CURRICULUM VITAE

Name: Date of birth:	Pavignani, Enrico	
Place of birth Nationality: Married to:	Italian	
Present addr	'ess: >	
Permanent a		
Sector of Act	tivity: Public Health	
Key Areas:	Health Policy, Planning and Financing; Health Systems Analysis; Post- Conflict Recovery; Human Resource Development.	
1972: 1978:	Upper school completed Medical Doctor Degree - University of Bologna - Italy	
1989:	a Community Health in Developing Countries - London School of Hygiene d Tropical Medicine	
Computing:	word processing, statistical analysis, graphics, spreadsheet, database, geographical information systems	
LANGUAGES	5	
Fluent:	ortuguese and English.	
Fair:	French and Spanish.	

EMPLOYMENT EXPERIENCE - Short Term

December 2015 to present:	Engaged in a study on aid effectiveness in the Eastern-Mediterranean Region , commissioned by WHO-EMRO.
<u>September 2015</u> :	Switzerland; facilitating consultations aimed at improving the engagement of the Global Fund to Fight Aids, Tuberculosis and Malaria in challenging operating environments (employer: GFATM).
<u>June- July 2015</u> :	Somalia ; preparing a health sector profile (employer: World Bank).
February-May 2015:	Evaluating a project to support the development of Human Resources for Health in Portuguese-speaking countries, managed by WHO (employer: European Commission).
February-March 2014:	Sudan; evaluating a health intervention in Darfur (employer: International Medical Corps).
September-October 2013:	Libya; contributing to the debate on health financing options (employer: GIZ).
August-September 2013:	Sudan; strengthening the health recovery strategy for the Darfur region and starting its implementation (employer: World Bank).

February 2013:	Somalia ; facilitating a consultation on the recovery of the Somali healthcare arena (employer: International Medical Corps US).
October 2012:	Sudan; contributing to the formulation of a health recovery strategy for the Darfur region (employers: World Bank / WHO).
<u>June 2012</u> :	Somalia ; preparing a consultation on the recovery of the Somali healthcare arena (employer: International Medical Corps US).
September 2010:	Liberia; studying the post-conflict health recovery process (employer: KIT Amsterdam).
<u>January – February 2010</u> :	Philippines; carrying out a health sector assessment in the Autonomous Region of Muslim Mindanao (employer: USAID).
<u>October – November 2009</u> :	Palestine; carrying out a health system review of the UNRWA health programme in the West Bank (employer: UNRWA).
<u>November 2008 – January 2009</u> :	Near East ; Evaluating the UNRWA health programme for Palestinian refugees (employer: UNRWA).
<u>September – October 2008</u> :	Somalia; formulating a harmonization strategy for the health sector (employer: DFID).
February - March 2008:	Palestine ; assessing aid management and planning practice in the Ministry of Health, in order to strengthen their effectiveness (employer: Italian Cooperation).
<u>March – April 2007</u> :	Palestine ; assessing the effectiveness of the aid coordination arrangements existing in the health sector (employer: Italian Cooperation).
November-December 2006:	Liberia ; assisting the Ministry of Health and Social Welfare in formulating a national health policy and a five-year recovery plan (employer: BASICS-USAID).
<u>March 2006</u> :	Somalia ; contributing to the formulation of the health component of the Joint Needs Assessment (employer: WHO / EMRO).
<u>November – December 2005</u> :	Angola; reviewing the national Human Resource Development Plan for Health 1997 – 2007 (employer: Ministry of Health / European Commission).
<u>May – June 2005</u> :	DR Congo ; supporting the policy discussion on the transition from emergency to development in the health sector (employer: WHO).
<u>December 2004 – March 2005</u> :	Somalia ; assisting committed stakeholders in formulating a post-conflict recovery strategy for the health sector (employer: WHO / EMRO).
<u>December 2003 – October 2004</u> :	Southern Sudan; assisting Southern Sudanese health authorities in formulating a post-conflict recovery strategy for the health sector (employer: WHO-EMRO).

