

BARBARA ORLANDINI, PhD

PERSONAL INFORMATION

- Date of birth
- Permanent address
- Telephone
- Sype
- E-mail
- Nationality

KEY QUALIFICATIONS

- 20+ years of experience in international development
- Sustainable Development/2030 Agenda/SDGs
- Development Programmes/Frameworks Evaluations and review
- Results-based Management, Monitoring & Evaluation, Theory of Change (training and application)
- Strategic Advisor – development planning, political analysis, humanitarian response, conflict prevention, diplomacy, human rights and gender mainstreaming
- Development operations coordination, strategic planning, implementation and monitoring (in particular for the UN system)
- Policy advocacy, design, implementation
- Innovative participatory policy making and monitoring systems
- Project design and management

PROFESSIONAL EXPERIENCE

CONSULTANCIES

October 2022 – ongoing, UN Armenia

CCA update consultant

Support the design and drafting of the CCA 2022 update report in line with latest guidelines. Conduct consultations, data and information updates and analysis

June 2022, UN Myanmar

Facilitator

Designed and facilitated Annual UNCT Retreat with the objective of defining the role of UN development system in the next few years given the evolving in-country conflict

March 2022 – January 2023, UN Pacific

Pacific UNSDCF and Country Implementation Plans Consultant

Support the development of the UN Sustainable Development Cooperation Framework (UNSDCF) for the Pacific for the period 2023-2027, including RBM and TOC refresher training, technical support to the inter-agency results groups and drafting of the CF document.

September 2021 – May 2022, UN Bahrain

CCA Update Lead Consultant

Design and drafting of the UN Common Country Analysis update report, including providing guidance to two supporting diagnostic papers, on Food Systems and on Social Protection

October 2021 – UN Thailand

Trainer

Plan and facilitate RBM training on Theory of Change (ToC) for UNCT

April – October 2021, UN Caribbean

MSDCF Consultant

Facilitation and drafting of Multi-Country Sustainable Development Cooperation Framework

December 2020 – March 2021, OHCHR Geneva

International Consultant

Development of an RBM training package for OHCHR staff

October - December 2020, UN Jamaica

International Consultant/team leader

Preparation of the Common Country Analysis Reports for Jamaica and the Bahamas

February - March 2020, UN Development Coordination Office

Consultant

Design of the UNSDCF Companion Package

January – December 2020, UN Armenia

International Consultant

Facilitation of the Development of the UNSDCF 2021-2025

September-December 2019, UN Georgia

Evaluator, Team Leader

Evaluation of UN Partnership for Sustainable Development (UNPSD)

September 2019 – March 2020, UN Indonesia

Consultant

Support the finalisation of the UN Common Country Assessment, Co-Design and facilitated the Visioning and Prioritisation Retreat, Support drafting and finalisation of the UNSDCF and development of Joint Workplans

July – September 2019, United Nations System Staff College

Facilitator-resource person

Design and deliver of sessions on UN Reform; delivering the 2030 Agenda in the context of the UN Development Reform for Emerging Leaders – SARC and JPO Orientation programme

April - June 2019, UN Indonesia

Evaluator

Evaluation of United Nations Partnership for Development Framework (UNPDF)

February - March 2019, UN Sri Lanka

Facilitator

Designed and facilitated Annual UNCT Retreat

January 2019, UN China

Facilitator

Designed and facilitated Annual UNCT Retreat including visioning exercise to reposition the UN in China

September 2018, United Nations System Staff College, JPO Orientation Programme

Designed and delivered session on 2030 Agenda and the SDGs

Co- facilitated sessions on UN Reform and Humanitarian, Peace and Development Nexus and Leading in the UN

January – April 2018, UN Namibia

Design and drafting of the UN Partnership Framework with the Government of the Republic of Namibia (DaO country)

July – September 2017, UN Namibia

Drafting of Common Country Assessment (part of a team of three international consultants)

August 2017, UNSSC and Human Security Unit

Co-facilitator, training on Applying the Human Security Approach to the Agenda 2030

