

Dr Harry Jeene

Profile

Harry Jeene is the director of Ralsa Ltd, a consultancy group working on social systems and Organisational Development in fragile or emerging contexts. He is based in Kenya.

Harry is a qualified medical doctor with 30 years of experience in international relief and development in field, teaching and leadership positions. In the 1990s he was professor at Kabul University and the noughties he worked with Save the Children and AMREF in Africa, where he led organisational development, project cycle management and health system research.

Since 2007 Harry heads Ralsa, where his portfolio consists largely of evaluations and assessments, research and strategy work, policy formulation and proposal development with NGOs, governments and non-public actors, especially at the bottom of the pyramid. He has worked much on organisational development, enabling local entities to take up their role; in service provision and in (self-)governance. His research interests are justice and peace, system strengthening and governance.

Areas of Relevant Expertise

Harry is since 2018 an advisor to Gavi, the vaccine alliance on health system strengthening in fragile countries. He works mainly on Afghanistan, but was in 2023 also much involved in Somalia, and in 2022 in both Sudans. In 2018 he worked in the Nuba mountains in Sudan where he looked at enhancing peace through health and education systems, evaluated the ECHO Afghanistan emergency response mechanism (Livelihoods Shelter, WASH) in 2017, strengthening health governance in Somalia as an input in constitutional reform for WHO in 2016, and evaluated the impact of the AusAid early recovery portfolio in South Sudan in 2014.

Harry has a large portfolio on assessment and research, project design and evaluation of social service and protection systems, equity, and service demand creation, affordability, gender, nutrition, food security and livelihood, shelter and WASH and HIV in humanitarian and development contexts.

He is experienced at field level, logistics, directing operations and shaping policy and practice.

At ease working in unstable or insecure conditions and fragile states with low capacity, Harry is able to present, represent and facilitate at all levels with a wide variety of stakeholders.

Solid experience in leading programme design, including monitoring and evaluation frameworks, delivering timely results, and getting buy-in for findings and recommendations. Experienced in facilitating from humanitarian coordination to national strategy and financing development. Robust research experience, both qualitative and quantitative.

Harry has worked in Afghanistan, Angola, Burundi, DR Congo, Eritrea, Ethiopia, Guinea, India, Iran, Iraq, Kenya, Lesotho, Liberia, Mali, Malawi, Mozambique, Nigeria, Pakistan, Palestine, Rwanda, Sierra Leone, Somalia, Somaliland, South Africa, South Sudan, Sudan, Swaziland, Tajikistan, Tanzania, Turkey, Uganda and Zimbabwe

Education and Qualifications

Facilitating Development (2003), CDRA Cape Town, South Africa,

Field Diplomacy (2002), University of Leuven, Belgium

MD ("Arts"), (1984-1987), Katholieke Universiteit Nijmegen Netherlands

Doctoraal Health (1977-1984), Katholieke Universiteit Nijmegen Netherlands

Professional Experience – Selected Relevant Recent Consultancy Activities

Afghanistan	TA to MoPH
Somalia	TA for Gavi to MoPH to develop 5-year funding proposal 2023
Afghanistan	TA to develop five-year funding proposal 2020-2022, current Advisor fragility for Gavi
Somalia	TA to design framework for health delivery in opposition-controlled areas
Afghanistan	TA to MoPH to develop HSS3-Flex proposal to Gavi 2019
Mali	Evaluation Mutuelle: rural Community Health Insurance, 2018, Comic Relief
Sudan	Assessment health & immunisation, rebel held Nuba Mountains, 2018
Tanzania	Evaluation Swiss assistance to Universal Health Insurance, 2017/18
Afghanistan	Evaluation Emergency Response Mechanism, ECHO, 2017
Somalia	Quality assurance mechanisms in the private pharmaceutical sector
Somalia	Consultant on health sector coordination strengthening, 2016, WHO
Tanzania	Lead reviewer of upgrading regional hospital and research centre SDC
Ethiopia	Principal Investigator Pastoral Health Seeking Behaviour, 2015/16
Sudan	Lead evaluator and change facilitator, Nuba Regional Health System, 2015
Somaliland	Lead on the re-activation of two regional hospitals. Somaliland Development Fund/Mott MacDonald (2014-2015), Long Term TA to the Ministry of Health
Somalia	Lead Evaluator Maternal Health in South Central, Trocaire, donor EC/DFID
Somalia/PL	Lead Evaluator ICCM Save the Children/UNICEF, 2014
Somalia	Principal Investigator Pastoralist barriers to accessing health care, DFID
Somalia	Team member, lead on Political Economy Analysis, Options for the implementation of the “New Deal” in service provision, donor DFID, 2013
Tajikistan	Evaluator education, water and sanitation programme, SCI, private donor
Mali	Evaluator Village Savings and Loans, donor Methodist Church UK
South Sudan	Lead evaluator AusAID NGO portfolio (2013), early recovery, multi sectoral, aimed at informing AusAID strategy in the context of the New Deal
DR Congo	Team leader feasibility study Public Private Partnership (PPP) reactivation of health district in a post-conflict setting, Anglo Gold Ashanti/MoH, 2012
DR Congo	Lead technical tender developer for major DFID health project DRC, BPHS
South Sudan	Health Sector Strategy Development, a gender focus, MoH/ECHO
East Africa	Lead evaluator social protection in pregnancy, Interact/DFID, 2011
South Sudan	Lead evaluator emergency assistance, organisational development, ECHO
DR Congo	Principal Investigator “Barriers to accessing BPHS”, IRC/DFID 2011
DR Congo	Lead evaluator DFID health and nutrition portfolio for NGOs 2011
Somalia	Proposal developer Health Sector Consortium, donor DFID, 2011
Sudan	Evaluator South Darfur Programme, Cordaid/ECHO/MoFA NL, 2010-2011
South Sudan	Lead evaluator Emergency assistance to LRA displaced populations, ECHO
S/Leone	Lead evaluator SCI, Transition from Emergency to BPHS Development, 2010
Liberia	Assessment of MERLIN organisational capacity in the transition to BPHS
Somalia	Lead Evaluator Puntland Health Systems in transition to development.
Somalia	Health System Analysis, Puntland, MoH Puntland/ European Commission
DR Congo	Lead evaluator Shelter project DR Congo, Care International/DEC UK
South Sudan	Lead evaluation “Bridge to Peace”, Bahr el Gazal, IRC, donor MoFA NL
Afghanistan	Lead developer tender for Basic Package Health Services (BPHS) in three provinces Afghanistan, Swedish Committee, donor World Bank (2009)
DR Congo	Lead evaluation Emergency Health, South Kivu, DR Congo, IMC, donor MoFA NL
Zimbabwe	Rapid Assessment and feasibility study maternal health Zimbabwe, DFID
DR Congo	Lead developer major research tender for academic/civil society consortium on financing of health services in DR Congo, DFID (2008)
DR Congo	Evaluator emergency assistance to North Kivu, DR Congo, SCF/MoFA NL

