



ITPCM

Record of Activities

1995 – 2022

**International Training Programme for Conflict
Management**

November 2022

Scuola Superiore Sant'Anna
Pisa, Italy

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ABOUT THE ITPCM

The ITPCM

The International Training Programme for Conflict Management (ITPCM) is a post-graduate programme of the Scuola Superiore Sant'Anna, a public university which promotes education and research in the field of Social & Applied Sciences. Since its foundation in 1995, the ITPCM has been targeting the **training needs of the personnel involved in international field operations**, expanding over time programmes and activities in number, scope and geographical target. Andrea de Guttry, full Professor of International Law at the Scuola Sant'Anna and ITPCM Director, leads a team of dedicated experts with a diverse and comprehensive background.

Mission

The ITPCM's mission is, on the one hand, to enhance international expertise for the peaceful management of conflicts and, on the other, to contribute to the development of political, socio-economic and cultural strategies for a lasting peace. To this end the ITPCM offers a wide range of services to a diverse audience and clients: training of human resources in the first place; project planning & implementation; *ex-ante*, *in-itinere* and *ex-post* programme/project evaluation; applied research and policy design. Sound research and analysis process are precondition and background for all the activities that the pool of experts dedicated to the ITPCM carries out.

Our approach

The main activities (training, monitoring & evaluation, field projects, consultancy and research) are designed and developed based on the policy-oriented approach of the ITPCM research methodology. Each activity is then duly evaluated and results, whenever appropriate, are assessed and disseminated, hence contributing to re-orienting the initiatives in a cyclical process.

1. TRAINING AND CAPACITY BUILDING

1.1 SUPPORTING PEACE AND STABILITY

1.1.1 TRAINING OF NATIONAL STAFF

- **TRAINING COURSES ON PROMOTING COMMUNITY STABILISATION IN SOUTH DARFUR STATE**

2-day-course, 4 editions held in April / May 2021, South Darfur (Sudan) - n. of participants to each course: 50
Description: The courses aimed at providing participants with key knowledge and tools of conflict resolution and peacebuilding, as well as sharing with them experiences on how to handle complex issues at local level in a peaceful manner. The overall objective was to promote and strengthen the capacities of community members, women and youth groups, IDPs, native leaders and local officers to play an active role in the design and management of peacebuilding and community stabilisation processes.
Target group: <i>Members of four targeted communities from the area of Nyala, South Darfur, Sudan.</i>
Partners: <i>Peace Research Institute, University of Nyala.</i>
Funding: <i>Agenzia Italiana Cooperazione allo Sviluppo (AICS).</i>

- **CONFLICT AND CONFLICT ANALYSIS SEMINAR FOR DIPLOMATS FROM ZAMBIA**

3-day-course, 21-23 February 2018, in Lusaka (Zambia) - n. of participants: 25
Description: This training course aimed at strengthening critical, analytical and practical conflict analysis, including the development of multi-level, locally relevant and tailor-made approaches to conflict resolution. The seminar had the goal to increase the participants' knowledge and skills to conduct a conflict analysis, to devise conflict sensitive approaches to crisis management, conflict prevention and peacebuilding interventions, as well as to understand the mission life cycle of a peacekeeping operation.
Target group: <i>Members of the Zambian Ministry of Foreign Affairs and personnel from other national institutions.</i>
Funding: <i>EU Delegation in Zambia.</i>

- **TRAINING PROGRAMME FOR DIPLOMATS OF THE CENTRAL AFRICAN REPUBLIC**

2-month-course, held in May – July 2017, in Yaoundé (Cameroon) - n. of participants: 25
Description: The course had the primary objective to offer the participants a comprehensive training on several relevant aspects of their career. It aimed at helping them gain an understanding of regional and international critical issues the world is confronted with; familiarise with legal, political, economic, social and cultural aspects characterising foreign relations, thereby honing their diplomatic skills.
Target group: <i>Young diplomats of the rank of first secretary who had just joined the diplomatic services of CAR.</i>

Partners: *International Relations Institute of Cameroon (IRIC).*

Funding: *Italian Ministry of Foreign Affairs.*

- **CONFLICT MANAGEMENT TRAINING COURSE FOR CIVILIAN STAFF FROM EGYPT**

5-day-course, 21-25 November 2010, in Cairo (Egypt) - n. of participants: 20

Description: The course aimed at introducing the participants to the existing international rules and mechanisms regulating the prevention and management of conflicts, in order to make them develop a common understanding of conflicts, their dynamics, escalation, causes, recurrent elements and peculiarities.

Target group: *Egyptian officers from different National Ministries.*

Implementing Partners: *Cairo Regional Centre for Training on Conflict Resolution and Peacekeeping in Africa (CCCPA)*

Funding: *Italian Ministry of Foreign Affairs.*

- **TRAINING COURSE ON ENHANCING THE CAPACITY OF THE AFGHAN PUBLIC ADMINISTRATION**

3-month-course, held on 1 November 2002-31 January 2003, Kabul (Afghanistan) - n. of participants: 25

Description: The course aimed at equipping the participants with skills and tools with a view to strengthen the capacity of the Afghan public administration and contribute effectively to the implementation of rehabilitation and reconstruction processes in Afghanistan.

Target group: *Afghanistan public administration officers.*

Implementing partners: *University of York - Post-War Reconstruction and Development Unit.*

Funding: *European Union.*

- **TRAINING COURSE FOR LOCAL ACTIVISTS IN THE FIELD OF PREVENTIVE DIPLOMACY, CONFLICT RESOLUTION AND RECONCILIATION IN SERBIA**

5-month-course, held from 1 June-30 October 2002, Belgrade (Serbia) - n. of participants: 25

Description: The course aimed at providing the participants with new knowledge and skills in order to expand their background and improve their expertise. The objective was to make them able to increase grass-roots participation at all levels, thereby encouraging the creation of a more just and participatory society.

Target group: *Local activists and members of local NGOs, CSOs, etc.*

Partners: *Center for Free Elections and Democracy in Belgrade.*

Funding: *VIDES Ngo.*

- **TRAINING COURSE ON RECENT LEGAL ISSUES RELATED TO PEACEKEEPING OPERATIONS AND THEIR IMPACT ON NATIONAL COMMUNITIES**

2-week-course, held on 2-15 June 1998, in Bosnia-Herzegovina - n. of participants: 15

Description: The course aimed at training the participants on both theory and practice of peacekeeping operations. This was done by increasing their understanding of several aspects related to the main topic of PKOs, including context, legal implications and challenges, as well as other practical issues.

Target group: *High level officials of different Ministries of Bosnia and Herzegovina.*

Funding: *Italian Ministry of Foreign Affairs.*

1.1.2 TRAINING OF INTERNATIONAL STAFF

- **TRAINING COURSES ON PSYCHOSOCIAL INTERVENTIONS IN MIGRATION, EMERGENCY AND DISPLACEMENT**

2-week-course, held yearly from 2010 until present, last edition July 2022, Pisa (Italy) - n. of participants to each course: 30 (average)

Description: The aim of these courses was to provide a frame of understanding of the psychosocial dimension of displacement, while presenting harmonised ethics, approaches and tools associated with psychosocial support, migration and emergency. The courses also presented both specific psychosocial programming and psychosocial approaches to different dimensions of humanitarian assistance in emergency displacement.

Target group: *Medical and psychosocial professionals, humanitarian personnel, et al. working in relevant fields.*

Partners: *International Organisation for Migration (IOM).*

Funding: *Participants' tuition fees and IOM.*

- **CORSO SULLA SITUAZIONE GEOPOLITICA ED IL PROCESSO EVOLUTIVO DELLO STATO LIBANESE A SEGUITO DELLA UNSCR 1701 PER PERSONALE DELLA BRIGATA FOLGORE**

2-day-course, 11-12 May 2017, in Livorno (Italy) - n. of participants: 120

Description: This intensive pre-deployment course aimed at fostering a shared level of knowledge and at creating similar expectations among the participants so to facilitate internal integration and coherence within the mission. The learning target was achieved by building a common understanding of the Lebanese history and its distinctive political and cultural features.

Target group: *Officers and non-commissioned officers of Paratroopers Brigade "Folgore" – Livorno (Italy).*

Funding: *Scuola Superiore Sant'Anna and Paratroopers Brigade "Folgore" – Livorno (Italy).*

- **TRAINING COURSE FOR STAFF OF THE FOLGORE BRIGADE ON 'ENGAGING WITH LOCAL LEBANESE LEADERS'**

2-day-course, 25-26 September 2017, in Livorno (Italy) - n. of participants: 10

Description: This training course focused on increasing the participants' knowledge of the Lebanese culture and on enhancing their negotiation skills with specific reference to the Lebanese context in view of their deployment to the Country.

Target group: *Officers and non-commissioned officers of Paratroopers Brigade “Folgore” – Livorno (Italy).*

Funding: *Scuola Superiore Sant’Anna and Paratroopers Brigade “Folgore” – Livorno (Italy).*

- **TRAINING COURSES ON INTRODUCTION TO PEACE BUILDING & PEACE SUPPORT OPERATIONS FOR THE CIVILIAN PERSONNEL OF SOMALILAND**

5-day-course, 3 editions held on 28 February – 3 March 2016/ 1-5 February 2015 / 16-20 February 2014, in Hargeisa (Somaliland) - n. of participants to each course: 30

Description: The overall objective of the courses was to provide participants with those knowledge and skills required to work with professionalism and expertise in international missions, in light of the most recent developments of their scope and nature. Specific focus was dedicated to Crisis Management, Human Rights, and Election Observations.

Target group: *Civilian personnel from Somaliland with prospects of deployment to peace support operations.*

Funding entity: *Participants’ tuition fees and Italian Ministry of Foreign Affairs.*

- **CORSO SULLA SITUAZIONE GEOPOLITICA E PROCESSO EVOLUTIVO DEI PAESI DEL NORD AFRICA CHE AFFACCIAANO SUL MEDITERRANEO A SEGUITO DELLA “PRIMAVERA ARABA” E DELLA CADUTA DEI REGIMI TOTALITARI PER PERSONALE DELLA BRIGATA FOLGORE**

2-day-course, held on 1-2 February 2016, Livorno (Italy) - n. of participants: 149

Description: This intensive pre-deployment course aimed at fostering a shared level of knowledge and at creating similar expectations among the participants so to facilitate internal integration and coherence within the mission. The learning target was achieved by building a common understanding of Northern African countries’ history as well as their distinctive political and cultural features. This included an overview on the presence of international actors in Libya and an insight of other practical field-related issues.

Target group: *Military staff of the “Folgore” Brigade preparing to leave for Northern Africa.*

Funding: *Paratroopers Brigade “Folgore” – Livorno (Italy).*

- **INTRODUCTORY COURSES TO CONFLICT, PEACEKEEPING AND PEACE-BUILDING OPERATIONS FOR CIVILIAN STAFF FROM EGYPT**

4-day-course, 2 editions held on 16-20 December 2012 / 10-15 December 2011, Cairo (Egypt) - n. of participants to each course: 17

Description: The courses were aimed at training the participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work as human rights field officers. The training agenda also included classes on Safety and Security.

Target group: *Egyptian officers from different National Ministries.*

Implementing partners: *Cairo International Center for Conflict Resolution, Peacekeeping and Peacebuilding (CCCCP).*

Funding: *Italian Ministry of Foreign Affairs and Japanese Embassy in Egypt.*

- **COURSES ON CAPACITY BUILDING ACTIVITIES FOR LAW ENFORCEMENT OFFICERS**

5-day-course, 4 courses held on 21-25 January 2019 / 26-30 November 2019 / 8-12 October 2018 / 9-13 July 2018, in Vicenza (Italy) and Slupsk (Poland) – n. of participants to each course: 28

Description: These training activities aimed to develop a more efficient delivery mechanism of assistance in law enforcement capacity building to third countries. This was done by helping participants understand their capacity building role and function in international activities in crisis areas, so to best to use their position to promote an increased efficiency of the mission and display a set of standardised skills to ensure an increased consistency with the common LE capacity building culture as inspired by the EU fundamental values.

Target group: *EU Members States armed forces personnel posted to third countries.*

Partners: *COESPU, Carabinieri, Centre for European Perspective, Studiare Sviluppo, Polish Police.*

Funding: *European Union.*

- **OSCE TALENT ACQUISITION PROGRAMME: STRENGTHENING THE PREPARATION OF HIGH-POTENTIAL CANDIDATES FROM NON/LESS REPRESENTED PARTICIPATING STATES**

3-day-course, held on 28-30 November 2018, in Pisa (Italy) - n. of participants: 22

Description: The course aimed at providing the participants – all from OSCE non/less represented States - with sound knowledge and skills in order to expand their background and improve their expertise. The objective was to increase their probability of success in the recruitment process for OSCE.

Target group: *Participants selected by participating States.*

Funding: *Italian Mission to the OSCE.*

- **INTERNATIONAL TRAINING COURSES ON PEACEBUILDING & PEACE SUPPORT OPERATIONS FOR THE CIVILIAN PERSONNEL OF THE AFRICAN CONTINENT**

5-day-course, 5 editions held on 29 August - 2 September 2016 / 31 August - 4 September 2015 / 1-5 September 2014 / 2-6 September 2013 / 3-7 September 2012, in Yaoundé (Cameroon) - n. of participants to each course: 30

Description: These courses were aimed at equipping the participants with fundamental knowledge on peacekeeping operations. This was seen to increase their readiness to respond to a significantly growing demand for civilian expertise in peacekeeping, peace building and conflict management in Africa and around the globe.

Target group: *Civilian Personnel from African countries with prospects of deployment to peace support operations - i.e. government officials in relevant fields, diplomats, NGO representatives, human rights activists and other practitioners*

Funding: *Participants' tuition fees, Italian Ministry of Foreign Affairs, a grant from Peace Foundation and a grant from the US Embassy in Cameroon.*

- **TRAINING COURSES ON PEACEBUILDING & PEACE SUPPORT OPERATIONS FOR THE CIVILIAN PERSONNEL**

5-day-course, 4 editions held in June 2013/ June 2014 / June 2015 / May 2016, in Johannesburg (South Africa) - n. of participants to each course: 30

Description: These courses aimed to offer the participants a sound training on non-violent means and techniques to contribute to conflict transformation and peacebuilding in a variety of contexts and to better understand the role of the civilian component of Peacebuilding Operations deployed by the United Nations and Regional Organisations (AU, ECOWAS, SADC, etc.).

Target group: *Civilian Personnel with prospects of deployment to peace support operations.*

Partners: *St. Augustine College of South Africa.*

Funding: *Participants' tuition fee and Italian Ministry of Foreign Affairs.*

- **TRAINING COURSES FOR THE CIVILIAN PERSONNEL OF PEACEKEEPING & PEACEBUILDING OPERATIONS**

2-week-course, 10 editions held yearly from 1995-2015, in Pisa (Italy) - n. of participants to each course: 25 (average)

Description: The courses aimed at training the participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers and electoral observers.

Target group: *Civilian Personnel with prospects of deployment to peace support operations.*

Funding: *Participants' tuition fees.*

- **PRE: DEPLOYMENT TRAINING COURSES FOR CSDP MISSIONS**

3-day-course, 2 editions held on 17-20 March 2015 / 8-10 October 2014, in Brussels (Belgium) – n. of participants to each course: 15

Description: The aim of these introductory courses was to prepare the participants before their deployment to field missions. It aimed to make them fully understand the value of the civilian aspects of EU crisis management and the importance of coordination between EU crisis management stakeholders and other international actors.

Target group: *CSDP national Officers.*

Partners: *European Security and Defence College.*

Funding: *European Security and Defence College.*

- **INTRODUCTORY COURSES TO CONFLICT, PEACEKEEPING AND PEACE-BUILDING FOR AMISOM STAFF**

4/5-day-course, 3 editions held on 14-18 December 2014 / 30 March – 3 April 2014 / 14-19 December 2013, in Cairo (Egypt) - n. of participants to each course: 17

Description: The courses aimed at training the participants to work more effectively in field missions by enhancing their professional and personal capacities, introducing them to the specific context of peace support operations and strengthening their ability to work in the field as human rights officers. The training agenda included classes on Safety and Security.

Target group: *Civilian Personnel from African countries with prospects of deployment in AMISOM.*

Partners: *Cairo International Center for Conflict Resolution, Peacekeeping and Peacebuilding in Africa (CCCPA).*

Funding: *Italian Ministry of Foreign Affairs and Egyptian African Fund.*

- **COURSE ON CIVILIAN ASPECTS OF CRISIS MANAGEMENT**

5-day-course, held on 24-28 November 2014, in Rome (Italy) - n. of participants: 20

Description: The aim of this course was to offer the participants an overview of the civilian aspects of crisis management, with the aim to make them fully understand its value and relevance. It also focused on the importance of coordination between EU crisis management stakeholders and other international actors.

Target group: *National officers from EU Member States*

Partners: *European Security and Defence College.*

Funding: *Italian Ministry of Foreign Affairs.*

- **PRE-DEPLOYMENT COURSE FOR THE MISSION IN UKRAINE**

4-day-course, held on 22-25 September 2014, in Pisa (Italy) - n. of participants: 17

Description: This intensive pre-deployment course aimed at fostering a shared level of knowledge and at creating similar expectations among the participants so to facilitate internal integration and coherence within the mission. The learning target was achieved by building a common understanding of Ukraine's history, its distinctive political and cultural features, the international presence in the country as well as other practical field-related issues.

Target group: *Experts selected to be deployed to Ukraine with EU/UN missions.*

Partners: *Crisis Management Centre Finland (CMC Finland).*

Funding: *European Commission.*

- **PRE-DEPLOYMENT COURSES FOR THE CSDP MISSION IN LIBYA**

4-day-course, 2 editions held on 16-19 January 2014 in Pisa (Italy) / 8-11 April 2013, in Brussels (Belgium) - n. of participants to each course: 36 (average)

Description: These intensive pre-deployment courses aimed at fostering a shared level of knowledge and at creating similar expectations among the participants so to facilitate internal integration and coherence within the mission. The learning target was achieved by building a common understanding of Libya's history, its distinctive political and cultural features, the international presence in the country as well as other practical field-related issues.

Target group: *Experts selected with prospects of deployment to Libya within EU/UN missions.*

Partners: *Crisis Management Centre Finland (CMC Finland).*

Funding: *European Commission.*

- **PRE-DEPLOYMENT TRAINING COURSES FOR EULEX KOSOVO**

4-day-course, 3 editions held on 22-25 May 2012 / 27 February - 1 March 2012 / 30 June - 3 July 2011, in Pisa (Italy) - n. of participants to each course: 17 (average)

Description: These intensive pre-deployment courses aimed at fostering a shared level of knowledge and at creating similar expectations among the participants so to facilitate internal integration and coherence within the mission. The learning target was achieved by building a common understanding of Kosovo's history, its distinctive political and cultural features, the international presence in the country as well as other practical field-related issues. The course aimed to equip the trainees with the essential knowledge and information to best serve in their respective area of assignment.