July 2017, UNSSC Turin

Lead facilitator/resource person, RBM training for UN staff

May 2017, UNSSC and UNIOGBIS, Bissau, Guinea-Bissau

Lead facilitator/resource person, designed and delivered a three-day training workshop for UNIOGBIS staff on enhancing RBM

January 2017, UNECE Geneva, Switzerland

Lead trainer, Designed and delivered a two-day Evaluation Course for UNECE Programme Officers

November 2016, UN Ghana

Lead Facilitator, Strategic Planning Retreat

September-October 2016, UN Ghana

Team Leader, Drafting of Common Country Assessment (DaO country)

April-May 2016, UNDP Egypt

Team Leader, UNDAF 2013-2017 Review

November-December 2015, UN System Staff College

Developed a customised RBM training package for UNICEF staff and supported the delivery of Master Trainers Workshop on the package

September – December 2015, UN Guyana

Conducted UNDAF Evaluation

November 2015, UN System Staff College

Lead Facilitator- Course on “Monitoring and Evaluation for Development”, Turin

February 2015, UN System Staff College

Co-facilitator and resource person- Course on “Results-Based Management in UN’s Common Programming”, Turin

August 2012-July 2014 Office of the UN Resident Coordinator in Thailand/UNDP

Peace and Development Adviser/Chief UN Resident Coordinator Office

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| Main duties | <ul style="list-style-type: none">▪ Provide strategic advice and analysis to the UN Resident Coordinator and the UN Country Team on the evolving country context and on how to strategically position UN development and conflict prevention programmes.▪ Other duties as Chief RCO as reported below. |
| Key achievements | <ul style="list-style-type: none">▪ UN programmatic framework re-structured into a leaner and more effective strategic tool for UN work in a Middle-Income Country affected by political crisis▪ ICT-based political violence monitoring network strengthened and re-organised for sustainable future expansion▪ National Post-2015 development agenda consultations led to innovative participatory monitoring of social services delivery and to 70,000 votes from Thailand on the MYWorld online survey, through a social mobilization campaign and partnership with the private sector▪ UN outreach in Thailand through social media established with over 4,500 followers reached in a few months |

July 2005- 2012 Office of the UN Resident Coordinator in Thailand/UNDP

Chief UN Resident Coordinator Office / Manager Inter-Agency Support Unit

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| Main duties | <ul style="list-style-type: none">▪ Management of the UNCT coordination budget and UNCT work-plan: mobilisation of sufficient resources to implement the UNCT work-plan, budget preparation and management, coordination and substantive support to regular UNCT meetings/events▪ Provision of Management Advice on UN development projects/programmes, including drafting TORs, selection and management of experts, monitoring and evaluation▪ Support UN joint policy advocacy efforts and communication: organise Development Cooperation Seminars in close collaboration with relevant government and non-government counterparts on emerging or ongoing development challenges delivering policy recommendations, commission and guide the preparation of UNCT advocacy printed and audiovisual materials, oversee maintenance and update of UNCT website and social media (Facebook and Twitter), draft speeches for the UN Resident Coordinator and support preparation of open-eds▪ Guide Humanitarian response coordination, contingency planning and preparedness▪ Common Country Partnership development: CCA/UNDAF preparation, implementation, and monitoring; joint programmes’ development, coordination of UN Thematic Working Groups and ad hoc working groups; development and implementation of innovative and creative approaches to development reflecting the needs and characteristics of Thailand as a MIC and as an emerging donor; effectively analyse and guide consultants’ work commissioned to support the design of common strategies and programmes.▪ Political/Conflict Analysis and Programming: supervise the preparation of reports on political situation, prepare ad hoc political updates liaising with DPA, facilitated preparation of UNCT strategic planning framework for conflict prevention |
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development interventions and provided secretariat support to inter-agency working group on conflict-affected areas.

