



## Francesca Monaco

### WORK EXPERIENCE

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Jan 2020 – CURRENT

**SENIOR RESEARCHER** – CSIL SCRL – Development and Evaluation Unit, Milan, Italy

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- Applied research in the field of evaluation of EU policies, investment programmes and projects.
- Main research areas: support instruments to **innovation**, space, SMEs, **R&I policies**. Main activities:
  - o Contribution to the development of methodological frameworks
  - o Collection and integration of qualitative and quantitative data from multiple sources
  - o Literature and documentary review
  - o Case studies and interviews
  - o Drafting questionnaires and managing surveys
  - o Processing statistical data
  - o Qualitative and quantitative data analysis (including trend analysis)
  - o Presentation of analysis results in reports, including presenting data in graphs and charts, describing approaches used to derive results, and interpreting the results
  - o Drafting of reports
  - o Organising workshops and events with stakeholders

May 2018 – January 2020

**CONSULTANT, POLICY UNIT** – Deloitte, Zaventem, Belgium

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Provision of evaluation and strategic studies for the European institutions. Main activities:

- Contributing to the development of methodologies for data collection
- Data collection activities (desk research, interviews, focus groups, surveys)
- Qualitative and quantitative data analysis
- Presentation of analysis results in reports, including presenting data in graphs and charts, describing approaches used to derive results, and interpreting the results
- Analysis of governance processes and strategies
- Drafting of reports
- Organising workshops and events with stakeholders

October 2016 – May 2018

**CONSULTANT, FINANCE TRANSFORMATION UNIT** – Deloitte, Finance Transformation Service Line, Milan, Italy

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- Legal and policy analysis of upcoming EU and international requirements (e.g., recovery and resolution plans, capital requirements, PSD2, etc.)
- Economic analysis to support the definition of recovery plans (e.g., definition of recovery options and impact assessment)
- Economic analysis to support business strategies
- Analysis and definition of business requirements for the automation and digitalisation of processes in the CFO area

May 2016 – October 2016

**TRAINEE, SUPERVISORY IMPACT ASSESSMENT AREA** – UniCredit, Milan, Italy

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- Policy analysis of relevant EU regulation
- Research activities to support responses to the Authorities' requests
- Drafting presentations for high-level meetings with Authorities and top management
- Coordinating activities with offices in foreign subsidiaries

### EDUCATION AND TRAINING

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September 2014 – December 2015

Grade: 100/100

**GRADUATE DIPLOMA IN TRANSNATIONAL GOVERNANCE** – Sant'Anna School of Advanced Studies, Pisa, Italy

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Mechanisms of Dispute Settlement in transnational affairs, Reframing concepts in a transnational context, Statistical Methods in Social Sciences, European political Economy, The EU External Projection.

October 2013 – December 2015

Grade: 110/110

**MA IN EUROPEAN AND INTERNATIONAL STUDIES** – University of Trento, Trento, Italy

Methods and Techniques in Social Sciences, Applied International Economics, European and International Politics, European and International law, Legal English, Academic writing.

October 2010 – July 2013

Grade: 110/110 cum laude

**BA IN POLITICAL SCIENCES** – University of Pisa, Pisa, Italy

Political Science, Economics, Political Communication, Contemporary European History, European and International Law, Sociology, Political Economy, International Relations, Italian public law.

## PERSONAL SKILLS

### LANGUAGE SKILLS

**Mother tongue:** ITALIAN

**Other languages:**

	UNDERSTANDING		SPEAKING		WRITING
	Listening	Reading	Spoken interaction	Spoken production	
ENGLISH	C2	C2	C2	C2	C2
SPANISH	C1	C1	B2	B2	B2

### COMPUTER SKILLS

- Microsoft Office (Word; Excel; PowerPoint);
- Windows and Macintosh operating systems;
- Econometric and Statistical software: STATA (good);

### COMMUNICATION SKILLS

- Successful completion of the 28-hour course “Collaborative Writing Culture Creation” organised by MPEC in 2024.
- Experience in conducting interviews with public and private bodies at different levels (local, regional, national, European)
- Well-developed presentation and communication skills, applied in different contexts (e.g. workshops, meetings with clients, big conferences)