Target group: *Personnel to be deployed with EULEX Kosovo.*

Partners: *Folke Bernadotte Academy (FBA).*

Funding: *European Commission in the framework of the ENTRi initiative.*

- **FOUNDATION COURSES ON PEACE BUILDING AND GOOD GOVERNANCE FOR AFRICAN CIVILIAN PERSONNEL**

3-week-course, 3 editions held on 2-20 March 2009 / 18 June -18 July 2008 / 18 February – 7 March 2008, in Accra (Ghana) - n. of participants: 30

Description: The courses were aimed at providing an in-depth understanding of the conceptual framework of Peace Support Operations and at introducing participants to the main tasks usually performed by civilian personnel in this type of missions.

Target group: *African Civilian Personnel with prospects of deployment to peace support operations.*

Partners: *University of Ghana and Legon Centre for International Affairs.*

Funding: *UNDESA and Italian Ministry of Foreign Affairs.*

- **PEACE BUILDING AND GOOD GOVERNANCE FOR AFRICAN CIVILIAN PERSONNEL: TRAINING COURSES ON NEGOTIATION SKILLS FOR AFRICAN DIPLOMATS**

5-day-course, 2 editions held on 12-16 January 2009 / 4-8 December 2006 in Accra (Ghana) - n. of participants to each course: 20

Description: The courses aimed at increasing readiness and professionalism of African civilian personnel participating in peacekeeping operations as well as in other peace support missions by enhancing their capacity to respond effectively to the complex challenges of post-conflict reconstruction with effective negotiation skills.

Target group: *African diplomats.*

Partners: *University of Ghana and Legon Centre for International Affairs.*

Funding: *UNDESA and Italian Ministry of Foreign Affairs.*

- **IN-HOUSE TRAINING ON INTEGRATED MISSION PLANNING FOR AMISOM SPMU PERSONNEL**

4-day-course, held on 11- 14 December 2007, in Addis Ababa (Ethiopia) - n. of participants: 27

Description: The course was designed to offer the participants a training on the concept, objectives, principles and stages of the Integrated Mission Planning Process (IMPP), as well as an analysis of the strategies and the tools to be applied. As part of the training, a first draft of the Integrated Planning Matrix was developed and later applied in the elaboration of the Integrated Plan of Action for Somalia.

Target: *AMISOM officers and staff.*

Funding: *African Union.*

- **PEACE BUILDING AND GOOD GOVERNANCE FOR AFRICAN CIVILIAN PERSONNEL: TRAINING COURSE FOR JOURNALISTS REPORTING IN CRISIS ENVIRONMENTS**

2-week-course, held on 1-15 December 2006, in Accra (Ghana) - n. of participants: 20

Description: The course was aimed at increasing the readiness and professionalism of African journalists and reporters participating in peacekeeping operations as well as in other peace support missions, missions by enhancing their capacity to deal effectively with complex and challenging situations in crisis environments.

Target group: *Journalists participating in field-missions.*

Partners: *University of Ghana and Legon Centre for International Affairs.*

Funding partners: *UNDESA and Italian Ministry of Foreign Affairs.*

- **PEACE BUILDING AND GOOD GOVERNANCE FOR AFRICAN CIVILIAN PERSONNEL: TRAINING COURSE ON DISARMAMENT, DEMOBILISATION AND REINTEGRATION (DDR) OF EX-COMBATANTS**

12-day-course, held on 14- 25 August 2006, in Accra (Ghana) - n. of participants: 20.

Description: The course was aimed at providing the participants with specific knowledge of the sensitive subject of 'disarmament, demobilisation and reintegration of ex-combatants' (DDR), its new challenges and the legal framework of armed conflicts, which would help them best serve in their performance of function.

Target group: *African civilian personnel deployed with DDR missions.*

Partners: *University of Ghana and Legon Centre for International Affairs.*

Funding: *UNDESA and Italian Ministry of Foreign Affairs.*

- **PEACE BUILDING AND GOOD GOVERNANCE FOR AFRICAN CIVILIAN PERSONNEL: TRAINING COURSE FOR LAW ENFORCEMENT OFFICERS**

5-day-course, held on 13-18 March 2006, in Accra (Ghana) - n. of participants: 20

Description: The course was aimed at increasing the readiness and professionalism of African LEO Personnel by strengthening their knowledge and topics on law enforcement issues, with a specific focus on the legal and practical aspects of peace building and good governance.

Target group: *Law-enforcement officers from African countries.*

Partners: *University of Ghana and Legon Centre for International Affairs.*

Funding: *UNDESA and Italian Ministry of Foreign Affairs.*

- **TRAINING COURSES ON BALKANS AND IRAQ FOR THE II-MOBILE-BRIGADE OF THE CARABINIERI**

2-day-training, held on 19-20 May 2005, in Livorno (Italy) - n. of participants: 15

Description: The course aimed at providing the participants with appropriate knowledge of the historical, political and institutional context of the Balkans and Iraq in order for them to best serve in those specific areas.

Target group: *Carabinieri officers deployed to target countries.*

Funding: *Italian 'Carabinieri' armed force.*

- **TRAINING COURSE ON PEACE BUILDING AND GOOD GOVERNANCE FOR STAFF WORKING WITHIN UNMEE**

4-day-course, held on 8-11 July 2003, in Addis Ababa (Ethiopia) - n. of participants: 24

Description: The course aimed at endowing participants with a common understanding of the legal foundations of the protection of vulnerable groups in time of conflict. The classes were delivered in such a manner to serve as a forum for analysis and conceptualisation of UNMEE's specific features vis-à-vis other peacekeeping experience.

Target group: *UNMEE Personnel.*

Funding: *United Nations Mission in Ethiopia and Eritrea (UNMEE).*

- **TRAINING COURSE ON ENHANCING DEMOCRATIC INSTITUTIONS IN THE BALKANS**

5-day-course, held on 15-19 October 2001, in Bagnocavallo, Ravenna (Italy) - n. of participants: 40

Description: The course aimed to provide the participants with key skills and tools to operate in international missions, with a particular focus on the democratisation process and the framework of peace operations in the Balkan area.

Target group: *Italian civilian staff and NGOs members posted to the Balkans.*

Implementing Partners: *MOVIMONDO.*

Funding: *European Social Fund and the Regional Government of Emilia Romagna.*

- **TRAINING COURSE ON THE PEACEKEEPING OPERATIONS IN BOSNIA-HERZEGOVINA FOR ITALIAN CARABINIERI OFFICERS**

8-day-course, held on 27 February – 5 March 2000, in Sarajevo, Bosnia-Herzegovina - n. of participants: 15

Description: The course aimed to provide the participants, with sound and appropriate knowledge of the historical, political and institutional context of Bosnia-Herzegovina, in order to best serve in peacekeeping field operations in the target country.

Target group: *Personnel of the Carabinieri Corps being deployed in Bosnia and Herzegovina.*

Funding: *Italian 'Carabinieri' Armed Force.*

1.2 PROMOTING HUMAN RIGHTS AND THE RULE OF LAW

1.2.1 TRAINING OF NATIONAL STAFF

- **TECHNIQUES D'ENQUÊTE POUR LES INFRACTIONS TERRORISTES - COURS DE FORMATION POUR JUGES ET MAGISTRATS DU NIGER**

4-day-course, 2 editions held on 9-12 May 2022 and 24-27 February 2019, in Niamey (Niger) - n. of participants: 20 (average)
Description: This course was aimed to improve the participants' theoretical and methodological skills in dealing with international and domestic terrorism, and to provide an overview of good practices in this field.
Target group: <i>Judges and magistrates of Niger</i>
Partners: <i>EFJN (École de Formation Judiciaire du Niger).</i>
Funding: <i>Italian Ministry of Foreign Affairs</i>

- **PROJECT MANAGAMENT – CYCLE DE GESTION DE PROJET POUR JUGES ET MAGISTRATS DU CHAD ET BURKINA FASO**

4-day-course, 2 editions held on 2-5 May 2022, in Ndjamena (Chad) and 8-12 May 2022, in Ouagadougou (Burkina Faso) - n. of participants for each course: 20
Description: This course aimed at improving the participants' theoretical and methodological skills in the project management cycle, including project conception, management, budgeting, reporting, monitoring and evaluation.
Target group: <i>Judges and magistrates of Burkina Faso and Tchad</i>
Partners: <i>Ministry of Justice of Burkina Faso, Ministry of Justice of Tchad</i>
Funding: <i>Italian Ministry of Foreign Affairs</i>

- **PROTECTION DES DONNES PERSONNELLES ET CYBER-SECURITE - COURS DE FORMATION POUR MAGISTRATS DU NIGER**

4-day-course, 2 editions held on 21-24 March 2022 and 24-27 May 2021, online course - n. of participants for each course: 25 (average)
Description: The aim of the course was to improve the participants' theoretical and methodological skills on protection of personal data and cyber-security, as well as to provide an understanding of good practices in these fields.
Target group: <i>Judges and magistrates of Niger.</i>
Partners: <i>EFJN (École de Formation Judiciaire du Niger).</i>
Funding: <i>Italian Ministry of Foreign Affairs and of International Cooperation.</i>

- **TRAINING COURSE ON THE PROMOTION OF HUMAN RIGHTS FOR JUDGES, PROSECUTORS, LAWYERS & CSOs IN SOUTH DARFUR**

3-day-course, held on 29-31 May 2021, in Nyala, South Darfur (Sudan) - n. of participants: 50
<p>Description: The course aimed to provide participants with key knowledge and tools for the promotion and protection of human rights, including theory and practice. It was also meant to help them develop useful skills for the design and implementation of human rights related programmes and activities and play a crucial advocacy role in their respective communities in South Darfur.</p> <p>Target group: <i>South Darfur judges, public prosecutors, paralegals, lawyers et al. from the four targeted communities and identified by their respective institutions.</i></p> <p>Partners: <i>Peace Research Institute, University of Nyala.</i></p> <p>Funding: <i>Agenzia Italiana Cooperazione allo Sviluppo (AICS).</i></p>

- **COOPERATION JUDICIAIRE INTERNATIONALE - COURS DE FORMATION POUR MAGISTRATS DU NIGER**

3-day-course, held on 30-31 October and 2 November 2020, online – n. of participants: 20
<p>Description: The aim of the course was to improve the participants' theoretical and methodological skills in the field of international judicial cooperation, and to provide them with an understanding of good practices through the analysis of specific case studies concerning terrorism, trafficking in persons, transnational organised crime.</p> <p>Target group: <i>Judges and magistrates of Niger.</i></p> <p>Partners: <i>EFJN (École de Formation Judiciaire du Niger).</i></p> <p>Funding: <i>Italian Ministry of Foreign Affairs.</i></p>

- **TRAINING COURSE FOR CAMEROONIAN JUDGES AND MAGISTRATES ON HUMAN RIGHTS**

4-day-course, held on 20-23 February 2017, in Yaoundé (Cameroon) – n. of participants: 35
<p>Description: The course aimed to make the participants familiarise with international human rights norms applicable in the administration of justice. It also had the goal to help participants identify the set of international norms and mechanisms constituting the international human rights system, as well as to deepen their knowledge on international human rights law and its mechanisms for national implementation.</p> <p>Target group: <i>Judges and magistrates of Cameroon.</i></p> <p>Partners: <i>ENAM (École Nationale d'Administration et de Magistrature du Cameroun).</i></p> <p>Funding: <i>Italian Ministry of Foreign Affairs.</i></p>

- **TRAINING COURSE ON HUMAN RIGHTS FOR 'CARABINIERI' OFFICERS**

4-day-course, held on 6-10 September 2010, in Florence (Italy), n. of participants: 8
<p>Description: The course had the overall objective to provide participants with specific knowledge and skills in relation to human rights protection. This was meant to help them be aware of, identify, guarantee and comply with human rights standards in their police ordinary activities.</p>

Target group: *Members of the Italian Carabinieri Staff of the ‘Scuola Allievi Marescialli’ of Florence.*

Funding: *Italian ‘Carabinieri’ armed force.*

- **TRAINING COURSES FOR THE NEW MEMBERS OF THE PEACE JURISDICTION WITHIN THE COLOMBIAN COFFEE DISTRICT**

2 editions held in April 2004 / March 2006, in Bogota (Colombia), n. of participants to each course: 20

Description: This course aimed to enhance participant’s skills and knowledge of specific topics with a view to strengthen the rule of law and to implement the jurisdiction of peace in Colombia.

Target group: *Local Staff of the Peace Jurisdiction.*

Implementing Partners: *European Union.*

Funding: *European Initiative for Democracy and Human Rights.*

1.2.2 TRAINING OF INTERNATIONAL STAFF

- **TRAINING COURSE ON INTERNATIONAL STANDARDS FOR THE PROTECTION OF INDIVIDUALS AND GROUPS FOR CIVILIAN AND LAW ENFORCEMENT PERSONNEL**

5-day-course, 2 editions held on 23 – 27 May 2022 and 3-7 February 2020, Pisa (Italy) - n. of participants: 20 average

Description: The overall aim of the course was to provide the participants with both theoretical and practical knowledge of human rights related aspects to be applied in the performance of their duties abroad. After an introduction to human rights law standards and mechanisms the course offered guidance on how to monitor, fact-find and report on human rights and an overview of human rights capacity building activities.

Target group: *Police officers, gendarmes and civilians who are to be deployed in, or have strong prospects to be deployed in international missions (e.g. UN, EU, OSCE), with functions related to the promotion and protection of human rights.*

Funding: *European Commission in the framework of the EUPCST*

- **MASTER’S IN HUMAN RIGHTS AND CONFLICT MANAGEMENT**

1-year-master-programme, editions held yearly from 2001 until present, in Pisa (Italy) - n. of participants to each course: 28

Description: The MHRCM programme is designed to provide students from different cultures and backgrounds with a deep understanding of the linkages between human rights and conflict management theory and practice. The curriculum, strongly field oriented, prepares participants for working with NGOs, governments, aid agencies, the UN system, regional organisations and other institutions.

Target group: *Open to a diverse audience of professionals and students with a strong interest in careers within the field of human rights and conflict management.*

Funding: *Participants' tuition fees.*

- **EUROPEAN AND INTERNATIONAL HUMAN RIGHTS STANDARD IN DISASTER SETTINGS**

5-day-course, held on 4 – 8 October 2021, in Pisa (Italy) - n. of participants: 20

Description: as the impact of disasters triggered by natural and technological hazards is rising, individual and collective rights deserve enhanced protection in disaster settings. The course specifically aims at increasing the general awareness on the importance of human rights in disaster contexts; ensuring that students, researchers and practitioners acquire the level of expertise in universal and European human rights standards needed to enable a more effective and human rights-sensitive response to these phenomena.

Target group: *Open to a diverse audience of 5 graduate/post-graduate students, practitioners, representatives of national institutions engaged in humanitarian activities (e.g. civil protection organisations).*

Funding: *Participants' tuition fees, Erasmus + Programme of the European Union (co-funding).*

- **TRAINING COURSES ON INTERNATIONAL STANDARDS FOR THE PROTECTION OF INDIVIDUALS AND GROUPS FOR HUMAN RIGHTS FIELD OFFICERS**

9-day-course, 4 editions held on 24 January - 1 February 2019 / 8-16 February 2018 / 16-24 February 2017 / 12-20 November 2015, in Addis Ababa (Ethiopia) and Pisa (Italy), and earlier held yearly from 2011 – 2015 in Pisa (Italy) - n. of participants to each course: 24

Description: These intensive courses were designed to provide the participants with deeper, up-to-date knowledge of International Human Rights Law and of other bodies of International Law with a focus on the protection of individuals and groups under International Humanitarian Law, International Criminal Justice, Refugee Law, international standards pertaining to the protection of IDPs, etc.

Target group: *Individuals working or wishing to work in international field operations on issues related to human rights.*

Implementing partners: *Austrian Study Centre for Peace and Conflict Resolution (ASPR).*

Funding: *European Commission in the framework of the ENTRI initiative.*

- **TRAINING COURSES ON HEALTH SYSTEMS THROUGH CRISIS AND RECOVERY**

2-week-course, latest editions on 26 September -7 October 2022, previously held yearly from 2009 until 2019, in Pisa (Italy) - n. of participants: 20 (average)

Description: This training programme aims to offer the participants a critical analysis of health and conflicts. This is done by looking into the challenges and distortions encountered when producing and supplying health services in countries experiencing a conflict or recovering from one. Possible reconstruction processes and corrections to long-standing flaws to create more efficient and fairer health systems are also presented.

Target group: *Professionals and individuals operating in relevant fields.*

Funding: *Participants' tuition fees.*

- **BUSINESS AND HUMAN RIGHTS – SUMMER SCHOOL**

5-day-course, held on 18-22 June 2018, in Pisa (Italy) - n. of participants 30
<p>Description: This course aimed at providing the participants with a comprehensive overview and knowledge of the legal mechanisms and tools applicable in the field of business and human rights in line with current relevant developments at the national, regional and international level.</p> <p>Target group: <i>Students, researchers, NGO workers, lawyers, CSR experts and other public and private sector practitioners</i></p> <p>Funding: <i>Participants' tuition fees.</i></p>

- **TRAINING COURSE ON PROTECTION OF REFUGEES AND PERSONS OF CONCERN IN AFRICA**

6-day-course, held on 6-11 May 2013, in Accra (Ghana) - n. of participants: 20.
<p>Description: The course was designed to present and analyse specific topics related to contexts, legal framework and international standards of protection of refugees and persons of concern, identification of groups requiring special protection and the institutional and operational tools to provide such protection. Other practical challenges were also discussed under a field-oriented perspective.</p> <p>Target group: <i>Persons already working in the field, officials of countries hosting refugees and persons of concern such as officers of the police service/force, immigration officials, prison officials, officers of human rights bodies and members of state bodies in charge of refugees such as Refugee Boards, as well as members of the judiciary.</i></p> <p>Funding: <i>Italian Ministry of Foreign Affairs, DG for Global Affairs, Italy and participants' tuition fees.</i></p>

- **INTRODUCTORY TRAINING COURSE FOR HUMAN RIGHTS FIELD OFFICERS OF THE EASTERN AFRICA STANDBY FORCE**

12-day-course, held on 4-15 April 2011 in Bujumbura (Burundi) - n. of participants: 30
<p>Description: The overall objective of the course was to provide participants with knowledge, skills and tools of human rights protection to perform their duties as HR officers more effectively and in line with set international standards. The training was designed to combine theory and practice.</p> <p>Target group: <i>EASBRICOM field officers.</i></p> <p>Partners: <i>Eastern Africa Standby Force Coordination Mechanism EASBRICOM.</i></p> <p>Funding: <i>Italian Ministry of Foreign Affairs and Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ).</i></p>

- **HUMAN RIGHTS COURSES FOR FIELD OFFICERS**

12-day-course, 9 editions held from 2003 to 2006, in Pisa (Italy) - n. of participants to each course: 25
<p>Description: The courses aimed at providing participants with new skills and techniques to improve their performance in the implementation of those tasks which are usually assigned to human rights field officers. This was achieved by developing specific knowledge and tools related to international human rights law and international humanitarian law.</p> <p>Target group: <i>Actual and future human rights officers of peace support operations.</i></p> <p>Funding entity: <i>European Union.</i></p>

- **TRAINING COURSE ON HEALTH AS A BRIDGE FOR PEACE**

1-month-course, held in October 2000, Pisa (Italy) - n. of participants: 10
Description: This training course was specifically designed for the target group of participants to acquire

fundamental skills and knowledge to work in critical environments more effectively. Besides a role of reporting and evaluation, the Scuola Sant'Anna delivered a full session on Conflict Analysis.