- Contingency and Humanitarian Response Planning: coordinate with national authorities and OCHA regional office the development of a contingency plan, reflecting the cluster approach as designed by the Humanitarian response reform; conduct simulation exercise; lead preparation of a UNCT Pandemic Influenza Contingency Plan
- Knowledge building and management: data and information management on emerging issues globally and at national level for UNCT consumption.
- Coordinate programme and organization of high level missions to Thailand (e.g. UN Special Envoy for Tsunami Recovery, USG for Political Affairs)
- Key achievements ▪ Two UN Partnership Frameworks designed, implemented, monitored and evaluated leading to a strategic review of available UN programmatic tools
- UN contingency plan for pandemic influenza ensured full integration of security, operational and programmatic aspects and related coordination mechanisms designed, making it a best practice
- Humanitarian contingency plan process completed and successful implementation during the 2011 floods ensuring coordinated response, information flow and liaison with government counterparts
- Guided and oversaw the evaluation process of a large, regional, UN inter-agency project on human trafficking (November 2011 – April 2012) leading to a significant restructure of the project
- Granted EU-funding for a joint UN project on durable solutions for protracted refugees situation on the Thai-Myanmar border
- UN dialogue with the government on Human Rights strengthened starting with the commemoration of the 60th anniversary of the UDHR, leading to supporting the Universal Periodic Review process (October 2011) and other international human rights conventions' reviews.
- Established the "Development Cooperation Seminar" format for joint policy advocacy on emerging development/human rights challenges leading to significant discussion on the establishment of social protection floors, comprehensive migration management, review of compulsory drug treatment, effective implementation of domestic violence law, among others.

2003-2005 Office of the UN Resident Coordinator in Cambodia/UNDP

UN Coordination Specialist (2004-July 2005)

- Main duties ▪ Management of the UNCT coordination budget and UNCT work-plan: budget preparation and management, coordination and substantive support to regular UNCT meetings/events
- Common Country Analysis and programmatic framework: coordination of the UN Development Assistance Framework (UNDAF) drafting process, provide policy advice, analytical inputs and background documentation, promoting broad consultations with all UN agencies in the country and other relevant stakeholders/partners, including government, CSOs and HQ. Support in the implementation/operationalization of UNDAF, maintaining close working relationship with all lead agencies and assist agencies mainstream the MDG-based UNDAF.
- Coordinate UN Country team support to the drafting process of the new Government's Strategic Development Plan
- Support the RC function of donor and aid coordination, including preparation for the annual Consultative Group meeting
- Coordinate programme for high level delegations/missions, organize training sessions and workshops on the UN system and the Human Rights Based Approach to Programming

- Key achievements
- Joint UN/DFID/ADB country analysis developed
 - Inclusive and strategic UNDAF process leading to a shared strategic document with workable M&E framework
 - Designed UN orientation seminars for new staff
 - Government's Development Plan received coordinated technical support from relevant UN and partner agencies

Assistant to the Resident Representative/Resident Coordinator 2003

- Provided substantive assistance to the RR/RC, including drafting periodical political updates and country briefs. Acted as liaison with the programme clusters, prepared and document internal management meetings, participated in Office committees.

2002 Royal School of Administration - Phnom Penh, Cambodia

Lecturer in Governance

- Post-graduate course for high functionaries of the Cambodian Civil Service.

2002-2003 Institute of Popular Democracy- Manila, Philippines

International Research Affiliate

- Carry out the research on Civil Society Organisations' engagement in local governance in Thailand, as part of the LogoLink regional project (Learning initiative on Citizen Participation and Local Governance).

2002 Asia Gender and Trade Network - Quezon City, Philippines

International Research Affiliate

- Carry out the research in Cambodia for the regional project 'Beijing +10 Monitoring Indicators'.

1998 – 1999 GVC, Development NGO – Italy and Cuba

- Monitoring and evaluation of a development project concerning mental disability, Havana, Cuba. Team work with local project's advisory board on the methodology to evaluate and account for the outputs and the sustainability of the project in its final phase. Critical use of logical framework analysis.
- Ex-post Evaluation of an agricultural development project, Havana province, Cuba. The project, on the production of seeds, ended in mid-1997 and the aim of the evaluation was to test its short-term sustainability. Analysis of the power relations between the institutions involved, through semi-structured interviews and visits.
- Volunteer work in marketing communication (production of booklets, catalogues, organisation of exhibitions).