<u>February – March 2003</u> :	Sudan; assisting in the formulation of a strategy for the recovery of the health sector (employer: WHO-EHA).
<u>August – December 2002</u> :	Mozambique ; carrying out a study on the integration of external funds to the health sector in the public finance management system (employer: SDC).
February – March 2002:	Afghanistan; carrying out a situation analysis of the health sector (employer: WHO – EHA).
November 2000:	Angola ; follow-up of a capacity building intervention in Huambo and Benguela provinces (employer: Save the Children Fund UK).
December 1999:	Tanzania ; advising on the design and implantation of a monitoring system for the SWAp / reform process (employer: SDC).
<u>August - September 1999</u> :	Angola ; final assessment of a capacity-building intervention in Huambo and Benguela provinces (employer: Save the Children Fund UK).
<u>December 1998 - August 1999</u> :	Mozambique ; formulating a comprehensive support programme to Nampula Province , to be financed by the Dutch Cooperation.
October - November 1998:	Tanzania; study on recurrent costs in the health sector (employer: SDC).
February 1997:	Angola; reviewing a PHC project in Huambo and Benguela provinces (employer: Save the Children UK).
March - December 1991:	Mozambique; formulating the national 10-year manpower development plan (employer: MoH-WB).
September 1990 - February 1991:	Mozambique ; evaluation of basic-level health workers (employer: UNICEF).
<u>June - July 1990</u> :	Angola; evaluation of a PHC project in Luanda (employer: MSF-B/EU).
October - December 1989:	Angola; surveys on Community Health Workers and Traditional Birth Attendants (employer: UNICEF).
<u>July 1989</u> :	Angola; evaluation of the national CDD programme (employer: UNICEF).
August - December 1980:	Mozambique ; resident doctor in the Beira Central Hospital (employer: CUAMM, Italy).
<u>December 1979 - July 1980</u> :	Italy ; resident doctor in the Paediatrics Department of the Civil Hospital - Porretta Terme.
<u> April - September 1979</u> :	Italy ; internship in the Paediatric Department of the "Ospedale Maggiore" - Bologna.

EMPLOYMENT EXPERIENCE - Long Term

- <u>1998 2002</u>: Health Policy Adviser to the Swiss Development Cooperation (SDC) - Maputo, Mozambique. *Main areas covered*: situation analysis, institutional support, and aid management.
- <u>1996 1998</u>: Adviser to the National Directorate of Health Services, Ministry of Health, Mozambique (employer: SDC); duties included health planning and financing, analysing resource distribution patterns, identifying distortions and proposing corrective measures, and strengthening and decentralizing management systems.
- <u>1992 1996</u>: **Health planner, posted to the Ministry of Health, Mozambique** (employer: UNICEF); duties included the same as above, plus the management of UNICEF health projects.
- <u>1981 1983</u>: **District Medical Officer in Cuamba Niassa, Mozambique** (employer: CUAMM, Italy); duties included the organization and supervision of primary health care in the district and other medical activities at the local rural hospital.

RESEARCH and TEACHING ACTIVITIES

November 2015: Trainer in the Strengthening strategic health planning in the Eastern-Mediterranean Region course, hosted by WHO-EMRO. Adjunct Senior Lecturer, School of Population Health at the University 2015 to present: of Queensland, Brisbane, Australia, 2010-2015: Annually producing the two-week course **Health systems through** conflict and recovery, Scuola Superiore Sant'Anna, Pisa, Italy. <u>2010 - 2013</u>: Lecturer, School of Population Health at the University of Queensland, Brisbane, Australia. **Coordinator** of a multi-country study on **providing health care in** 2010 - 2013: severely-disrupted environments, funded by the Danish Cooperation. Annually producing the two-week course Health systems through 2008-2009: conflict and recovery, hosted by Doctors with Africa (Italian NGO), Padua, Italy. 2007-2008: Lecturer in the Analysing health systems in countries in crisis twoweek course, sponsored by WHO-HAC/Merlin/IRC, Hammamet, Tunisia. July 2007: Guest lecturer in the one-week course Health Systems under Stress. held by the School of Population Health at the University of Queensland, Brisbane, Australia. Annually producing the two-week course Health care in violent, 2006-2007: unstable environments, hosted by Doctors with Africa (Italian NGO), Padua, Italy. Visiting lecturer at the London School of Hygiene and Tropical April - June 1998: *Medicine* (UK). Preparing training materials for and lecturing in a study unit on Health care in conflict situations. 1996 - 1997: Undertaking research in collaboration with the Health Policy Unit of the London School of Hygiene and Tropical Medicine on National Coordination of External Resources to the Health Sector in Mozambique, Zambia, South Africa and Malawi. Adviser to the Training Department of the Ministry of Health, <u>1984 - 1987:</u> **Mozambigue** (employer: Italian Cooperation). My duties included the planning and development of courses, job description, training programme and materials for mid-level health workers. Trainer, in charge of a course for mid-level health workers, held in 1984 - 1985: Niassa, Mozambique (employer: Italian Cooperation). My duties included formal teaching, as well as the organisation and supervision of practical work in the clinical and community health fields.

PUBLICATIONS

Hill, P.S. Pavignani, E. Michael, M. Murru, M. and Beesley, M.E. (2014) The "empty void" is a crowded space: health service provision at the margins of fragile and conflict affected states. *Conflict and Health* 8:20.