Target group: *Indonesian medical personnel posted to conflict prone areas in the country.*

Funding: *World Health Organisation (WHO)*

- **TRAINING COURSE FOR HEALTH PROFESSIONAL STAFF WORKING IN CRISIS AREAS**

1-month-course, held in April 1999, Pisa - n. of participants: 20

Description: The course aimed to train the participants by equipping them with basic skills and knowledge on Human Rights, International Humanitarian Law, Medical Ethics, Negotiation, Conflict Resolution and Analysis in order to serve in crisis areas and critical environments.

Target group: *Health professionals working in crisis areas.*

Funding: *World Health Organisation.*

- **TRAINING COURSE ON HEALTH AS BRIDGE FOR PEACE**

10-day-course, held on 8- 12 March 1999, Colombo (Sri Lanka) - n. of participants: 16

Description: The course aimed to train the participants by equipping them with basic skills and knowledge on Human Rights, International Humanitarian Law, Medical Ethics, Negotiation, Conflict Resolution and Analysis to serve in crisis areas and critical environments.

Target group: *Health professionals posted to crisis areas.*

Partners: *WHO – Emergency&Humanitarian Action (EHA) and the South-East Asia Regional Office.*

Funding: *World Health Organisation.*

- **TRAINING COURSE FOR HUMAN RIGHTS FIELD OFFICERS**

10-day-course, held on 1-10 April 1998, in Pisa (Italy) - n. of participants: 25

Description: The course aimed at enhancing participants' skills and knowledge of relevant topics by offering them a technical and operational preparation specifically designed for human rights field officers and volunteers.

Target group: *Individuals already possessing some field experience and/or having worked on human rights issues.*

Partners: *PIBOES Network.*

Funding: *European Commission.*

1.3 REINFORCING DISASTER PREVENTION AND RESPONSE CAPACITY

1.3.1 TRAINING OF INTERNATIONAL STAFF

- **EU AID VOLUNTEERS: TRAINING COURSES**

12-day-course, 17 editions held from October 2016 until present – latest edition held in January – February 2022 (I and II Cycle), blended learning, face-to-face phase in Pisa (Italy), n. of participants for each course: up to 25
Description: These trainings aim to offer a pre-deployment induction to the participants who expressed their intention to engage in humanitarian aid operations through sending and host organisations. The trainings include modules on introduction to the European Union, its external relations and crisis response system; introduction to humanitarian action and the EU aid policy and the EUAV programme; personal safety, health and security; project management; inter-cultural awareness and scenario-based exercises.
Target group: <i>EU Aid Volunteers Candidates.</i>
Partners: <i>ICF, ASPR – Austria, MDF Netherlands, B&S Europe.</i>
Funding: <i>European Union, DG ECHO and DG EAC</i>

- **EUROPEAN UNION CIVIL PROTECTION MECHANISM: COMMUNITY MECHANISM INTRODUCTION COURSES**

5 days course, 10 editions every year, to be held between 2021 to 2022, online till February 2022, n. of participants to each course: 26
Description: The courses aimed to introduce the participants to the EU Civil Protection Mechanism and provide them with the basic knowledge and skills to prepare for international civil protection missions, both inside and outside the geographical area where the EC Mechanism operates.
Target group: <i>Personnel active in the civil protection field, appointed by the Participating States of the Union Civil Protection Mechanism.</i>
Partners: <i>Italian Civil Protection Department (Lead), Civil protection Departments of Romania, Portugal and Spain.</i>
Funding: <i>European Union, DG-ECHO.</i>

- **EMERGENCY MANAGEMENT TRAINING COURSES FOR WFP STAFF (earlier ICT EMERGENCY PREPAREDNESS TRAINING)**

2-week-course, editions held yearly from 2006 to 2015, in Pisa (Italy) - n. of participants to each course: 20 (average)
Description: The courses aimed to enhance the participants' professional and personal skills and abilities to work as managers in emergency environments, as well as to provide them with knowledge of the specific framework of humanitarian interventions in terms of logistics and budget, the media's role during an emergency, preventive medicine, security and safety.
Target group: <i>ICT officers of World Food Programme and of other IO's and NGOS'.</i>

Funding: *World Food Programme.*

- **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: COMMUNITY MECHANISM INTRODUCTION COURSES (CMI 5)– 10th Cycle**

5-day-course, 7 editions held on 24-28 September 2012, in Rome (Italy) / 15-19 October 2012, in Split (Croatia) / 19-23 November 2012 and 27-31 August 2012 in Easingwold (UK) / 2-6 July 2012, 18-22 June 2012 and 4-8 June 2012 in Rome (Italy) - n. of participants to each course: 25 (average)

Description: The courses aimed to introduce the participants to the EU Civil Protection Mechanism and provide them with the basic knowledge and skills to prepare for Host Nation Support (HSN) missions. The courses also meant to provide introductory information on international civil protection missions, both inside and outside the geographical area where the EC Civil Protection Mechanism operates.

Target group: *Personnel active in the civil protection field, appointed by the Participating States of the Union Civil Protection Mechanism.*

Partners: *Italian Civil Protection Department (project Coordinator), DUZS (Croatia) and EPC(UK).*

Funding: *European Union and DG-ECHO.*

- **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: COMMUNITY MECHANISM INDUCTION COURSES – 9th Cycle**

One-week-course, 6 editions held on 6-10 February 2012, in Pisa (Italy) / 14-20 January 2012, in Rome (Italy) / 8-14 October 2011, in Rome (Italy) / 18-24 June 2011, in Rome (Italy) / 4-10 June 2011, in Rome (Italy) / 15-21 January 2011, in Rome (Italy) - n. of participants to each course: 26

Description: The courses aimed to introduce the participants to the EC Civil Protection Mechanism and provide them with the basic knowledge and skills to prepare for international civil protection missions, both inside and outside the geographical area where the EC Mechanism operates.

Target group: *Personnel active in the civil protection field, appointed by the Participating States of the Union Civil Protection Mechanism.*

Partners: *Italian Civil Protection Department and the Italian Firefighters, Public Rescue and Civil Defence Department.*

Funding: *European Union, DG-ECHO.*

- **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: HIGH LEVEL COORDINATION REFRESHER COURSES – 8th Cycle**

4 editions held on 14-18 May 2012 / 6-10 February 2012 / 2-6 May 2011 / 14-18 February 2011, in Rome (Italy) - n. of participants to each course: 14 (average)

Description: The courses aimed to improve the participants' knowledge of specific topics, and to equip them with new techniques and tools to be used during the deployment. The courses were also meant to be a "refresher" of those topics that the participants had previously covered in earlier Civil Protection Mechanism courses.

Target group: *Personnel active in the civil protection field, appointed by the Participating States of the Union Civil Protection Mechanism.*

Partners: *Italian Civil Protection Department and the Italian Firefighter, Public Rescue and Civil Defence Department.*

Funding: European Union, DG ECHO.

- **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: MEDIA AND SECURITY STRATEGY COURSES – 8th Cycle**

5-day-course, 4 editions held on 25-30 March 2012 / 3-8 April 2011 / 28 March -2 April 2010 / 18-23 April 2010, in Pisa (Ital) - n. of participants to each course: 11

Description: The courses aimed at enhancing the participants' understanding, knowledge and skills in relation to media and security management at operational and strategic levels. The overall objective was to prepare them to serve as media and security advisors within the team.

Target group: *Personnel active in the civil protection field, appointed by the Participating States of the Union Civil Protection Mechanism.*

Partners: *Italian Civil Protection Department and the Italian Firefighter, Public Rescue and Civil Defence Department.*

Funding: European Union, DG ECHO.

- **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: HIGH LEVEL COORDINATION COURSES - 7th Cycle**

6-day-course, 2 editions held on 7-12 February 2010 / 9-15 January 2010, in Rome (Italy) - n. of participants to each course: 15

Description: The courses aimed at improving the participants' knowledge, skills and competencies on the managerial and political aspects of civil protection assistance interventions, such as mission management, negotiation, international coordination policy and media relations.

Target group: *Personnel active in the civil protection field, appointed by the Participating States of the Union Civil Protection Mechanism.*

Partners: *Italian Civil Protection Department and the Italian Firefighters, Public Rescue and Civil Defence Department.*

Funding: European Union, DG ECHO, DG ECHO.

- **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: COMMUNITY MECHANISM INDUCTION COURSES – 8th Cycle**

4 editions held on 4-6 May 2010 / 19-25 June 2010 / 5-11 June 2010 / 9-15 October 2010, in Rome (Italy), n. of participants to each course: 25

Description: The courses aimed to introduce the participants to the EC Civil Protection Mechanism and provide them with the basic knowledge and skills to prepare for international civil protection missions, both inside and outside the geographical area where the EC Mechanism operates.

Target group: *Personnel active in the civil protection field, appointed by the Participating States of the Union Civil Protection Mechanism.*

Partners: *Italian Civil Protection Department and the Italian Firefighter, Public Rescue and Civil Defence Department.*

Funding: *European Union, DG ECHO.*

- **EUROPEAN COMMUNITY CIVIL PROTECTION MECHANISM COURSES: COMMUNITY MECHANISM INDUCTION COURSES - 7th Cycle**

6-day-course, 3 editions held on 9-15 January 2010 / 5-11 September 2009 / 16-12 June 2009, in Rome (Italy) - n. of participants to each course: 25

Description: The courses aimed to introduce the participants to the EC Mechanism and provide them with the basic knowledge and skills to prepare for international civil protection missions, both inside and outside the geographical area where the EC Mechanism operates.

Target group: *Personnel active in the civil protection field, appointed by the Participating States of the Union Civil Protection Mechanism.*

Partners: *Italian Civil Protection Department and the Italian Firefighter, Public Rescue and Civil Defence Department.*

Funding: *European Union, DG ECHO.*

- **THE INTERNATIONAL EMERGENCY AND HUMANITARIAN AID MISSIONS: TRAINING ON THE SKILLS TO ENHANCE THE PERSONAL PROFILE OF THE STAFF OF THE CIVIL PROTECTION DEPARTMENT**

Editions 4 editions held on 11-12 December 2008 in Bergamo (Italy) / 18-19 December 2008 / 15-26 October 2007 / 18-29 June 2007, in Pisa and Rome, n. of participants to each course: 20

Description: The courses aimed to support the activities of the Italian Department of Civil Protection within the international humanitarian assistance system, by helping them develop a good understanding of the legal framework of the humanitarian assistance operations and other specific related tools.

Target group: *Personnel active in the civil protection field, appointed by the Participating States of the Union Civil Protection Mechanism.*

Funding: *Italian Department of Civil Protection.*

- **IT MANAGEMENT TRAINING COURSE FOR WFP STAFF**

7-day-course, held on 16-21 October 2006, in Pisa (Italy) - n. of participants: 13

Description: The course aimed to enhance the participants' professional and personal skills to work as managers in emergency environments. This was achieved by providing them with specific tools and knowledge of the legal framework of humanitarian actions in terms of actors involved, logistics and budget, the media's role during an emergency, preventive medicine as well as safety and security.

Target group: *ICT managers of the World Food Programme and of other IO's and NGO's.*

Funding: *World Food Programme (WFP).*

- **TRAINING COURSES TO INTERNATIONAL STAFF DEPLOYED FOR PREPARING THE REHABILITATION EFFORT IN AFGHANISTAN**

11-day-course, 3 editions held on 3-14 February 2003, in Washington DC (USA) / 28 May - 7 June 2002 and 25 February - 9 March 2002, in Pisa (Italy) - n. of participants to each course: 30

Description: The courses were aimed to prepare the participants to best perform their tasks and duties. This was achieved by providing them with knowledge of the legal framework of humanitarian actions and specific tools to be used in the field.

Target group: *Humanitarian Relief Personnel to be deployed to Afghanistan.*

Partners: *Program on Peacekeeping Policy and the School of Public Policy of George Mason University.*

Funding: *Italian Ministry of Foreign Affairs, Province Office of Pisa, Regional Government of Tuscany and the American Library USIS of Rome.*

- **TRAINING COURSE FOR CARITAS WHITE HELMETS**

1 edition held in 2001, in Pisa (Italy) - n. of participants: 20

Description: The aim of this course was to provide participants with appropriate and effective skills to best operate in international missions and emergency situations within the boundaries of their role of promotion of peace.

Target group: *White Helmets – Volunteers.*

Funding: *Italian CARITAS.*

1.4 SUPPORTING FREE AND FAIR ELECTIONS

1.4.1 TRAINING OF NATIONAL STAFF

- **MASTER IN ELECTORAL POLICY AND ADMINISTRATION**

1-year-postgraduate-course, editions held yearly from 2015 until present, in Pisa (Italy) - n. of participants to each edition: 25 (average)
Description: The Master is a comprehensive advanced learning with a focus on electoral processes, especially beneficial for practitioners operating in developing democracies or post-conflict situations. The programme has three fundamental objectives: 1) to provide an academic and practitioner experience for those individuals already working or seeking careers as electoral professionals; 2) to establish a source of professional education in electoral administration; 3) to reduce the gender gap in the electoral administration.
Target group: <i>Current and aspiring election professionals.</i>
Partners: <i>Institute for Democracy and Electoral Assistance (IDEA) and UNITAR.</i>
Funding: <i>Participants' tuition fees and international donors.</i>

- **ELECTORAL SECURITY AND ADMINISTRATION TRAINING COURSE FOR LIBYAN SENIOR OFFICIALS**

5-day-course, held on 16-21 November 2019, in Viareggio (Italy) - n. of participants: 18
Description: The course was mainly focused on electoral security and administration and covered specific topics, such as an introduction to Electoral Security Administration, Electoral Violence Forecasting Frameworks, Electoral Assessments Summary Findings, Electoral Security Analytical Frameworks, Conducting an Electoral Security Assessment, Electoral Security Planning, <i>Aggie</i> and <i>Ushahidi</i> Technology Tools and Municipal Electoral Security Assessment Preparation Exercise.
Target group: <i>Libyan Senior officers involved in the preparation of the national elections in Libya.</i>
Partners: <i>Creative Associates International.</i>
Funding: <i>Creative Associate International</i>

- **TRAINING COURSE ON ENSURING EFFICIENT INVESTIGATIONS AND PREVENTION OF ELECTION FRAUD FOR UKRAINIAN STAFF**

8-day-course, held on 15-22 April 2018 in Pisa and Rome (Italy) - n. of participants: 10
Description: The course had the overall objective of equipping the participants with those knowledge, skills and techniques necessary to design and to conduct efficient and strategic investigations of electoral crimes.
Target group: <i>Public officers and NGO' representatives active in Ukraine.</i>
Implementing partners: <i>European Centre for Electoral Support (ECES).</i>
Funding: <i>US Agency for International Development (USAID) - Ukraine.</i>

- **TRAINING WORKSHOPS ON THE LOCAL ELECTIONS IN PALESTINE (2011)**

1-day-workshops, 3 editions held on 3 May 2011, in Bir-Zeit (Palestine) / 4 May 2011, in Nablus (Palestine) / 5 May, in Bethlehem (Palestine) - n. of participants to each course: 156
<p>Description: These workshops had the aim to raise awareness within the Palestinian civil society on electoral processes, electoral systems, principles of democratic and transparent elections; consolidate knowledge and expertise of the CSOs representatives about electoral processes/cycles, electoral laws and their impacts on general and local elections; enhance practical skills of electoral observers (reporting, monitoring, etc.).</p> <p>Target group: <i>Staff of the CEC and other local stakeholders.</i></p> <p>Partners: <i>Central Elections Commission (CEC), Palestine; Office of Italian Development Cooperation in Jerusalem.</i></p> <p>Funding: <i>Consulate General of Italy in Jerusalem, Agency of Development Cooperation (AICS) - Italian Ministry of Foreign Affairs.</i></p>

- **PILOT TRAINING COURSE ON REGISTRATION PROCEDURES FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ**

4-day-course, held on 12-15 December 2007, in Amman (Jordan) - n. of participants: 15
<p>Description: The course had the overall objective to enhance the participants' skills in relation to registration procedures and related issues, so to ultimately delegate responsibilities to the IHEC and increase their sense of ownership on the whole the process.</p> <p>Target group: <i>Staff of the Independent High Electoral Commission of Iraq (IHEC).</i></p> <p>Funding: <i>Italian Ministry of Foreign Affairs.</i></p>

- **TRAINING WORKSHOP TO REVIEW REGISTRATION PROCEDURES FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ**

4-day-course, held on 7-10 December 2007, in Amman (Jordan) - n. of participants: 15
<p>Description: The training was designed in such a manner to both transfer knowledge and skills to the participants and facilitate the reviewing process of the IHEC's existing registration procedures for an overall improvement of the national electoral system.</p> <p>Target group: <i>Staff of the Independent High Electoral Commission of Iraq (IHEC).</i></p> <p>Funding: <i>Italian Ministry of Foreign Affairs.</i></p>

- **TRAINING WORKSHOP ON PLANNING THE REGISTRATION PROCESS (PROJECT MANAGEMENT AND OPERATIONAL PLANNING) FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ**

4-day-course, 2 editions held on 27-30 November 2007 / 2-5 December 2007, in Amman (Jordan) - n. of participants: 15
<p>Description: The courses were aimed to provide participants with specific skills and tools for the planning of an effective, well-structured registration process. The training programme had a specific focus on project management and operational planning.</p>

Target group: *Staff of the Independent High Electoral Commission of Iraq (IHEC).*

Funding: *Italian Ministry of Foreign Affairs.*

- **TRAINING COURSES ON OFFICE ADMINISTRATION FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ**

4-day-course, 2 editions held on 14-4 July 2007 / 10-13 July 2007, in Amman (Jordan), n. of participants: 19

Description: The courses aimed to equip the participants with relevant knowledge and skills in order to enhance their ability for good administration of their office, and to develop an internal system for the sharing of information and good office practices.