1989-1996 Private sector employment – Italy and Thailand

- Marketing Research, Advertisement, Management, Public Relations.

EDUCATION & PROFESSIONAL TRAINING

Professional Training

- Applied Conflict Analysis for Prevention and Peace building, United Nations System Staff College (UNSSC)
- Orientation for Peace and Development Advisors, UNDP/DPA
- Use of the Central Emergency Response Fund, OCHA
- Protection of the rights of Minorities, OHCHR
- "What a UN Evaluator Needs to Know: Introductory course on what is evaluation, and how it is designed and managed", UNEG/UNSSC
- M&E for Poverty Reduction and Social Inclusion Programmes, Centre for International Development, Bologna, Italy

- Humanitarian Response Reform, OCHA
- Follow-up to Treaty Bodies Workshop, OHCHR
- Early Warning Conflict Preventive Measures, UNSSC
- Induction Workshop for Coordination Officers, UNSSC/DGO
- Disaster Risk Reduction Training, APDC/University of Wisconsin's Disaster Management Center
- Enhancing Communication Skills, Center for Development Communication
- Potential and Challenges in Human Development: Analysis, Process and Reporting, UNDP
- Human Rights Based Approach to Programming, UN Senior Advisor

1998 – 2002 University of Florence - Florence, Italy

PhD in Politics and Economy of Developing Countries

Thesis title: 'Consuming 'Good Governance' in Thailand. Re-contextualising development paradigms.'

Critical analysis of development policies as 'commodities' focusing on the production of 'good governance' by international agencies and its consumption in post-crisis Thailand (cultural and political re-contextualisation).

Dec. 2000 – July 2001 King Prajadhipok's Institute - Bangkok, Thailand

Fieldwork

- Data collection, interviews, participation to seminar and conferences
- Participant observation of governance-related projects: The Access Initiative (Assessing public participation in environmental decision-making); constitution of a People's network against corruption.

1999 – 2000 School of Oriental and African Studies - London, UK

MA in Anthropology of Development, Distinction

Economic Development of South East Asia, South East Asia Culture and Society, Thai Language 2nd year reading.

Dissertation Title: Good Governance: Made in Washington, Consumed in Thailand

Jan – Sept 1998 University of Bologna - Bologna, Italy

Post-graduate Course in Int. Cooperation and Intervention Policies in Developing Countries

1989 – 1996 University of Urbino - Urbino, Italy

University Degree in Sociology, 110/110 (MA equivalent)

Thesis Title: 'The Amateur Emigrants. Analysis of a group of Italians living in Koh Samui, Thailand'. A social anthropological research on patterns of social interaction and cultural adaptation, drawing from studies on the anthropology of tourism and Thai culture.

1993-1996: fieldwork.

PUBLICATIONS

- **2011** "Sviluppo e good governance: retorica e pratica di nuove forme di potere". *Meridiana*, no. 68.
- **2004** "Civic Engagement in Local Governance: The Case of Thailand" in *Citizens Participation in Local Governance: Experiences from Thailand, Indonesia and the Philippines*. Manila: IPD for LogoLink, p. 89-138
- **2003** Consuming 'Good Governance' in Thailand. *European Journal of Development Research*, Vol. 15, No. 2, pp. 16-43.
- **2002** Selling Good Governance by the Pound. *International Studies Monograph Series 1*, Quezon City: Miriam College.
- **2001** Re-contextualising development policies: 'Good Governance' in post-crisis Thailand. *King Prajadhipok's Institute Newsletter*, Vol. 2, No. 2, 9-11.
- **2000** La Nuova Economia Istituzionale e i Problemi dello Sviluppo (New Institutional Economics and the development problems). *Sviluppo/Development*, 7
<http://dipartimento.dse.uniroma1.it/publications/sviluppo/sviluppo.htm>

LANGUAGES

- Fluent English
- Basic knowledge of Spanish
- Italian mother tongue