Professional Experience – Employment Record

Present Position - Director RALSA Ltd, development practitioners

- Established an African Consulting Company on development in fragility
- Health advisor to the Catholic Church in Kenya, (part time)

Results:

- Consulting portfolio well established, with high donor, government, NGO and private sector confidence, especially for sensitive assignments.

2004-2007 Director of Programme Development, African Medical and Research Foundation

Responsible for the transformation of the largest African health organisation

Objectives:

- Develop and deploy institutional systems for AMREF and partners
- Review AMREF strategy
- Develop research and advocacy portfolio
- Develop sustainable financing base

Results:

- Created effective systems for AMREF's & partners development and research programmes
- Developed AMREF project management system and implemented across 100+ projects
- Developed a M&E system to measure impact of advocacy based on Outcome Mapping
- Wrote the AMREF impact assessment handbook and toolkit
- Developed a purchasing and supply business unit
- Coordinated the participatory development of the new "ONE AMREF" strategy
- Built an effective, evidence based, advocacy portfolio
- Focussed AMREFs research portfolio, linking health to social determinants
- Convened multiple international meetings and conferences (Human Resources for Health Research, Commission for Africa regional consultation, Vaccines for Development)
- Increased and broadened funding base from USD 25 million to USD 60 million/yr.
- Established Public Private Partnerships with pharmaceuticals, mining, and telecoms

1999-2004 Regional Advisor for East and Central Africa, Save the Children UK

Results:

- Directed the extended child health, nutrition and HIV/AIDS portfolio in a dozen countries in East and Central Africa,
- Lead the organisational transition from largely implementing, to evidence-based learning and influencing organisation
- Developed a clear SCF regional strategy and priorities,
- Lead the operational research portfolio, and the resulting evidence-based advocacy
- Lead multiple evaluations/assessments in a mix of natural and manmade disasters.

1993-1998 Country Director and Technical Advisor for Development in Complex Emergencies: RALSA Foundation, Afghanistan, (During civil war and Taleban 1 regime))

Results:

- Directed international advisory group
 - Lead multiple evaluation and assessment missions
 - Advised multiple NGO, UN organisations and donors
- Taught Public Health at Kabul University and Peshawar Institutes of Health
 - Research portfolio on Public Health during conflict
 - Adapted curricula for mid-level staff and medical doctors
 - Trained 1000+ mid/senior level staff

1989-1992 Trainee in Accident and Emergency up to Senior Registrar level, National Health Service, UK, multiple postings,

1987-1988 Team leader, MSF/UNICEF Emergency Mission to Wau, Southern Sudan Additional Information

Researcher Global Development Net, Member (observer) ALNAP, member of American Evaluation Association, International Association of Public Health Logisticians, British Medical

Association, Kenya Medical Council, Expert Member Arid Lands of Commission for Ecosystem Management of IUCN, Member Pax (Christi), member Heinrich Boell gender forum, member Society for International Development, member Global Development Network, advisor Oloosirkon Pastoral Development Initiative.

References (contact details on request)

Dr Katja Schemionek
Senior Health System Manager
Gavi, Geneva

Veronique Maeve
Senior Country Manager Afghanistan
Gavi, Geneva

Paul Healy
Director Trocaire Somalia