Target group: *Staff of the Independent High Electoral Commission of Iraq (IHEC).*

Partners: *UN Assistance Mission in Iraq (UNAMI) and Independent Electoral Commission of Iraq (IECI).*

Funding: *Italian Ministry of Foreign Affairs.*

- **TRAINING COURSE ON DATABASE AND GEOGRAPHICAL INFORMATION FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ**

1-week-course, held on 3-10 December 2006, in Amman (Jordan) - n. of participants: 10

Description: The course mainly aimed to provide the participants with an advanced training in the use of Geographic Information Systems (GIS) and Database Systems in addition to a previous workshop on the same subject. The objective was then to present updates, last generation methods of software and system design with a focus on the user's level and the organisational impact of ICT.

Target group: *Staff of the Independent High Electoral Commission of Iraq (IHEC).*

Partners: *UN Assistance Mission in Iraq (UNAMI) and IECI.*

Funding: *Italian Ministry of Foreign Affairs.*

- **VOTER EDUCATION TRAINING COURSE FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ**

4-day-course, held on 6-10 December 2006, in Amman (Jordan) - n. of participants: 15

Description: The course aimed at helping the participants understand the key elements and phases of a voter-oriented electoral campaign, in terms of how to build a coalition, design a message, develop a plan and a voter education strategy, in view of the Governorate elections of 2009.

Target group: *Staff of the Independent High Electoral Commission of Iraq (IHEC).*

Partners: *UN Assistance Mission in Iraq (UNAMI) and IHEC.*

Funding: *Italian Ministry of Foreign Affairs.*

- **TRAINING COURSE ON PROCEDURE WRITING FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ**

5-day-course, held on 28 November-02 December 2006, in Amman (Jordan) - n. of participants: 16

Description: The course aimed to help the participants familiarise with the basic principles of procedures writing in order to support them in the review of the Polling and Counting Procedures Handbook – that had been used in the previous elections, and to apply new good practices for an overall improvement of the system.

Target group: *Staff of the Independent High Electoral Commission of Iraq (IHEC).*

Partners: *UN Assistance Mission in Iraq (UNAMI) and IHEC.*

Funding: *Italian Ministry of Foreign Affairs.*

- **TRAINING COURSE ON OPERATIONAL PLANNING AND PROJECT MANAGEMENT FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ**

5-day-course, held on 20-25 November 2006, in Amman (Jordan) – n. of participants: 15

Description: The course was aimed at improving the participants' skills for a more effective, result-oriented performance of their activities in the area of operational planning and project management.

Target: *Senior Managers of Independent Electoral Commission of Iraq (IECI).*

Partners: *UN Assistance Mission in Iraq (UNAMI) and IECI.*

Funding: *Italian Ministry of Foreign Affairs.*

- **TRAINING COURSE FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ IN SUPPORT OF THE 2005 CONSTITUTIONAL REFERENDUM IN IRAQ**

2-week-course, held on 6-20 September 2005, in Amman (Jordan), n. of participants: 65

Description: The course was aimed at creating a pool of Iraqi electoral/referendum experts equipped with strong training abilities in order to guarantee an in-country cascade effect and reach a large number of personnel in a relatively short time.

Target group: *Staff of the Independent High Electoral Commission of Iraq (IHEC).*

Partners: *UN Assistance Mission in Iraq (UNAMI) and IHEC.*

Funding: *Italian Ministry of Foreign Affairs.*

- **TRAINING COURSE ON VOTER EDUCATION FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ**

2-week-course, held on 5-22 December 2004, in Amman (Jordan) - n. of participants: 94

Description: The course aimed at providing the participants, coming from different sectors of the same electoral body, with specific training related on voting and counting procedures, as well as on voter education issues in order to make them familiarise with the Manual for Polling Officers and with the Voter Education Handbook.

Target group: *Members of Independent Electoral Commission of Iraq (IECI).*

Partners: *UN Assistance Mission in Iraq (UNAMI) and IECI.*

Funding: *Italian Ministry of Foreign Affairs.*

1.4.2 TRAINING OF INTERNATIONAL STAFF

- **TRAINING COURSE ON ELECTION OBSERVATION FOR AFRICAN STAFF**

5-day-course, held on 30 May-3 June 2016 in Yaoundé (Cameroon) - n. of participants: 25
Description: This course aimed at training the participants to best operate as civilian personnel deployed within international election observation missions and perform their tasks effectively.
Target group: <i>African Election Observers working in EOM.</i>
Funding: <i>Participants' Tuition Fees.</i>

- **CORSI BASE DI FORMAZIONE PER OSSERVATORI ELETTORALI DI BREVE PERIODO**

5-day-course, editions held yearly from 2005 to 2016, in Pisa (Italy) - n. of participants to each course: 30 (average)
Description: The course is aimed to prepare the participants to work as Short-Term Observers within the EU, OSCE/ODHIR electoral observation missions, by providing them with relevant knowledge and skills to be used for the fulfilment of their tasks and duties.
Target group: <i>Short-term observers from Italy.</i>
Partners: <i>OXFAM Italia, ELEX, Osservatorio di Pavia and 4Change.</i>
Funding: <i>Italian Ministry of Foreign Affairs.</i>

- **PRE-DEPLOYMENT TRAINING FOR SHORT TERM OBSERVERS OF THE EU EOM IN PAKISTAN**

1-day-course, held on 30 April 2013, in Brussels (Belgium) - n. of participants: 100
Description: The courses aimed at preparing participants to serve as Short-Term Observers to the EU EOM in Pakistan by providing them with specific tools and knowledge, i.e. country profile, political and legal framework for elections, cultural awareness, safety and security, and preventive medicine.
Target group: <i>EU-EOM Short-Term Observers to be deployed to Pakistan.</i>
Funding: <i>European Union – EOM.</i>

- **PRE-DEPLOYMENT TRAINING FOR LONG-TERM OBSERVERS OF THE EU EOM IN PAKISTAN**

1-day-course, held on 8 April 2013, in Brussels (Belgium) - n. of participants: 12
Description: The course aimed at preparing participants to serve as Long-Term Observers to the EU EOM in Pakistan by providing them with specific tools and knowledge, i.e., country profile, political and legal framework for elections, cultural awareness, safety, and security and preventive medicine.
Target group: <i>EU-EOM Long-Term Observers to be deployed Pakistan.</i>

Funding: *European Union.*

- **PRE-DEPLOYMENT TRAINING FOR CORE TEAM OF THE EU EOM IN PAKISTAN**

1-day-course, held on 27 March 2013, in Brussels (Belgium) - n. of participants: 10

Description: The course aimed at preparing participants to serve as the core team to the EU EOM in Pakistan by providing them with specific tools and knowledge, i.e., country profile, political and legal framework for elections, cultural awareness, safety and security, and preventive medicine.

Target group: *EU-EOM personnel to be deployed to Pakistan.*

Implementing Partners: *EU Election Missions (EOM).*

Funding: *European Union.*

- **COURSE ON REPORTING OF ELECTORAL OBSERVATION MISSIONS**

3-day-course, held on 13-17 February 2011, in Arezzo (Italy) - n. of participants: 19

Description: The course was aimed at enhancing the participants' reporting skills while serving as elections observers within EU, OSCE/ODHIR electoral observation missions. A module was fully devoted to aspects of team building and its relevance for the good run of the missions.

Target group: *Short-term and Long-term observers of EOM Missions.*

Partners: *OXFAM Italia, ELEX, Osservatorio di Pavia and 4Change.*

Funding: *Italian Ministry of Foreign Affairs.*

- **CORSO DI FORMAZIONE PER TEAM LEADER DI MISSIONI DI OSSERVAZIONE ELETTORALE**

5-day-course, editions held yearly from 2007 – 2009 in Pisa (Italy) - n. of participants to each edition: 30 (average)

Description: The courses aimed at preparing the participants to work as short-term observers within EU, OSCE/ODHIR electoral observation missions, by providing them with relevant knowledge and skills to be made use of in the fulfilment of their tasks and duties.

Target group: *Short-term and Long-Term observers of EOM.*

Implementing Partners: *OXFAM Italia, ELEX, Osservatorio di Pavia and 4Change.*

Funding: *Italian Ministry of Foreign Affairs.*

- **PRE-DEPLOYMENT TRAINING COURSES FOR SHORT-TERM OBSERVERS OF THE EU-EOM IN PAKISTAN**

4-day-course, 2 editions held on 5-8 October 2008 / 5-10 November 2008, in Pisa (Italy) - n. of participants of each Course: 60

Description: The courses aimed at preparing participants to serve as Short-Term Observers to the EU EOM in Pakistan by providing them with specific tools and knowledge, i.e., country profile, political and legal framework for elections, cultural awareness, safety and security, and preventive medicine.

Target group: *EU-EOM Personnel to be deployed to Pakistan.*

Funding: *European Union*

- **ELECTION OBSERVATION COURSE FOR AFRICAN STAFF**

11-day-course, held on 5-16 May 2008, in Accra (Ghana) - n. of participants: 20 (average)

Description: The course aimed at increasing readiness and professionalism of the participants in order to enhance their capacity to perform effectively operate in related the field of election observation in Africa and respond to complex challenges in the framework of post-conflict reconstruction.

Target group: *Persons interested in serving in international election observation missions conducted in the African continent.*

Partners: *University of Ghana and Legon Centre for International Affairs.*

Funding: *UNDESA.*

- **TRAINING COURSES ON EU EOM FOR EU ELECTION EXPERTS**

4-day-course, 3 editions held on 7-11 December 2005 / 3-6 June 2004 / 5-8 June 2003, in Pisa (Italy) - n. of participants: 41

Description: The overall objective of this trainings was to provide the participants with specific tools and knowledge of the EU policy in the area of elections observation. This aimed at responding to the needs of the European Commission facing at the time an increasing demand for delivery of consistent and credible election observation missions around the globe.

Target group: *Individuals from EU Member States working as election experts.*

Funding: *European Union.*

- **PRE-MISSION TRAINING FOR EU-EOM PERSONNEL OF THE EU EOM IN AFGHANISTAN**

One-week-course, held on 27 June - 2 July 2005, in Pisa (Italy) - n. of participants: 75

Description: The course aimed at preparing the participants to best perform their tasks as electoral experts deployed to Afghanistan during the 2005 Parliamentary Elections, in a proper, professional and well-informed manner.

Target group: *Members of EU-EOM deployed to Afghanistan.*

Funding: *European Commission.*

- **TRAINING COURSE FOR ITALIAN SHORT-TERM MEMBERS OF THE ELECTION OBSERVATION MISSION IN MACEDONIA**

1-week-course, held on 9-15 March 2005, in the Republic of Macedonia, n. of participants: 5

Description: The aim of this course was to equip the participants with the knowledge and skills to carry out their tasks as Short-Term Observers to the Election Monitoring Mission on the occasion of the Municipal elections in Macedonia.

Target group: *5 Italian Short-Term Observers to the Election Monitoring Mission to Macedonia.*

Funding: *Italian Ministry of Foreign Affairs.*

- **PRE- MISSION TRAINING COURSE FOR DEMOCRACY AND ELECTIONS SUPPORT MISSION IN AFGHANISTAN**

1-week-course, held on 2-7 August 2004, in Pisa (Italy) - n. of participants: 30
Description: The course had the objective to enhance the participants' personal and professional skills with a focus on electoral missions in general, DESM policy and mandate, and other related issues in view of their deployment to Afghanistan.
Target group: <i>Members of Democracy and Elections Support Mission (DESM) deployed to Afghanistan.</i>
Funding: <i>European Union.</i>

- **TRAINING COURSE FOR ITALIAN MEMBERS OF THE EOM IN AZERBAIJAN**

One-week-course, held on 10 – 17 October 2003, in Pisa (Italy) - n. of participants: 8
Description: The aim of this course was to equip the participants with those knowledge and skills to carry out their tasks as Short-Term Observers to the Election Monitoring Mission on the occasion of Municipal elections in Azerbaijan.
Target group: <i>8 Italian Short-Term Observers to the Election Monitoring Mission in Azerbaijan.</i>
Funding: <i>Italian Ministry of Foreign Affairs.</i>

- **TRAINING COURSES FOR ITALIAN MEMBERS OF THE SHORT AND LONG-TERM ELECTION OBSERVATION MISSION IN SERBIA - FRY**

3-month-course, held in August – October 2002, in the Republic of Serbia-FRY - n. of participants: 50 (average)
Description: The aim of this course was to equip participants with those knowledge and skills to carry out their tasks as Short-Term Observers to the Election Monitoring Mission on the occasion of the municipal elections in Serbia – FRY.
Target group: <i>Short-Term and Long-Term Observers of the Election Monitoring Mission in Serbia-FRY.</i>
Funding: <i>Italian Ministry of Foreign Affairs.</i>

- **EURO-OBSERVERS PILOT COURSES**

5-day-course, 2 editions held on 8-12 April 2002, in Pisa (Italy) / 16-20 September 2002, in Brindisi (Italy) n. of participants: 30
Description: These pilot course aimed to train the participants to best serve as members of EU election observation missions, in light of more uniform common standards as previously set by the European Commission. This was done by maximising the expertise of skilled Italian electoral observers.
Target group: <i>Italian election experts.</i>
Implementing partners: <i>Movimondo, Ucodep and Elex and Media Observatory of Pavia.</i>
Funding: <i>Italian Ministry of Foreign Affairs.</i>

- **TRAINING COURSE FOR THE ITALIAN LONG-TERM MEMBERS OF THE ELECTION OBSERVATION MISSION IN SUDAN (JUBA MOUNTAINS)**

5-day -course, held on 13-18 April 2002, in the Nuba Mountains (Sudan) - n. of participants: 10
Description: The aim of this course was to equip the participants with those knowledge and skills to operate as Long-Term Observers to the Election Monitoring Mission for the Municipal elections in the State of Nuba Mountains, Sudan.
Target group: <i>Long-Term Observers of the Election Monitoring Mission in in the Nuba Mountains.</i>
Funding: <i>Italian Ministry of Foreign Affairs.</i>

- **TRAINING COURSE FOR ELECTIONS EXPERTS WORKING IN THE EU EOM IN AZERBAIJAN**

3-day-course, editions held between November and December 2000, in the Republic of Azerbaijan - n. of participants: 5
Description: The course was designed to be a preparatory training for members of the EOM electoral observation mission in Azerbaijan, covering different theoretical and practical aspects related to their role and tasks as election experts.
Target group: <i>Election experts participating to the Election Observation Mission in Azerbaijan.</i>
Funding: <i>ODIHR / OSCE.</i>

- **TRAINING COURSES FOR ITALIAN MEMBERS OF THE ELECTION OBSERVATION MISSIONS IN MOZAMBIQUE, MEXICO AND VENEZUELA**

4-day-courses, held in 2000, in Pisa (Italy) - n. of participants to each course: 15
Description: The aim of these courses was to equip participants with those knowledge and skills to carry out their tasks as Short-Term Observers to the Election Monitoring Mission on the occasion of the municipal elections in Mozambique, Mexico and Venezuela.
Target group: <i>Italian election experts deployed with the Election Observation Missions in Mozambique, Mexico and Venezuela.</i>
Funding: <i>Italian Ministry of Foreign Affairs.</i>

- **TRAINING COURSE FOR UNV REGISTRATION OFFICERS IN KOSOVO**

4-day-course, held on 18-21 October 1999, in Pristina (Kosovo) - n. of participants: 53
Description: The course aimed at enhancing the technical knowledge and capacities of the participants, for a professional performance of their tasks as voter registration officers in Kosovo.
Target group: <i>UNV Personnel deployed to EOM Kosovo.</i>
Funding: <i>United Nations Volunteers Programme</i>

- **TRAINING COURSE FOR ITALIAN MEMBERS OF THE ELECTION OBSERVATION MISSION IN PERU**

3-day-course, held in 1999, in Pisa (Italy) - n. of participants: 15
Description: the aim of this course was to equip the participants with those knowledge and skills to carry out their tasks as Long-Term Observers to the Election Monitoring Mission on the occasion of the municipal elections in Peru.
Target group: <i>Italian electoral experts deployed with the Electoral Observation Mission to Peru.</i>
Funding: <i>Italian Ministry of Foreign Affairs</i>

- **TRAINING COURSE FOR ITALIAN MEMBERS OF INTERNATIONAL ELECTION OBSERVATION MISSIONS**

5-day-course, held on 23-27 November 1998, in Pisa (Italy) - n. of participants: 16
Description: The course aimed at providing the participants with specific knowledge of the main electoral systems and the legal and political framework of the electoral observation missions with a view to enhance their skills to serve as members of an EOM.
Target group: <i>Italian electoral observers to be deployed with EOM international missions.</i>
Funding: <i>Italian Ministry of Foreign Affairs</i>

- **TRAINING COURSE FOR INTERNATIONAL ELECTION OBSERVERS FROM CENTRAL EUROPEAN INITIATIVE MEMBER STATES**

6-day-course, held on 2-7 February 1998, in Pisa (Italy) - n. of participants: 28
Description: The course aimed at training the participants in order to enhance their skills and acquire new tools to serve as members of electoral monitoring missions around the globe.
Target group: <i>High officials of the Ministries of Foreign Affairs of the Central European Initiative (EI) Member States.</i>
Funding: <i>Italian Ministry of Foreign Affairs.</i>

- **TRAINING COURSE FOR ITALIAN MEMBERS OF THE EOM IN ALBANIA**

3-day-course, held on 23-25 June 1997, in Pisa (Italy) - n. of participants: 20
Description: The course aimed to prepare the participants by providing them with specific knowledge and tools in order to best serve as international electoral observers deployed in Albania.
Target group: <i>Italian election observers appointed to serve in the OSCE Election Monitoring Mission in Albania.</i>
Funding: <i>Italian Ministry of Foreign Affairs</i>

1.5 SAFETY AND SECURITY OF THE STAFF

1.5.1 TRAINING OF NATIONAL STAFF

- CORSO SULLA SICUREZZA PERSONALE PER IL CORPO NAZIONALE DEI VIGILI DEL FUOCO - DIREZIONE CENTRALE PER L'EMERGENZA (TECHNICAL ASSISTANCE AND SUPPORT TEAM)

3-day-course, 2 editions, held on 1-3 March and 29-31 March 2022, Pisa (Italy), n. of participants to each course: 15
Description: These courses are aimed to offer the participants an overall safety and security awareness training, in view of their deployment or travel to high-risk countries. The course covers several subjects through a combination of theory and practice, including <i>inter alia</i> sessions on legal status of EU personnel deployed abroad, threats awareness, role-play exercises and stress management techniques.
Target group: <i>Staff of technical Assistance and Support Team of the Italian National Fire Rescue Service.</i>
Partners: <i>Italian Carabinieri.</i>
Funding: <i>National Fire Rescue Service (Corpo Nazionale dei Vigili del Fuoco)</i>

- CORSI DI FORMAZIONE SU “INTRODUZIONE ALLA CYBER SECURITY”

4-day-course, 2 editions held on 24-28 June 2019 / 4-7 July 2016, in Pisa (Italy), n. of participants to each course: 18 (average)
Description: The courses focused on the analysis of the current challenges related to the cyber security. The course adopted an interdisciplinary approach in order to enhance the participants' knowledge of such topics.
Target group: <i>Graduate and post-graduate students and professionals in relevant fields.</i>
Funding: <i>Participants' tuition fees and Microsoft Italia.</i>