Pavignani, E. Michael, M. Murru, M. Beesley, M.E. and Hill, P.S. (2013) Making sense of apparent chaos: health service provision in six country case studies. *International Review of the Red Cross* Volume 95 Number 889.

Michael, M. Pavignani, E. and Hill, P.S. (2013) Too good to be true? An assessment of health system progress in Afghanistan, 2002–2012. *Medicine, Conflict and Survival.* DOI: 10.1080/13623699.2013.840819.

Kohler, J.C. Pavignani, E. Michael, M. Ovtcharenko, N. Murru, M. and Hill, P.S. (2012) An examination of pharmaceutical systems in severely disrupted healthcare systems. *BMC International Health and Human Rights* Vol. 12, No. 34.

Pavignani, E. (2011) Human resources for health through conflict and recovery: lessons from African countries. *Disasters* 35(4): 661–679.

Beesley, M. Cometto, G. and Pavignani, E. (2011) From drought to deluge: how information overload saturated absorption capacity in a disrupted health sector. *Health Policy and Planning* 26(6): 445-452.

Stefanini, A. and Pavignani, E. (2010) *The unhealthy aid provided for the health of Palestinians.* www.thelancet.com. Published online July 2, 2010.

Pavignani, E. and Colombo, S. (2009) *Analysing disrupted health sectors. A modular manual.* World Health Organisation. Geneva.

Stefanini, A. and Pavignani, E. (2008) Gli aiuti internazionali al territorio palestinese occupato (TPO). In: *Salute globale e aiuti allo sviluppo. Diritti, ideologie, inganni.* 3° rapporto dell' Osservatorio Italiano sulla Salute Globale.

Pavignani, E. (2006) Diseguali nelle catastrofi. In: *A caro prezzo. Le diseguaglianze nella salute.* 2° Rapporto dell'Osservatorio Italiano sulla Salute Globale.

Pavignani, E. (2006) Health service delivery in post-conflict states. Chapter 14 in: *High Level Forum on the Health Millennium Development Goals Selected Papers 2003–2005.* WHO and World Bank.

Pavignani, E. (2000) Can the World Bank be an effective leader in international health? *Social Science and Medicine* 50: 181 - 182.

Walt, G. Pavignani, E. Gilson, L. Buse, K. (1999) Health sector development: from aid coordination to resource management. *Health Policy and Planning* 14(3): 207-218.

Pavignani, E. and Durão, J.R. (1999) Managing external resources in Mozambique: building new aid relationships on shifting sands? *Health Policy and Planning* 14(3): 243-253.

Walt, G. Pavignani, E. Gilson, L. Buse, K. (1999) Managing external resources in the health sector: are there lessons for SWAp? *Health Policy and Planning* 14(3): 273-284.

(Selected) **REPORTS**

A health and nutrition recovery strategy for Darfur. 2013. Prepared as a contribution to the Darfur Joint Assessment Mission.

Beyond the aid horizon: charting poorly-understood health territories. Findings of a multi-country research programme on health service delivery in severely-disrupted contexts. 2013.

The Somali healthcare arena. A (still incomplete) mosaic. 2012.

Mirrors and mirages. Interpretations of the multiform, trans-border Palestinian healthcare arena (with Flavia Riccardo). 2011.

An external assessment of the UNRWA Health Programme. 2009.

Joint Needs Assessment Somalia. Cluster: Social services and protection of vulnerable groups. Sub-cluster: Health. (with S. Colombo and M. Maritano). 2006.

Laying the grounds for the recovery of the health sector in a post-conflict Southern Sudan. 2004.

Moving on-budget in the health sector of Mozambique: Requirements, features and implications of future aid management and financing mechanisms. (with S. Sjölander and D. Aarnes). 2002.

Afghanistan Health Sector Profile 2002. A contribution to the debate on health sector recovery. World Health Organization – EHA (with S. Colombo and X. Modol).

Swamped in a SWAp? Experience-inspired remarks about sector-wide approaches. 2001.

Providing health services in countries disrupted by civil wars. A comparative analysis of *Mozambique and Angola 1975-2000.* World Health Organization. (with S. Colombo). 2001.

Pooling of technical assistance in the context of aid management reform. The Mozambique case study. European Centre for Development Policy Management. Maastricht. (with V. Hauck). 2001.

Recurrent costs in the Tanzanian health sector, 1998 \rightarrow 2009. An exploratory analysis. Ministry of Finance, Tanzania. 1999.

Mozambique Health Sector Profile. Ministry of Health, Mozambique. (with S. Colombo e J. Durão) 1998.

Health Manpower Development Plan, 1992-2002. Ministry of Health, Mozambique. (with O. Gish) 1992.