- THE SAFE TRAVELLER'S MINDSET: TRAINING COURSES

2-day-course, 8 editions held from November 2016 to May 2017, in Rome (Italy), n. of participants to each course: 20 (average)
Description: The main goal of this series of courses was to allow participants to develop a traveller's mindset that regarded 'safe travelling' as an integral part of their role abroad; to provide them with strategies and tools and to be abreast of and monitor the geopolitical scenario, the local political situation and their development in order to identify first warning signals of potential risks; to build a cultural mindset that favours local cooperation and the building of solid business relationships so enabling effective work; to learn how to use local and international networks to increase personal safety.
Target group: <i>ENEL personnel posted to missions abroad.</i>
Funding: <i>ENEL s.p.a.</i>

1.5.2 TRAINING OF INTERNATIONAL STAFF

- **HOSTILE ENVIRONMENT AWARENESS TRAINING COURSES FOR STAFF OF EU INSTITUTIONS**

4-day-course, 18 editions every year, from May 2021 ongoing until 2024, in San Piero a Grado, Pisa (Italy), Laives – Bolzano (Italy) and Gorizia (Italy), n. of participants to each course: 25 (average)
Description: These courses are aimed to offer the participants an overall safety and security awareness training, in view of their deployment or travel to high-risk countries. The course covers several subjects through a combination of theory and practice, including <i>inter alia</i> sessions on legal status of EU personnel deployed abroad, threats awareness, communication means and procedures, basic planning, and role-play exercises.
Target group: <i>EU personnel from EEAS, EUC and DG ECHO, DG DEVCO deployed to high-risk countries.</i>
Partners: <i>Italian Carabinieri Corps (lead), Osservatorio Sicurezza e Difesa (partner).</i>
Funding: <i>European Union</i>

- **HOSTILE ENVIRONMENT AWARENESS TRAINING COURSES FOR FRONTEX STAFF**

4-day-courses, 4 editions held on 7-11 November 2022 / 4-8 April 2022 / 6-10 December 2021 / 25-29 November 2019 / 7-11 October 2019, in Livorno and Pisa (Italy), n. of participants: 15
Description: These courses were aimed to offer the participants - travelling or posted to high-risk countries – a full security awareness training. The courses covered several subjects through a combination of theory and practice, including <i>inter alia</i> sessions on legal status of EU personnel deployed abroad, threats awareness, communication means and procedures, basic planning, and role-play exercises.
Target group: <i>FRONTEX personnel deployed to high-risk countries.</i>
Funding: <i>FRONTEX.</i>

- **HOSTILE ENVIRONMENT AWARENESS TRAINING COURSES FOR STAFF OF EU INSTITUTIONS**

4-day-course, 28 editions held from 2016 until 2020, in Pisa (Italy) n. of participants to each course: 25 (average)
Description: These courses were aimed to offer the participants an overall safety and security awareness training, in view of their deployment or travel to high-risk countries. The courses covered several subjects through a combination of theory and practice, including <i>inter alia</i> sessions on legal status of EU personnel deployed abroad, threats awareness, communication means and procedures, basic planning, and role-play exercises.
Target group: <i>EU personnel from EEAS, EUC and DG ECHO, DG DEVCO deployed to high-risk countries.</i>
Partners: <i>Carabinieri Armed Force, 2nd Mobile Brigade special unit – the 1st Parachute Regiment “Tuscania”.</i>
Funding: <i>European Union.</i>

- **CORSI DI FORMAZIONE SULLA SICUREZZA PERSONALE IN AMBIENTE OSTILE**

2-day-courses, 2 editions held 19-20 June 2019 / 6-7 February 2018, in Pisa (Italy), n. of participants to each course: 11 (average)
<p>Description: The courses aimed to train the participants to deal effectively with risk-associated and emergency/critical situations while deployed in hostile environments abroad. The training programme was expected to improve participants' understanding of the minimum behavioural requirements when working in the field.</p> <p>Target group: <i>Italian NGOs personnel to be deployed to high-risk countries.</i></p> <p>Partners: <i>AGIRE (Agenzia Italiana di Risposta alle Emergenze).</i></p> <p>Funding: <i>Italian Ministry of Foreign Affairs.</i></p>

- **TRAINING COURSE ON PERSONAL SECURITY**

1-day-course, 13 March 2017, in Prato (Italy), n. of participants: 15
<p>Description: The course aimed to train the participants to deal effectively with risk-associated and emergency/critical situations while deployed in hostile environments abroad. The training was expected to improve participants' understanding of the minimum behavioural field requirements when working as team members of an international field operation irrespective of their national or professional background.</p> <p>Target group: <i>Staff of Sirio Sistemi Elettronici (SSE) s.p.a.</i></p> <p>Funding: <i>Sirio Sistemi Elettronici (SSE) s.p.a.</i></p>

- **HOSTILE ENVIRONMENT AWARENESS TRAINING FOR STAFF OF THE EUROPEAN COMMISSION JOINT RESEARCH CENTRE**

3-day-course, held on 23-25 January 2017 in Ispra - Varese (Italy), n. of participants: 22 (average)
<p>Description: This course was aimed at training professionals to deal effectively with risk-associated and emergency/critical situations while deployed in hostile environments abroad. The training was expected to create a common understanding of the minimum behavioural requirements as team members of field operations, irrespective of any other considerations, including their personal or professional background.</p> <p>Target group: <i>Staff of the European Commission Joint Research Centre.</i></p> <p>Funding: <i>European Commission Joint Research Centre</i></p>

- **INTRODUCTION COURSE ON PERSONAL SECURITY FOR ETF STAFF WORKING IN HIGH/CRITICAL RISK COUNTRIES**

2-day-course, 2 editions held on 26-27 September 2016 / 13-14 June 2016 in Turin (Italy), n. of participants to each course: 20
<p>Description: These courses were aimed at training the participants to deal effectively with risk-associated and emergency/critical situations while deployed in hostile environments abroad. The trainings were expected to create a common understanding of the minimum behavioural requirements as team members of field operations, irrespective of any other considerations, including their personal or professional background.</p>

Target group: *ETF staff working in high / critical risk country.*

Funding: *European Training Foundation (ETF).*

- **HOSTILE ENVIRONMENT AWARENESS TRAININGS (HEAT) FOR THE ITALIAN MINISTRY OF CULTURAL HERITAGE PERSONNEL (ENTRI CERTIFIED)**

5-day-course, 2 editions held on 23-27 May 2016 / 11-15 April 2016 in Livorno and Pisa (Italy), n. of participants to each course: 14

Description: These courses aimed at training professionals to deal effectively with risk-associated and emergency/critical situations while deployed in hostile environments abroad. The trainings were expected to create a common understanding of the minimum behavioural requirements as team members of field operations, irrespective of any other considerations, including their personal and professional background.

Target group: *Italian Ministry of Cultural Heritage and Activities and Tourism (MIBACT) personnel.*

Partners: *Italian Carabinieri 2nd Mobile Brigade special unit - the 1st Paratrooper Regiment "Tuscania".*

Funding: *Ministero dei beni e delle attività culturali e del turismo (MIBACT).*

- **HOSTILE ENVIRONMENT AWARENESS TRAINING COURSES (ENTRi Certified)**

4-day-courses, 12 editions held from 2013 to 2016, in Pisa and Livorno (Italy), n. of participants to each course: 15 (average)

Description: These courses aimed to train the participants professionals to deal effectively with risk-associated and emergency/critical situations while deployed in hostile environments abroad. The training programme was expected to create a common understanding of the minimum behavioural requirements as team members of field operations, irrespective of any other considerations, including their personal or professional background.

Target group: *Personnel from public and private institutions deployed to high-risk countries.*

Partners: *Italian Carabinieri 2nd Mobile Brigade special unit - the 1st Paratrooper Regiment "Tuscania".*

Funding: *Participants' tuition fees and grant from Scuola Sant'Anna.*

- **SAFE AND SECURE APPROACHES IN FIELD ENVIRONMENTS (SSAFE) - COURSES FOR UN JOINT INVESTIGATIVE MECHANISM**

4-day-course, 2 editions held on 29 February – 3 March 2016 / 14-17 March 2016, in Livorno and Pisa (Italy), n. of participants to each course: 20

Description: These courses were aimed at training professionals to deal effectively with risk-associated and emergency/critical situations while deployed in hostile environments abroad. The training programme was expected to create a common understanding of the minimum behavioural requirements as team members of field operations, irrespective of any other considerations, including their personal or professional background.

Target group: *UN Joint Investigative Mechanism (JIM) personnel deployed to high-risk countries.*

Implementing partners: *Italian Carabinieri 2nd Mobile Brigade special unit - the 1st Paratrooper Regiment*

"Tuscania".

Funding: *United Nations.*

- **TRAINING COURSES ON SAFE AND SECURE APPROACHES IN FIELD ENVIRONMENTS FOR FAO OFFICERS**

4-day-course, 2 editions held on 30 November-3 December 2015 / 14-17 September 2015 in Livorno and Pisa (Italy), n. of participants to each course: 20 (average)

Description: These courses were aimed at training professionals to deal effectively with risk-associated and emergency/critical situations while deployed in hostile environments abroad. The training programme was expected to create a common understanding of the minimum behavioural requirements as team members of field operations, irrespective of any other considerations, including their personal or professional background.

Target group: *FAO officers.*

Implementing partners: *Italian Carabinieri 2nd Mobile Brigade special unit - the 1st Paratrooper Regiment "Tuscania".*

Funding: *FAO.*

- **HEAT COURSE FOR STAFF OF THE EUROPEAN COMMISSION JOINT RESEARCH CENTRE**

3-day-course, held on 14-16 October 2014, in Varese (Italy), n. of participants: 15 (average)

Description: This course was aimed at training professionals to deal effectively with risk-associated and emergency/critical situations while deployed in hostile environments abroad. The training was expected to create a common understanding of the minimum behavioural requirements as team members of field operations, irrespective of any other considerations, including their personal or professional background.

Target group: *Staff of the European Commission Joint Research Centre.*

Funding: *European Union.*

- **TRAINING COURSE FOR ITALIAN JOURNALISTS REPORTING FROM CRISIS AREA**

5-day-course, held on 15-20 June 2014 in Livorno and Pisa (Italy), n. of participants: 20

Description: The course aimed to improve the participants' skills to operate in crisis-affected areas, by providing them with useful knowledge of context, legal framework and risks related to their professions, as well as notions of preventive medicine, safety and security.

Target group: *Journalists posted to crisis-affected areas.*

Partners: *Italian Carabinieri 2nd Mobile Brigade special unit - the 1st Paratrooper Regiment "Tuscania".*

Funding: *Participants' tuition fees.*

- **HEAT TRAINING COURSE FOR STAFF OF THE EUROPEAN PARLIAMENT**

5-day-course, held on 15-20 June 2014, in Livorno and Pisa (Italy), n. of participants: 20

Description: This course was aimed at training professionals to deal effectively with risk-associated and emergency/critical situations while deployed in hostile environments abroad. The training was expected to create a common understanding of the minimum behavioural requirements as team members of field operations, irrespective of any other considerations, including their personal or professional background.

Target group: *Staff of the EU parliament to be deployed to high-risk countries.*

Implementing partners: *Italian Carabinieri 2nd Mobile Brigade special unit - the 1st Paratrooper Regiment "Tuscania".*

Funding: *European Parliament.*

- **CORSO DI FORMAZIONE SU "LAVORARE IN AMBIENTE OSTILE"**

10-day-course, editions held yearly from 2002-2011 in Pisa (Italy), n. of participants: 25 (average)

Description: This course aimed to train the participants to deal effectively with risks-associated and emergency/critical situations while deployed in hostile environments abroad. The training was expected to create a common understanding of the minimum behavioural requirements irrespective of any other considerations, including role, culture and nationality.

Target: *Italian officers and professionals to be deployed to high-risk country missions.*

Funding: *Participants' tuition fees.*

1.6 TRAINING OF TRAINERS

1.6.1 TRAINING OF NATIONAL STAFF

- **TRAINING OF TRAINERS - DRC**

4-day-course, 2 editions held on 2-6 October 2022 and on 10-13 October 2022, in Kinshasa (Cameroon) - n. of participants for each course: 20
Description: These courses aimed at strengthening the didactic and methodological skills of international mission members in the design and delivery of training courses in order to build local capacity in relevant areas as well as to offer mission members the opportunity to develop their individual skills.
Target group: Judges and magistrates of Cameroon; members of International Organisations
Partners: École de Formation Electorale en Afrique Centrale (EFEAC)
Funding: European Union Civilian Training Initiative (EUCTI)

- **CORSI DI FORMAZIONE PER FORMATORI DELLA II BRIGATA MOBILE DELL'ARMA DEI CARABINIERI**

4-day-course, 2 editions held on 22-24 February and 25-27 January 2022, in Pisa (Italy) - n. of participants to each course: 20 (average)
Description: The train-the-trainers (ToT) courses aimed at helping the participants develop specific skills to plan and deliver inclusive training sessions by using appropriate resources and teaching methods, focusing especially on the development of communication and presentation skills.
Target group: <i>Training officers of the II Mobile Brigade of Italian Carabinieri.</i>
Funding: <i>II Mobile Brigade of Italian Carabinieri.</i>

- **TRAINING OF TRAINERS COURSE FOR HUMAN RIGHTS ACTIVITISTS IN DARFUR**

3-day-course, held on 01-03 June 2021, in Nyala – South Darfur (Sudan) - n. of participants: 50
Description: This training course aimed to equip participants with specific knowledge of adult learning processes and training delivery, in terms of teaching methodologies, design, implementation and evaluation. The objective was to train a pool of stand-by trainers with specific skills in training organisation and in their respective field of expertise.
Target group: <i>National and International NGOs, IDPs, youth and women group leaders, native leaders, members of press, line ministries, members of the Service Committee, members of the Freedom and Change committee, CSOs, Peace and Reconciliation Committees operating in the four target communities in South Darfur.</i>
Partner: <i>University of Nyala (Sudan).</i>
Funding: <i>Agenzia Italiana Cooperazione allo Sviluppo (AICS).</i>

- **TRAINING OF TRAINERS COURSES FOR LIBYAN STAFF PARTICIPATING IN THE LEGISLATIVE PROCESS.**

4-day-course, 2 editions held on 4-7 May 2019 / 6-9 March 2019, in Pisa (Italy) – n. of participants to each course: 4

Description: These courses offered the participants a good preparation in the training sector. This was meant to be an opportunity to review the public policy on training in their country and learn new practical techniques with specific focus on public participation, law drafting and analysis, to be applied in their future experience as trainers in Libya.

Target group: *Officials of the High National Election Commission (HNEC) – Libya.*

Partner: *Creatives Associates International.*

Funding: *Creatives Associates International.*

- **CORSI DI FORMAZIONE PER FORMATORI DEL 1° REGGIMENTO CARABINIERI PARACADUTISTI "TUSCANIA"**

2-day-course, 2 editions held on 6-7 February 2019 / 14-15 September 2017, in Pisa (Italy) - n. of participants to each course: 15 (average)

Description: The train-the-trainers (ToT) courses aimed at helping the participants develop specific skills to plan and deliver inclusive training sessions by using appropriate resources and teaching methods, focusing especially on the development of communication and presentation skills.

Target group: *Officers of the 1° Paratroopers Regiment Tuscania.*

Funding: *1 Regiment – Special Corp "Tuscania"*

- **COURS DE FORMATION DE FORMATEURS POUR JUGES ET MAGISTRATS DU NIGER**

3-day-course, held on 28-30 November 2018, in Niamey (Niger) – n. of participants: 20

Description: This training course aimed to equip participants with specific knowledge of adult learning processes and trainings delivery, in terms of teaching methodologies, design, implementation and evaluation. The objective was to train a pool of stand-by trainers with specific skills in training organisation and delivery in their respective field of expertise.

Target: *Judges and magistrates of Niger.*

Partners: *École de Formation Judiciaire du Niger (EFJN).*

Funding: *Italian Ministry of Foreign Affairs.*

- **TRAINING OF TRAINERS COURSE FOR MEMBERS OF THE SUDANESE JUDICIARY**

3-day-course, held on 20-22 November 2018, in Khartoum (Sudan) – n. of participants: 15

Description: The aim of the course was to train a pool of trainers and help them acquire those skills and competences for the organisation and delivery of trainings addressed to members of the Sudanese Judiciary in the area of human rights protection and the administration of justice at the national level.

Target: *Members of the judiciary and prosecutors of Sudan.*

Funding: *Italian Ministry of Foreign Affairs.*

- **TRAINING OF TRAINERS COURSE FOR DIPLOMATS OF THE CENTRAL AFRICAN REPUBLIC**

12-day-course, held on 5-16 February 2017, in Pisa (Italy) – n. of participants: 6

Description: The aim of the course was to create a pool of stand-by trainers and equip them with those skills and competences for the organisation and delivery of training courses addressed to young diplomats in the respective field of expertise. Furthermore, it was intended to refresh and deepen participants' knowledge of some relevant international issues related to their work as diplomats.

Target: *Young diplomats of the rank of first secretary who had just joined the diplomatic services of CAR.*

Funding: *Italian Ministry of Foreign Affairs and Central-African Ministry of Foreign Affairs.*

- **TRAINING OF TRAINERS COURSE FOR JUDGES AND MAGISTRATES FROM CAMEROON**

3-day-course, held on 5-7 June 2017, in Yaoundé (Cameroon) – n. of participants: 25

Description: The aim of the course was to create a pool of stand-by trainers equipped with skills and competences for the organisation and delivery of trainings on the protection of human rights in the administration of justice – to be implemented at the national level and addressed to members of the Cameroonian Judiciary

Target: *Judges and Prosecutors from Cameroon.*

Partner: *École Nationale d'Administration et de Magistrature du Cameroun (ENAM).*

Funding: *Italian Ministry of Foreign Affairs.*

- **TRAINING OF TRAINERS COURSE FOR SUDANESE JUDGES AND PROSECUTORS**

5-day-course, held on 16-20 October 2016, in Khartoum (Sudan) – n. of participants: 33

Description: This pilot course aimed to equip participants with specific knowledge of adult learning processes and trainings delivery, in terms of teaching methodologies, design, implementation and evaluation. The ultimate goal was to train a pool of Sudanese stand-by trainers with specific skills in training organisation and delivery in the respective field of expertise.

Target: *Sudanese magistrates.*

Partner: *Peace Research Institute, University of Khartoum.*

Funding: *Italian Ministry of Foreign Affairs, DG for Global Affairs, and the Embassy of Italy in Sudan.*

- **TRAINING OF TRAINERS COURSE FOR STAFF FROM EGYPTIAN NATIONAL INSTITUTIONS**

5-day-course, 21-25 November 2010, in Cairo (Egypt) - n. of participants: 20

Description: The course was aimed at enhancing the participants' capacities and skills in the effectively design, preparation and delivery of training courses and training sessions. The course covered several subjects, such as training methodology, design, implementation and assessment of training courses and introduction to adult learning.

Target: *Egyptian officers from different national ministries.*

Implementing Partners: *Cairo Regional Centre for Training on Conflict Resolution and Peacekeeping in Africa (CCCPA).*

Funding entities: *Italian Ministry of Foreign Affairs.*

- **TRAINING OF TRAINERS COURSE FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ**

5-day-course, held on 30-04 July 2007, in Jordan - n. of participants: 15
<p>Description: The course was aimed at enhancing participants' capacities to effectively design, prepare and deliver training courses and training sessions. This was done in order to increase the professionalism of civilian personnel participating in peace support missions in order to enhance their capacity to respond effectively to the complexity of post-conflict reconstruction.</p> <p>Target: <i>National personnel of the IHEC (Independent High Electoral Commission).</i></p> <p>Implementing Partners: <i>United Nations Assistance Mission to Iraq (UNAMI) and IHEC.</i></p> <p>Funding: <i>Italian Ministry of Foreign Affairs.</i></p>

- **TRAINING OF TRAINERS (ADVANCED COURSE) COURSE FOR STAFF OF THE INDEPENDENT HIGH ELECTORAL COMMISSION OF IRAQ**

7-day-course, held on 14- 25 August 2006 – n. of participants: 10
<p>Description: The course was aimed at creating a pool of Iraqi electoral/referendum experts with strong training capacity. The goal was to ensure an in-country cascade effect in order to reach a larger number of personnel in a limited time as well as to promote and coordinate information and voter education campaigns addressed to Iraqi voters.</p> <p>Target: <i>Iraqi professionals and officers operating in relevant fields.</i></p> <p>Implementing Partners: <i>United Nations Assistance Mission to Iraq (UNAMI) and Independent electoral Commission of Iraq (IECI).</i></p> <p>Funding: <i>Italian Ministry of Foreign Affairs.</i></p>

1.6.2 TRAINING OF INTERNATIONAL STAFF

- **EUCTI TRAINING OF TRAINERS COURSE FOR PERSONNEL OF INTERNATIONAL ORGANISATIONS WORKING IN KOSOVO**

3,5-day-course, held on 2-3 November 2022 (online) and on 7-9 November 2022, in Pristina (Kosovo) - n. of participants: 15
<p>Description: This training aimed to strengthen the didactical and methodological skills of participants in designing and delivering training courses to build local capacities in relevant areas as well as to provide participants a possibility to further develop their individual skills set.</p> <p>Target group: <i>Experts working in crisis management/peace support missions – deployed within Kosovo - who conduct training activities and coaching sessions as subject matter experts or trainers.</i></p> <p>Funding: <i>European Commission in the framework of the EUCTI project.</i></p>

- **EUCTI PRESENTERS' WORKSHOP FOR PERSONNEL OF INTERNATIONAL ORGANISATIONS WORKING IN KOSOVO**

<p>2-day-course, held on 2-3 November 2022 (online) and on 8 November 2022, in Pristina (Kosovo) - n. of participants: 15</p> <p>Description: This training aims at upgrading presentation skills of participants in better tailoring/customizing the subject of their briefings to the audience; defining the most appropriate instructional strategy to facilitate the process of transferring and retaining knowledge and skills to the target audience; reflecting on aspects relate to effective communication.</p> <p>Target group: <i>Experts working in crisis management/peace support missions/international organisations active in the field of CCM – deployed within Kosovo – who are regularly requested to conduct briefings and presentations related to their work and tasks.</i></p> <p>Funding: <i>European Commission in the framework of the EUCTI project.</i></p>
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- **TRAINING OF TRAINERS COURSE FOR PERSONNEL WORKING FOR IGOs IN MALI**

<p>4-day-online course, held on 03-06 May 2022, on Microsoft TEAMS - Pisa (Italy) / Bamako (Mali) n. of participants: 14</p> <p>Description: This training aimed to strengthen the participants' skills in designing and delivering training courses. The course focused on building in-mission capacities and abilities to adapt to ever changing requirements of capacity-building and increasing the capability to deliver high quality trainings within international field operations.</p> <p>Target group: <i>Personnel of peace support operations serving in Mali tasked with conducting training activities as part of their functions.</i></p> <p>Funding: <i>European Commission in the framework of the EUCTI initiative.</i></p>

- **TRAINING OF TRAINERS COURSE FOR PERSONNEL WORKING FOR IGOs IN GEORGIA & NIGER**

<p>5-day-online course, held on 18-22 October 2021, Microsoft TEAMS - Pisa (Italy) – Tbilisi (Georgia) - n. of participants: 14</p> <p>Description: This training aimed to strengthen the participants' skills in designing and delivering training courses. The course focused on building in-mission capacities and abilities to adapt to ever changing requirements of capacity-building and increasing the capability to deliver high quality trainings within international field operations.</p> <p>Target group: <i>Personnel of peace support operations serving in Georgia and Niger tasked with conducting training activities as part of their functions.</i></p> <p>Funding: <i>European Commission in the framework of the EUCTI initiative.</i></p>

- **TRAINING OF TRAINERS COURSE FOR HUMAN RIGHTS EXPERTS**

<p>3-day-course, held on 19-21 September 2018, in Pisa (Italy) - n. of participants: 15</p>
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Description: This training aimed to strengthen the participants' skills in designing and delivering training courses with a focus on human rights and capacity-building at the national level. The course focused on building in-mission capacities and abilities to adapt to ever changing requirements of capacity-building and increasing the capability to deliver high quality trainings within international field operations.

Target group: *Personnel of peace support operations tasked with conducting training activities as part of their functions.*

Funding: *European Commission in the framework of the ENTRi initiative.*

- **TRAINING OF TRAINERS COURSE FOR EASBRICOM STAFF**

5-day-course, 14-19 November 2010, in Nairobi (Kenya) - n. of participants: 20

Description: The course aimed at enhancing participants' capacities to effectively design, prepare and deliver training courses and training sessions in the framework of EASBRICOM. The course covered several subjects, such as training methodology, design, implementation and assessment of training courses and introduction to adult learning.

Target: *Personnel and staff of EASBRICOM.*

Partners: *Cairo Regional Centre for Training on Conflict Resolution and Peacekeeping in Africa (CCCPA)*

Funding: *Italian Ministry of Foreign Affairs.*

- **TRAINING OF TRAINERS COURSE FOR ICT EMERGENCY PREPAREDNESS AND RESPONSE MANAGERS**

6-day-course, held on 7-12 April 2008, in Pisa (Italy) - n. of participants: 20

Description: The course aimed at enhancing the participants' capacity of training delivery in the area of ICT by providing them with specific knowledge of the basic principles of adult learning and its related tools. The course presented the main training methods and methodologies, as well as their application, e.g., in-class lectures and role-playing.

Target group: *ICT managers of the World Food Programme and of other International Organisations.*

Funding: *World Food Programme (WFP).*

- **TRAINING OF TRAINERS COURSES FOR AFRICAN CIVILIAN PERSONEL**

5-day-course, 8 editions held from 2003 to 2008, in Accra (Ghana) - n. of participants to each course: 10

Description: These courses were aimed at enhancing the participants' capacity to effectively design, prepare and deliver training courses and training sessions. This was done in order to increase the professionalism of civilian personnel participating in peace support missions in order to help them respond effectively to the complexity of post-conflict reconstruction in Africa.

Target: *African Trainers of Field-Operations Personnel.*

Implementing Partners: *University of Ghana and Legon Centre for International Affairs.*

Funding: *UNDESA.*

- **ADVANCED TRAINING OF TRAINERS COURSE FOR UNIVERISTY STAFF**

3-day-course, held on 11-14 January 2001, in Pisa (Italy) - n. of participants: 15
Description: The course aimed at training participants to further hone and strengthen their training and teaching skills by presenting the theoretical background, the most advanced methodologies and techniques to be applied throughout the training process.
Target: <i>Staff from the Universities of Bochum, Essex and Pisa.</i>
Implementing Partners: <i>PIBOES Network.</i>
Funding entity: <i>European Union.</i>

1.7 DEVELOPMENT, DECENTRALISED COOPERATION AND OTHERS

1.7.1 TRAINING OF NATIONAL STAFF

- CORSO DI FORMAZIONE SU INFORMARE, PERSUADERE, MOBILITARE: COME SI COSTRUISCE UNA CAMPAGNA DI OPINIONE SU SVILUPPO, PACE, DIRITTI, AMBIENTE?

2-day-course, editions held yearly from 2013 – 2014 in Pisa (Italy) - n. of participants to each course: 18 (average)

Description: The courses aimed at improving the participants' communication skills in the field of international development cooperation through an attentive analysis of relevant case studies and by equipping them with techniques for the design and implementation of opinion-forming and awareness-raising campaigns.

Target group: *Personnel of NGOs and associations, staff of state, regional and local bodies involved in development cooperation.*

Funding: *Participants' tuition fees.*

- TRAINING COURSE ON COMMUNICATION STRATEGIES FOR SOLIDARITY AND DEVELOPMENT COOPERATION FOR NATIONAL EXPERTS

4-day-course, editions held yearly from 2007 – 2014 in Pisa (Italy) - n. of participants to each course: 18 (average)

Description: The course was aimed at improving participants' communication skills in the field of international development cooperation, providing them with specific communication tools and strategies, campaigning techniques through theory and case studies analysis.

Target group: *Personnel of NGOs and associations, staff of state, regional and local bodies involved in development cooperation.*

Funding: *Participants' tuition fees.*

- CORSO DI DIRITTO DELL'ARTE E DEI BENI CULTURALI

4-day-course, editions held yearly from 2011 – 2014 in Pisa (Italy) - n. of participants to each course: 20 (average)

Description: The courses aimed at providing participants with specific competences and knowledge of the national and international legal framework in the area of art rights and cultural heritage protection. Subjects covered included: copyright and cultural heritage protection; private law contracts for artwork circulation and insurance contracts; auction sale and artwork rights in the web.

Target group: *Persons studying, working or wishing to work in related fields.*

Funding: *Participants' tuition fees.*

- TRAINING COURSE ON EU POLICIES AND FUNDING OPPORTUNITIES FOR LOCAL OFFICERS

4-day-course, held on 17-30 November 2005, Pisa (Italy) - n. of participants: 4

Description: The course aimed at providing participants with those knowledge and skills that are needed to manage a training, consultancy and documentation office as well as to deliver trainings and consultancy activities on EU programmes and funding opportunities.

Target group: *Staff of local bodies and local organisations.*

Funding: *North-South Institution (Province of Pisa).*

- **TRAINING COURSE ON LOCAL DEVELOPMENT POLICY FOR OFFICERS AND REPRESENTATIVES OF THE ARAD COUNTY LOCAL ADMINISTRATION**

10-day-course, held on 17-30 November 2005, Arad (Romania) - n. of participants: 20

Description: The course aimed to offer the participants a full training on local development policies in order to help them gain a set of specific skills and knowledge and facilitate the Country's accession process to the EU.

Target group: *Public officials and representatives of Arad County (Romania).*

Implementing Partners: *Arad County (Romania), Vasil Goldis University of Arad (Romania), Province of Pisa and 'Toscana Promozione' Regional Agency.*

Funding: *Regional Government of Tuscany and the Province of Pisa.*

- **TRAINING COURSE ON PROJECT DESIGN, DEVELOPMENT AND IMPLEMENTATION FOR PUBLIC OFFICERS OF LOCAL AUTHORITIES OF THE TUSCANY REGION**

1-month-course, held on 12 November – 11 December 2002, Pisa (Italy) - n. of participants: 25

Description: The course aimed at providing the participants with those technical knowledge and practical tools necessary to improve their professional background and expertise with a view to increase the overall effectiveness in the design and implementation of single development projects.

Target group: *Public officers and staff of local authorities of the Tuscany Region.*

Funding: *Regional Government of Tuscany.*

- **ORIENTATION AND TRAINING COURSE ON THE EUROPEAN UNION POLICIES OF DEVELOPMENT, INTERNATIONAL COOPERATION AND HUMAN RIGHTS FOR PUBLIC OFFICERS OF LOCAL AUTHORITIES OF THE TUSCANY REGION**

3-week-course, held on 8 November-17 December 1999, in Pisa (Italy) - n. of participants: 15

Description: The course aimed at enhancing participants' skills and knowledge by offering them technical and operational preparation in the field co-operation, development and human rights protection.

Target group: *Public officers of the Regional Government of Tuscany.*

Funding: *Regional Government of Tuscany and European Social Fund (ESF).*

2. MONITORING & EVALUATION (ME)

In 2004, the ITPCM formally established a Monitoring & Evaluation Unit (ME) that is dedicated to carrying out intensive research and providing technical assistance services to external clients in relation to projects and programmes of decentralised and development cooperation. In less than 10 years after its establishment, the Unit gained considerable experience by conducting evaluations of more than 1,000 projects including *ex ante*, *interim*, *final* and *ex-post evaluations*, whose total value was over 150 million Euro. It became clear that the ME area held promising perspectives to influence policies and provide new inputs to ongoing research.

Projects and programmes evaluated spanned across a broad number of sectors, targeted different actors, and were financed by different donors such as the Italian Ministry of Foreign Affairs, UNDP, the European Union, private foundations, business actors and regional and local authorities.

For the purposes of the evaluation, several evaluation missions have been undertaken in several countries around the globe, such as Albania, Bosnia and Herzegovina, Brazil, Croatia, Eritrea, Lebanon, Macedonia, Nicaragua, Peru, Central African Republic, Senegal, Serbia and South Africa.

By combining methodological rigour and clarity in the evaluation process, the working methodology of the Evaluation Unit adopts the OECD-DAC internationally agreed principles for the evaluation of development initiatives, i.e. relevance, efficiency, effectiveness, sustainability and impact. Assessments are conducted by using both quasi-experimental and non-experimental methodologies. In order to understand the level of success of development initiatives, the evaluation methods make use of the Project Cycle Management and of its main tool, the Logical Framework, as well of other techniques, such as the Theory of Change.

This methodology used by the Evaluation Unit aims to support the learning process of their clients in understanding projects' strengths and weaknesses, as a way to identify lessons learnt and best practices from their interventions (*formative evaluation*). This process is particularly useful for donors and organisations who are willing to respond to challenging and complex contexts more effectively. This also allows them to undertake a process of reflection on their work, which is to be regarded as a tool to improve their future strategies of intervention.

2.1 LIST OF PROJECTS

- **BRASIL PROXIMO**

Timeframe of the project: 2010 – 2015.

Description: The ‘Brasil Proximo’ programme stemmed from an innovative collaboration agreement that was signed by the Presidency of the Federative Republic of Brazil and the Italian Regional Governments of Umbria, Marche, Tuscany, Emilia Romagna and Liguria in 2010. The overall objective of the programme was to improve the living conditions of vulnerable groups in the Brazilian society according to geographical priorities as set by the Federal Government.

Within this framework, the ME Unit of the Scuola was appointed to take charge of the whole the assessment process. By adopting a “critical friend” approach, the ME Unit conducted a systematic analysis of ‘Brazil Proximo’, highlighting the programme’s most innovative features but also drawing up specific recommendations to improve the implementation of its activities.

Clients: *Regional Governments of Tuscany, Umbria, Marche, Emilia Romagna and Liguria.*

Donors: *Italian Ministry of Foreign Affairs – Directorate General for Development Cooperation.*

Type of assignment: *Mid-term and final evaluation.*

Number of projects evaluated: 1.

Total Value of the Project: *6,77 million euro.*

- **FONDAZIONI 4 AFRICA: SENEGAL – COUNTRY PROJECT**

Timeframe of the project: 2008 – 2014.

Description: ‘Fondazioni4Africa’ represented the first instance in which four Italian leading bank foundations pooled resources to initiate joint development cooperation projects abroad. The project implemented in Senegal aimed at improving the economic and social conditions of the populations living in rural and suburban areas of the country. This was done by promoting highly innovative initiatives for integrated development which entailed several coordinated actions in different economic sectors (agriculture, fisheries, herding, microfinance, and sustainable tourism). Other actions attempted to harness the potential of the Senegalese diaspora associations in Italy. This strategy was designed with the double objective of making them contribute to the socioeconomic development of their home-country and reinforcing their associations in Italy.

The ME Unit of the Scuola was tasked with setting up a monitoring system, to act as a “critical friend”, to flag possible shortcomings of planned and implemented activities as well as to conduct a final comprehensive evaluation of the whole project, by providing advice to donors, management and partners on possible improvements. In furtherance of its mandate, the Evaluation Team revised more than 1,000 project documents and held some 400 interviews during field missions.

Clients: *Fondazioni4Africa.*

Donors: *Fondazione Cariplo, Compagnia di San Paolo, Fondazione Cariparma and Fondazione Monte dei Paschi di Siena.*

Type of assignment: *Independent monitoring, mid-term and final evaluation.*

Number of projects evaluated: *1.*

Total Value of the Project: *6 million euro.*

- **MACEDONIA, CITIES OF STIP AND PRILEP: IMPROVEMENT OF THE QUALITY OF LIFE AND INTEGRATION OF ROMA COMMUNITIES**

Timeframe of the project: *2013.*

Description: The project, carried out from 2004 to 2007, was realised by the Italian NGO INTERSOS and local counterparts, and financed by the Italian Ministry of Foreign Affairs. The core objective was to support marginalised Roma communities by improving the hygienic conditions in their settlements, increasing the literacy level of Roma children, supporting the organisation of multicultural initiatives to favour integration between Roma people and Macedonians.

The mandate of the ME Unit of the Scuola foresaw an *ex-post* evaluation of the project and other related activities, based on the Theory of Change Methodology. For a full achievement of the objectives, the assignment also included a field assessment mission in Macedonia, in order to gather further information to supplement the project's logical framework and fill existing gaps.

Clients: *Italian Ministry of Foreign Affairs – Directorate General for Development Cooperation.*

Donors: *Italian Ministry of Foreign Affairs – Directorate General for Development Cooperation.*

Type of assignment: *Ex-post evaluation.*

Number of projects evaluated: *1.*

Total Value of the Project: *1,56 million euro.*

- **II AGREEMENT ON DEBT FOR DEVELOPMENT SWAP BETWEEN ITALY AND PERU**

Timeframe of the project: *2013.*

Description: The Italian Ministry of Foreign Affairs entrusted the Scuola Superiore Sant'Anna to undertake an *interim* evaluation of the project which covered the period from 2007 to 2013. The evaluation was meant to determine the coherency between the policy of the Italian Directorate General for Development Cooperation and the priorities of the Peruvian Government as well as to assess the functioning of the Italian-Peruvian Fund – to which the bilateral debt was credited in various instalments. The ME Unit of the Scuola relied on a variety of sources of information as to ensure triangulation of information, reliability of data, and

credibility of findings. The sources included background literature; over 400 programme documents and reports; semi-structured interviews and focus groups with more than 100 persons; case studies and field missions that took place in June 2013.

Client: *Italian Ministry of Foreign Affairs – Directorate General for Development Cooperation.*

Donor: *Italian Ministry of Foreign Affairs – Directorate General for Development Cooperation.*

Type of assignment: *Mid-term evaluation.*

Number of projects evaluated: *1.*

Total Value of the Project: *72 million USD.*

- **TUSCANY REGION INTERNATIONAL DEVELOPMENT PROJECTS**

Timeframe of the project: *2012- 2013.*

Description: The Regional Government of Tuscany devotes every year substantial resources to development cooperation activities through different funding lines. Among these activities, two are particularly relevant to achieve the policy objectives of government, namely the one supporting “micro-projects” and the one financing “coordination roundtables” with a focus on specific geographic areas.

Within this framework, the ME Unit of the Scuola was tasked in 2012 to assess the quality and coherency of the projects financed through these two funding lines with the strategic objectives of Regional Plan on Development Cooperation. The Scuola was also requested to formulate recommendations as to improve the overall management of the projects and design more effective follow-up actions. For the purposes of the evaluation, 12 micro-projects were selected from 2007-2011, which were implemented in Africa, Middle East, Latin America and Asia along the years. This was made to test their level of efficiency, effectiveness and sustainability. Field visits were held for two of the selected projects, i.e., one in Nicaragua aiming at supporting mentally disabled youth and one in Bosnia and Herzegovina with a focus on planning and local development.

Clients: *Regional Government of Tuscany.*

Donors: *Regional Governments of Tuscany.*

Type of assignment: *Final evaluation.*

Number of projects evaluated: *12.*

Total Value of the Project: *4 million euro.*

- **TUSCANY REGION INTERNATIONAL DEVELOPMENT INITIATIVES**

Timeframe of the project: *2012- 2013.*

Description: The Regional Government of Tuscany presents with quite a unique system of decentralised cooperation. A key feature of this system is represented by the geographic coordination roundtables (Asia, Africa, Latin America, Europe, Middle East and Mediterranean Basin) whose objective is to promote, on the one hand, synergic cooperation among the actors involved and to design joint projects that the Region would eventually finance.

Within this framework, the ME Unit of the Scuola was assigned the monitoring and final evaluation of the 10 projects undertaken by the geographic coordination roundtables and financed by the Regional Government of Tuscany in 2009. In order to gather primary data and conduct interviews to the beneficiaries and the relevant stakeholders, field missions were conducted for two of the projects: one in Albania on rural development, social inclusion, gender equality and institutional capacity building, and one in Lebanon on health, social inclusion and local capacity building, within the framework of the 'UNDP Art Gold Initiative'.

Clients: *Regional Government of Tuscany.*

Donors: *Regional Government of Tuscany.*

Type of assignment: *Independent monitoring and final evaluation.*

Number of projects evaluated: 10.

Total Value of the Project: 2 million euro.

- **"NETSAFRICA" SOUTH AFRICAN-TUSCANY NETWORK**

Timeframe of the project: 2010- 2012.

Description: The project aimed to enhance the process of administrative decentralisation in the Republic of South Africa, with a view to consolidate the role of local institutions in the democratisation process and the establishment of peace, as well as to implement effective, inclusive policies and services. The strategy included actions for the improvement of the capacity of the Department of Cooperative Governance and Traditional Affairs (COGTA) to strengthen local institutions under the new reform of local government; 2) the increased capacity of Eastern Cape and Gauteng provinces and 4/5 of their municipalities to formulate policies and ensure access to basic services to fight poverty. Direct relations between Tuscan local/regional bodies and similar institutional partners in South Africa were created in order to foster the innovation and development of policies and services.

The evaluation conducted by the ME of the Scuola offered the partners involved a mid-term analysis of specific case studies and ongoing activities in order to identify their weaknesses and strengths so to readdress and improve programme strategies, if needed; and provided an overall final independent assessment of the programme with a focus on the lessons learnt with the aim of capitalising on experiences and improving future strategies. The assignment included two field missions in South Africa.

Clients: *Regional Government of Tuscany.*

Donors: *Italian Ministry of Foreign Affairs – Directorate General for Development Cooperation.*

Type of assignment: *Mid-term and final evaluation.*

Number of projects evaluated: *1.*

Total Value of the Project: *4 million euro.*

- **ASSESSMENT OF THE TUSCANY REGION POLICY TO PROMOTE A CULTURE OF PEACE IN THE PERIOD 2007-2010 AND EX POST EVALUATION OF THREE STRATEGIC PROJECTS**

Timeframe of the project: *2011.*

Description: The ME Unit of the Scuola was asked to elaborate an evaluation framework to assess how and to which extent the objectives of the Tuscany Region policy to promote a culture of peace and respect of human rights in its territory and in developing countries were achieved in the period from 2007 to 2010. This was made by assessing 3 projects that were seen as strategic and representative for the whole regional policy in the related areas of intervention.

Clients: *Regional Government of Tuscany.*

Donors: *Regional Government of Tuscany.*

Type of assignment: *ex-post evaluation.*

Number of projects evaluated: *3.*

Total Value of the Project: *approx. 5 million euro.*

- **TECHNICAL ASSISTANCE TO THE TUSCANY REGION IN DESIGNING ITS INTERNATIONAL DEVELOPMENT INITIATIVES**

Timeframe of the project: *2009 – 2011.*

Description: The Regional Government of Tuscany presents with quite a unique system of decentralised cooperation. A key feature of this system are the geographic coordination roundtables (Asia, Africa, Latin America, Europe, Middle East and Mediterranean Basin) whose objective is to promote synergic cooperation among the actors involved and to design joint projects that the Region would eventually finance.

Within this framework the ME Unit of the Scuola was entrusted to conduct an *ex-ante* evaluation of 34 project proposals that the geographic coordination roundtables had put forward between 2009 and 2011. The procedure did not include a selection of the best project proposals based on a merit list but was rather intended to improve the design quality of the projects by using a two-pronged evaluation procedure and a “critical friend” approach.

Clients: *Regional Government of Tuscany.*

Donors: *Regional Government of Tuscany.*

Type of assignment: *Ex-ante evaluation.*

Number of projects evaluated: 34.

Total Value of the Project: *approx. 5 million euro.*

- **CULTURE OF PEACE - MICRO-PROJECTS FINANCED BY THE REGION OF TUSCANY**

Timeframe of the project: 2006 – 2011.

Description: In the framework of the 'Regional Strategy to enhance a Culture of Peace in Tuscany', the ME Unit of the Scuola was entrusted to carry out the *ex-ante* evaluation of 203 applications for micro-projects submitted to the regional administration between 2006 to 2011, on the occasion of the annual 'call for proposal'. The final objective of the evaluation was to select several relevant micro-projects that the Regional Government of Tuscany would later finance. Most of these projects were proposed by Tuscan local authorities, schools, NGOs and associations, and had a specific focus on development education and awareness raising activities mainly addressed to pupils, students and teachers in schools and universities of the Region.

The *ex-ante* evaluation aimed to ascertain that the micro-projects had a clear articulation of the logics of their interventions and could effectively contribute to the regional goal of promoting a culture of peace. The quality evaluation was realised by using a 'double-blind' review process.

Clients: *Regional Government of Tuscany.*

Donors: *Regional Government of Tuscany.*

Type of assignment: *Ex-ante evaluation.*

Number of projects evaluated: 203.

Total Value of the Project: 2 million euro.

- **MICRO-PROJECTS FINANCED BY THE TUSCANY REGION**

Timeframe: 2004-2011.

Description: The ME Unit of the Scuola was asked to conduct an *ex-ante* evaluation of 544 micro-projects proposals in the field of decentralised cooperation which were previously submitted to the Regional Government of Tuscany from 2004 to 2011 on the occasion of the annual "call for proposals". All these micro-projects were mainly presented by Tuscan local authorities, NGOs and associations, and aimed to implement development actions in many different sectors, such as rural development, capacity building, institutional building, education, vocational training, social inclusion, natural resources protection and economic development, and in several geographical areas.

The aim of the *ex-ante* evaluation was to assess that the micro-projects to be financed were well-designed and relevant to the programme, so to give an actual contribution for the achievement of the objectives of the Tuscany International Decentralised Cooperation Strategy. The quality evaluation of the interventions was conducted by using the 'double-blind' review process.

Clients: *Regional Government of Tuscany.*

Donors: *Regional Government of Tuscany.*

Type of assignment: *Ex-ante evaluation.*

Number of projects evaluated: 544.

Total Value of the Project: 10 million euro.

- **MONITORING OF THE INTERNATIONAL HEALTH PROJECTS FINANCED BY THE TUSCANY REGION**

Timeframe: 2009-2010.

Description: The ME Unit of the Scuola was entrusted to monitor several projects -23 from 2007 and 24 from 2008 - financed by the Regional Government of Tuscany through two different funding lines, which aimed to improve access to health in developing countries. The ME Unit was asked to supervise projects' activities and to confirm their likelihood of meeting the objectives and the targets of performance as set by the regional office, as well as to formulate recommendations in light of observed shortcomings and flaws. This was also intended to provide useful recommendations to improve the overall implementation of the Tuscany Region International Health Strategy, in terms of effectiveness and efficiency.

Clients: *Regional Government of Tuscany.*

Donors: *Regional Government of Tuscany.*

Type of assignment: *Independent monitoring.*

Number of projects evaluated: 47.

Total Value of the Project: *Approx. 4 million euro.*

- **SUSTAINING SOCIAL AND PRIMARY HEALTH CARE IN LEBANON**

Timeframe: 2008-2011.

Description: The project had the specific objective to improve the population's living conditions in Lebanon through increased access to health and social integration, with a specific focus on vulnerable groups. This was done through the improvement of local public administration, the enhancement of basic social services and the promotion a wider participation of local communities in development processes.

The ME Unit of the Scuola was tasked with the final evaluation of the project. The evaluation ensured the triangulation of the information and the validation of data collected through examination of documents and semi-structured interviews for a qualitative analysis of the findings in light of the specific objectives of the project. For the purposes of the evaluation, two senior evaluators were sent on mission to Lebanon in May 2011.

Client: *Regional Government of Tuscany.*

Donor: *UNDP ART GOLD Lebanon and the Regional Government of Tuscany.*

Type of assignment: *Final evaluation.*

Number of projects evaluated: *1.*

- **ASSESSMENT OF THE INTERNATIONAL HEALTH COOPERATION MICRO-PROJECTS FINANCED BY THE TUSCANY REGION**

Timeframe: *2007-2011.*

Description: The ME Unit of the Scuola conducted an *ex-ante* evaluation of 95 projects with a focus on health international cooperation, which had been submitted to the Regional Government of Tuscany in 2007, 2008, 2009 and 2010 on the occasion of the annual regional 'call for proposal'. The *ex-ante* evaluation aimed to verify that the micro-projects had a clear articulation of the logics of their interventions and could effectively contribute to the regional goals of the Tuscany Health Cooperation Strategy. The quality evaluation was realised by using a 'double-blind' review process.

Client: *Regional Government of Tuscany.*

Donor: *Regional Government of Tuscany.*

Type of assignment: *Ex-ante evaluation.*

Number of projects evaluated: *95.*

Total Value of the Project: *approx. 2 million euro.*

- **PROJECT "FIRENZE-ASMARA KM 0" – FINAL EVALAUTION**

Timeframe: *2007-2008.*

Description: This project was carried out from 2004 to 2007. The project was jointly promoted by the Med School of the University of Florence, the Meyer Paediatric Hospital and the Careggi Teaching Hospital, and financed by the Regional Government of Tuscany. It aimed to improve public health services in Eritrea and to support the staff working in the hospitals of Asmara by ameliorating the structural and functional conditions the Mekane Hiwet Pediatric Hospital – the only children's emergency hospital of the whole

country; setting up an emergency department in the Orotta Teaching Hospital of Asmara; and finally, by establishing a Public Health School in Eritrea.

The ME Unit of the Scuola was tasked with the project's final evaluation to assess its relevance, efficiency, effectiveness, impact and sustainability. To achieve these goals, the ME Unit undertook a field mission in Eritrea which made possible collecting primary data and conducting interviews to beneficiaries and other stakeholders. The findings of the evaluation were later discussed with all the partners and the donor. The outcomes proved instrumental for the Regional Government of Tuscany that decided to establish a stand-by rather than ad-hoc basis ME Unit for all of its health cooperation projects.

Clients: *Regional Government of Tuscany.*

Donors: *Regional Government of Tuscany.*

Type of assignment: *Final evaluation.*

Number of projects evaluated: 1.

Total Value of the Project: *approx. 2 million euro.*

- **SUPPORT TO THE ACTIONS AGAINST THE DISCRIMINATION OF THE AKA PYGMY MINORITY IN CENTRAL AFRICAN REPUBLIC**

Timeframe: 2006.

Description: The ME Unit of the Scuola was commissioned by the Italian NGO COOPI to carry out the final evaluation of this international cooperation project that was co-funded by the European Initiative for Democracy and Human Rights (EIDHR). The project ran from 2003 to 2006 and was implemented by COOPI in partnership with the Diocese of Mbaiki and the Observatoire Centrafricain des Droits de l'Homme. Based on the results collected, the final evaluation of the project aimed to assess the effectiveness, impact and sustainability in order to: 1) realise and submit a final external evaluation of the initiative to EuropeAid; 2) formulate useful suggestions in view of the possible implementation of a second phase of the intervention; 3) analyse the methodology employed by COOPI in working in the field of minority rights defence and promotion. For the purposes of the evaluation, a field mission in Central African Republic was carried out.

Clients: *COOPI – Cooperazione Internazionale.*

Donors: *European Commission - EuropeAid.*

Type of assignment: *Final evaluation.*

Number of projects evaluated: 1.

Total Value of the Project: *1 million euro.*

- **ASSESSMENT OF SOCIAL INCLUSION INITIATIVES FINANCED BY UNICOOP TIRRENO**

Timeframe: 2006.

Description: The consumers' co-operative Unicoop Tirreno - specialised in food retail - contracted the ME Unit of the Scuola to evaluate 58 projects in the field of social inclusion and local cohesion in order to finance relevant initiatives. The quality evaluation of the projects submitted to Unicoop was conducted by using the 'double-bind' review process.

Client: *Unicoop Tirreno.*

Donor: *Unicoop Tirreno.*

Type of assignment: *ex-ante evaluation.*

Number of projects evaluated: 58.

Total Value of the Project: *10 million euro.*

- **EX-POST EVALUATION OF PROJECTS AIMED TO PROMOTE A CULTURE OF PEACE FINANCE BY TUSCANY REGIONAL GOVERNMENT**

Timeframe: 2006.

Description: The ME Unit of the Scuola was entrusted to conduct an *ex-post* evaluation of 8 projects financed by the Regional Government of Tuscany in 2004 and aimed at promoting a culture of peace in the Tuscan schools. The evaluation was meant to assess the effectiveness of the results achieved by the implemented initiatives and the contribution that the projects gave to the objectives of the regional strategy to enhance public awareness on peace and human rights issues.

Client: *Regional Government of Tuscany.*

Donor: *Regional Government of Tuscany.*

Type of assignment: *Ex-post evaluation.*

Number of projects evaluated: 8.

Total Value of the Project: *200.000 euro.*

- **SEENET PROGRAMME – LOCAL GOVERNMENTS AS DEVELOPMENT ENGINES**

Timeframe: 2004-2006.

Description: This project was promoted by the Regional Government of Tuscany and Croatian Regional Government of Istria, and co-funded by the Italian Ministry of Foreign Affairs, and was carried out in cooperation with the Italian NGOs Ucodep (now Oxfam Italy) and Cospe. It had the goal to promote the

creation of a network of local governments with the aim of strengthening the institutional system and improving the managerial competences of public officers in the field of economic development planning and public services. The project involved 21 South-East European local authorities from Albania, Bosnia and Herzegovina, Croatia, Kosovo, Macedonia, and Serbia. 22 local authorities from Italy also joined the network. The main purpose of the mid-term evaluation conducted by the ME Unit of the Scuola was to provide a systematic analysis of the overall project so to eventually improve its performance. The assessment pointed out strengths, weaknesses and innovative aspects, and identified which possible benefits a second phase of the project would bring and which planning strategy was to adopt. The evaluation foresaw field missions in Bosnia and Herzegovina, Croatia and Serbia.

Clients: *Regional Government of Tuscany.*

Donor: *Italian Ministry of Foreign Affairs – Directorate General for Development Cooperation.*

Type of assignment: *Mid-term evaluation.*

Number of projects evaluated: *1.*

Total Value of the Project: *4 million euro.*

- **GEO - YOUTH AND EMPLOYMENT**

Timeframe: *2005.*

Description: The project was first presented by the Province of Massa-Carrara in partnership with the Provinces of Lucca and of La Spezia and was carried out between December 2002 and February 2005 with the financial support of the European Union. The target group of the project consisted of young unemployed people living in geographically near and economically similar zones. The project aimed to promote local development actions to boost the economy of these areas - traditionally rich in cultural and touristic resources. Through the creation of synergies and cooperation, the project had the aim to overcome fragmentation and particularism in order to create new local employment opportunities available to young people.

In view of the final submission of the external evaluation report to the European Social Fund, the three partner Provinces entrusted the ME Unit of the Scuola to carry out the final appraisal of the project according to specific criteria, i.e., effectiveness, efficiency, sustainability, innovation and transferability. In addition to these criteria, the Evaluation Unit also took into consideration two additional evaluation criteria, namely relevance of the original design and impact.

Clients: *Local Government of the Province of Massa Carrara, Tuscany region.*

Donors: *European Commission – European Social Fund.*

Type of assignment: *Final evaluation.*

Number of projects evaluated: *1.*

Total Value of the Project: 2 million euro.

- **DEVELOPMENT INITIATIVES AFTER THE TSUNAMI EMERGENCY IN SOUTH-EAST ASIA**

Timeframe: 2005.

Description: After the Indian Ocean earthquake and tsunami occurred on 26 December 2004, the Regional Government of Tuscany took the decision to launch a 'call for proposals' to respond to the post-disaster emergencies and provide support to the affected countries through the implementation of tailored projects in those regions.

Within this framework the Regional Government entrusted the ME Unit of the Scuola to conduct an *ex-ante* evaluation of 3 of the submitted project proposals. The objective of the evaluation was to assess their relevance, coherency and actual contribution to the programme. The quality evaluation was carried out by using a 'double-blind' review process.

Clients: *Regional Government of Tuscany.*

Donors: *Regional Government of Tuscany.*

Type of assignment: *Ex-ante evaluation.*

Number of projects evaluated: 3.

Total Value of the Project: 1,5 million euro.

- **DEVELOPMENT COOPERATION PROJECTS FINANCED BY THE PROVINCE OF LIVORNO**

Timeframe: 2004.

Description: The ME Unit of the Scuola was entrusted to carry out the *ex-ante* evaluation of 15 applications submitted to the Province of Livorno on the occasion of a 'call for proposals' to select relevant development cooperation projects.

The objective was to assess the projects' quality, relevance and actual contribution to the programme. The evaluation was carried out by using a 'double-blind' review process.

Clients: *Local government of the Province of Livorno, Tuscany region.*

Donors: *Local government of the Province of Livorno, Tuscany region.*

Type of assignment: *Ex-ante evaluation.*

Number of projects evaluated: 15.

Total Value of the Project: 90.000 euro.

3. RESEARCH

3.1 LIST OF RESEARCH PROJECTS

- **INTERNATIONAL LEGAL OBLIGATIONS RELATED TO PREVENTION, PREPAREDNESS, RESPONSE AND RECOVERY FROM CBRN EVENTS AND STATUS OF THEIR IMPLEMENTATION IN ITALY (CBRN-ITALY)**

Timeframe of the research: 1 March 2020 – ongoing until 28 February 2023.

Research Description: Events involving the release of Chemical, Biological and Radio-Nuclear (CBRN) substances are among the most fearsome risks in contemporary times. CBRN risks attracted renewed attention following the 2001 anthrax letters case in the aftermath of 9/11, and more recently the terrorist attacks in Paris and Brussels. CBRN risks are posed by both states' chemical weapons and nuclear weapons' (NW) arsenals, industrial accidents or pandemic outbreaks. However, the academic community has devoted only limited attention to developing a common understanding of CBRN risks and an agreed definition of CBRN events in light of obligations stemming from applicable norms of International Law and their implementation at the domestic level. This project aims at strengthening the collaboration between different academic communities involved in the protection from CBRN risks in Italy (such as legal studies, industrial engineering, medical sciences) and between the academia and national authorities responsible for CBRN protection, including policy and decision makers, law enforcement officials and first responders. For this purpose, an Advisory Board (AB) has been created to ensure a fruitful dialogue among the actors involved, the dissemination of the project as well as an independent supervision of its activities. All the AB members are stakeholders with an expertise in the subject matter such as academic institutions, health care professionals and related bodies of the Italian Ministry of the Interior. All the outputs, working papers, factsheets and summary reports are available at the project's website: <http://www.cbrn-italy.it/en>

Project Leader: *Prof. Andrea de Guttry (SSSA).*

Research Team (SSSA): *Prof. Emanuele Sommario, Prof. Francesca Capone, Dr. Silvia Venier, Dr. Annalisa Creta, Dr. Christine Bakker, Dr. Chiara Tea Antoniazzi, Dr. Luca Poltronieri Rossetti and Alessandro Mario Amoroso.*

Partners and relevant stakeholders: *Università di Firenze, Università di Bologna e Università di Torino.*

Funding Institution: *Italian Ministry of Education, University and Research (MIUR), under the PRIN Programme - Progetti di Rilevante Interesse Nazionale.*

- **EUROPEAN AND INTERNATIONAL HUMAN RIGHTS STANDARDS IN DISASTER SETTINGS (JEAN MONNET PROJECT)**

Timeframe of the project: *September 2020 - September 2023*

Research description: Looking at the phenomenon of disasters through a legal lens, it is widely acknowledged that they heavily impact on the rights of the affected communities. Studies show that individual and collective rights deserve enhanced protection in such settings, and that the provision of relief aid is one of the means that States have at their disposal to meet their international obligation to respect and protect human rights. However, the role of human rights is not limited to disaster response, as States have obligations

to implement effective disaster prevention and preparedness activities, so as to minimise the harm that hazards might generate.

The EIHRSDS module aims at increasing the general awareness on the importance of Human Rights in disaster contexts. Also, it will try to ensure that students, researchers and practitioners acquire the level of expertise in universal and European human rights standards needed to shape policies and activities aimed at reducing the risk of natural or human-made disasters, and to enable more effective and human rights-sensitive responses to these phenomena. More info at www.eihrsds.santannapisa.it/

Project Leader: *Prof. Emanuele Sommario (SSSA)*

Research Team (SSSA): *Prof. Andrea de Guttry, Dr. Annalisa Creta, Dr. Francesca Capone, Dr. Christine Bakker, Dr. Silvia Venier, Dr. Riccardo Luporini*

Funding Institution: *European Commission (Education, Audiovisual and Culture Executive Agency).*

- **THE HUMAN RIGHTS IMPACT OF ILLICIT TRADE IN CONFLICT: THE CASE OF SYRIA AND IRAQ**

Timeframe of the research: *July 2019-March 2022*

Research description: A project to expose and address the impact of illegal trade on current and future human rights. Its aim is to increase awareness, understanding and commitment among relevant stakeholders, including policy and decision-makers, as well as to secure potential new allies within the human rights community. The project will achieve lasting impact through seeking to recast illicit trade as a human rights issue, to expand the fight against it to new allies and to increase its priority in the agenda of decision-makers, at a policy level, relevant stakeholders including concerned private sectors and within human rights community. It aims to strengthen the commitment of decision-makers to fight illicit trade as a component of reducing human rights violations, promoting conflict resolution and safeguarding sustainable post-conflict peace. While the project focuses on the conflicts in Iraq and Syria, it is designed to be adapted and replicated in other conflict and post-conflict countries.

Project Leader: *No Peace Without Justice*

Research Team (SSSA): *Dr Francesca Capone, Dr Luca Poltronieri Rossetti.*

Partners and relevant stakeholders: *No Peace Without Justice, The Budapest Centre for Mass Atrocities Prevention*

Funding Institution: *Philip Morris International (PMI) Impact.*

- **THE 1998–2000 ERITREA-ETHIOPIA WAR AND ITS AFTERMATH IN INTERNATIONAL LEGAL PERSPECTIVE, FROM THE 2000 ALGIERS AGREEMENTS TO THE 2018 PEACE AGREEMENT**

Timeframe of the research: *January 2020 – November 2020.*

Research Description: The research intended to be an updated version of a previous research on the same topic that was finalised in 2009 (*see below*). This study was not limited to the war and its immediate aftermath, but it also examined the relations between Eritrea and Ethiopia under different legal and political perspectives and in light of more recent developments, different from the ‘no war-no peace’ approach that prevailed after the armed conflict ended.

As final output of the project, the book *“The 1998–2000 Eritrea-Ethiopia War and Its Aftermath in International Legal Perspective. From the 2000 Algiers Agreements to the 2018 Peace Agreement”* has been edited and published in 2021 with T.M.C. Asser Press/Springer Verlag. The volume includes more than 30 contributions from International Law, but also History and International Relations scholars.

Project Leader: *Prof. Andrea de Guttry (SSSA), Prof. Gabriella Venturini (University of Milan) and Prof. Harry Post (Visiting Professor of Catholic University of Lille, University of Sassari)*

Funding Institution: *Scuola Superiore Sant’Anna (self-financed).*

- **CIM – PROMOTING CREATIVITY AND INNOVATION MANAGEMENT IN AN INNOVATIVE BLENDED LEARNING AND VALIDATION PROGRAMME AT THE INTERFACE BETWEEN HIGHER EDUCATION AND BUSINESS**

Timeframe of the research: *2018 – 2021.*

Description: The project aimed at developing innovative teaching and learning approaches to include Creativity and Innovation Management (CIM) in higher education. Despite the fact that they are regarded as fundamental competences, they are hardly acquired in frontal teaching lessons or self-learning exercises, as the ideal learning context is the informal/non-formal one, e.g. traineeships or mobility. Learning contexts that facilitate CIM are not easy to set up and a clearly defined framework system for the evaluation of such competences is not available. The project developed and piloted an innovative learning approach at the interface of higher education and business, to tackle this issue based on a long-term partnership of academia, business and educational partners. A number of students from 6 European Universities took part in traineeships in different businesses in EU member-states. The students worked along a project management structure and self-directed learning approach, from planning to self-assessment. Well-proven validation approaches were applied to the informal learning context and the competences were validated and connected to European validation and certification instruments.

Project Leader: *Universität Duisburg-Essen -UDE (Germany).*

Research Team: *Prof. Andrea de Guttry, Enrica Pautasso.*

Partners and relevant stakeholders: *DIE (Germany), BLINC (Germany), Q21 (Germany), Joker (Belgium), Trendhuis (Belgium), CNR (Italy), CESIE (Italy), University of Vilnius (Lithuania), LPK (Lithuania), Aristotele University of Thessaloniki (Greece), CATRO (Bulgaria), die Berater (Austria), Dublin City University (Ireland), Politecnico de Leira (Portugal).*

Funding Institution: *European Commission- Education, Audiovisual and Culture Executive Agency.*

- **ENHANCING EMERGENCY MANAGEMENT AND RESPONSE TO EXTREME WEATHER AND CLIMATE EVENTS (ANYWHERE)**

Timeframe of the research: 2016 – 2019.

Description: The ultimate objective of this research project was to empower exposed institutions and citizens to enhance their anticipation capacity and proactivity in responding to extreme and high-impact weather and climate events. The research moved from the idea that this is likely to be achieved through the operational implementation of cutting-edge innovative technologies as the best way to enhance citizen's protection capacity and to save lives. The project presented a proposal for the implementation of a Pan-European multi-hazard platform providing a better identification of the expected weather-induced impacts and their location in time and space before they occur. This platform was meant to support a faster analysis and anticipation of risks prior the occurrence of the event, an improved coordination of emergency reactions in the field as well as to help raise the self-preparedness of the population at risk and that of the responder institutions.

Project Leader: *Universitat Politècnica de Catalunya (UPC).*

Research Team (SSSA): *Prof. Andrea de Guttery, Dr. Francesca Capone, Dr. Silvia Venier.*

Partners and relevant stakeholders: *31 partners (mainly research institutions and universities) from 11 countries and 39 stakeholders, including national institutions and authorities.*

Funding Institution: *EU's Horizon 2020 research and innovation programme (EC-HORIZON2020-PR700099-ANYWHERE).*

- **INDEPENDENT EVALUATION REPORT ON THE OCCASION OF THE ITALIAN OSCE CHAIRMANSHIP 2018**

Timeframe of the research: 2017 – 2018.

Research Description: The main content and objective of the research was to design and compile an independent report aiming at evaluating how the political OSCE commitments in the “human dimension”, including human rights and democracy norms, were implemented in Italy.

Project Leader: *Prof. Andrea de Guttery (SSSA).*

Research Team (SSSA): *Prof. Andrea de Guttery, Prof. Chiara Favilli, Dr. Francesca Capone, Dr. Silva Scarpa, Dr. Manuela Bizzarri, Dr. Giovanni Carlo Bruno, Guiomar Levi Setti.*

Partners and relevant stakeholders: *The Italian Ministry of Foreign Affairs and International Cooperation, Italian NGOs working on human rights issues.*

Funding Institution: *The Italian Ministry of Foreign Affairs and International Cooperation.*

- **THE DUTY OF CARE OF INTERNATIONAL ORGANIZATIONS TOWARDS THEIR CIVILIAN PERSONNEL – LEGAL OBLIGATIONS AND IMPLEMENTATION CHALLENGES**

Timeframe of the research: 2017 – 2018.

Research Description: The primary focus of the research was to define the precise contours of the Duty of Care obligations incumbent on International Organisations (IOs) sending their staff abroad to high/critical risk countries. The contacts that the editors and the authors of the book had with officers and personnel of IOs confirmed the need to provide the management of such IOs with practical guidance and suggestions on how to design their policies and regulations in such a way to minimise the risks to the health, safety and security of their civilian personnel. The result of this collaboration and of the intense desk research was the edited volume *“The Duty of Care of International Organizations towards their Civilian Personnel – Legal Obligations and Implementation Challenges”* published in 2018 by Asser Press/Springer Verlag. The book combines both a scientific analysis of the relevant international regulatory framework and a policy-oriented assessment of the rules and procedures of selected IOs which not only presented common challenges and shortcomings but also interesting best practices e.g., the United Nations.

Project Leader: *Prof. Andrea de Guttry (SSSA)*

Research Team (SSSA): *Prof. Andrea de Guttry, Dr. Chiara Macchi, Dr. Francesca Capone, Dr. Annalisa Creta.*

Partners and relevant stakeholders: *University of Florence, University of Turin.*

- **CIVILIAN AND MILITARY PERSONNEL IN CSDP MISSIONS AND OPERATIONS**

Timeframe of the research: November 2016 – February 2017

Research Description: On 26th January 2017, a workshop on aspects related to ‘Civilian and military personnel in CSDP missions and operations’ was organised at the initiative of the EU Subcommittee on Security and Defence (SEDE). The aim of this workshop was to highlight trends, challenges, and recommendations in relation to the deployment of civilian and military personnel in CSDP missions and operations, with a specific focus on the areas of force generation, training and legal aspects on crimes and offences perpetrated during deployment. In this context, staff of the Scuola Sant’Anna carried out background research upon some relevant aspects, including actors, mandate, scope, and timeframe of current CSDP missions and operations; CSDP capacities in terms of HR treatment, training and equipment; current and potential impact of the EU Training Policy and pre-deployment training; national follow up to crimes and offences committed during deployment in mission.

The results of such research work were later summarised in a short 10-page paper that was distributed as a background document during the workshop. The document also contained a list of issues, such as trends and challenges of CSDP missions, as well as a set of recommendations concerning issues possibly requiring further investigation.

Project Leader: *Scuola Superiore Sant’Anna (SSSA).*

Research Team (SSSA): *Prof. Andrea de Guttry, Prof. Alberto Di Martino, Dr. Annalisa Creta, Dr. Mark Nemedi.*

Partners and relevant stakeholders: *European Parliament, SEDE Committee, Directorate General for External Policies, Policy Department.*

Funding Institution: *European Parliament.*

- **MARSOL – MANAGED AQUIFER RECHARGE SOLUTIONS**

Timeframe of the research: *2014 – 2017.*

Research Description: The main objective of this research was to demonstrate that Managed Aquifer Recharge system (MAR) is a sound, safe, environmentally sustainable, and cost-efficient technique that can be applied with great confidence to respond to increasing water demand. Based on its conclusions and results, the research achieved the goal of stimulating the use of reclaimed water and other alternative water sources, as well as optimising the water resources management (WRM) through storage of excess water to be recovered in times of shortage or by influencing its gradients.

Project Leader: *Darmstadt Technical University (DE).*

Research Team (*Scuola Sant’Anna*): *Prof. Andrea de Guttry, Dr. Francesca Capone, Dr. Matteo Bonfanti.*

Partners and relevant stakeholders: *Institute of Communications and Computer Systems (Greece), Laboratório Nacional de Engenharia Civil (Portugal), Empresa de Transformación Agraria (Spain), Universitat Politècnica de Catalunya (Spain), Studio Galli Ingegneria S.p.a (Italy), Mekorot Israel National Water Company (Israel), Sustainable Energy and Water Conservation Unit (Malta), EPEM S.A (Greece), Etaireia Ydreyses kai Apochetefseos Proteyoysis Anonimi Etaireia (Greece), Rheinisch-Westfälisches Institut für Wasserforschung gGmbH (Germany), Helmholtz-Zentrum für Umweltforschung GmbH (Germany), Universidade do Algarve (Portugal), Terra, Ambiente e Recursos Hídricos (Portugal), Autorita di Bacino dei Fiumi Isonzo, Tagliamento, Livenza, Piave, Brenta-Bacchiglione (Italy), EA-Sistemi S.p.A (Italy), Provincia di Lucca (Italy), Agricultural Research Organization - Volcani Center (Israel), Water Services Corporation (Malta), Paragon Europe (Malta), Ben-Gurion University of the Negev (Israel).*

Funding institution: *European Commission – FP7 Project.*

- **LAW ENFORCEMENT TRAINING FOR CAPACITY BUILDING (LET4CAP).**

Timeframe of the research: *November 2016 – May 2019 (30 months).*

Research Description: The overall objective of this project was to contribute to the harmonisation and development of a common law enforcement capacity building culture and a uniform training package for Law Enforcement Officers (LEOs). In fact, the beneficiaries of the project were LEOs, training providers, EU relevant institutions and agencies working on LE capacity building in third countries. The project mainly focused on specific aspects, such as 1) building skills related to managing complex situations within pluralistic cultures and deeply divided societies; 2) building a specific set of skills and knowledge that could be transferred to national counterparts and ensure sustainability; 3) strengthening linguistic and

communication abilities necessary to operate in international environments and within different cultural/social contexts; 4) providing a solid knowledge of EU good practices and values.

At the end of the project, the results included the realisation of several activities and the production of several materials, i.e., a Compendium of Policy Guidance including standards, good practices and lessons learnt; an Inventory of existing training curricula and courses; a Syllabus for LE capacity building and training course; 4 in-person Training Courses and one distance learning Training Course; 10 Country Booklet.

Project Leader: *Carabinieri Armed Force, Italy.*

Research Team (SSSA): *Prof. Andrea de Guttry, Dr. Annalisa Creta, Dr. Chiara Macchi.*

Partners and relevant stakeholders: *CoESPU Carabinieri (Italy), Polish National Police - Policja (Poland), Studiare Sviluppo (Italy), Centre for European Perspectives (Slovenia), EEAS – CPCC, CEPOL.*

Funding Institution: *European Commission - Internal Security Fund of the European Union.*

- **FOREIGN FIGHTERS UNDER INTERNATIONAL LAW AND BEYOND**

Timeframe of the research: *2014-2016*

Research Description: The research aimed to offer academics, policy makers and the public at large various observations on how the foreign fighters' problem, not necessarily the foreign terrorist fighters' problem, can be dealt with and contained effectively on the long term. Based on these premises, the research proposed a comprehensive analysis of these issues and pointed out how such an approach would not only be respectful of international law but would also avoid undermining those values and norms for which our societies stand and that organisations like ISIS seek to overturn.

The final output of this research was the publication of the book "*Foreign Fighters Under International Law and Beyond*", by ASSER Press/Springer Verlag in 2016. The book consists of 25 chapters written by distinguished academics, researchers from think-tanks and practitioners.

Project Leader: *Scuola Superiore Sant'Anna.*

Research Team (SSSA): *Prof. Andrea de Guttry, Dr. Francesca Capone, Prof. Francesco Strazzari, Prof. Emanuele Sommario*

Partners: *Prof. Christophe Paulussen (T.M.C. ASSER Institute)*

Funding Institution: *Scuola Superiore Sant'Anna (self-financed).*

- **PROMOTE – PROMOTING AND VALIDATING KEY COMPETENCES IN MOBILITY AND TRAINEESHIPS IN EUROPE**

Timeframe of the research: *2014 – 2016.*

Research Description: This project aimed at setting up holistic, needs driven and competence oriented open learning environments to promote and validate key competences at the interface of the academic education and other learning-in-practice contexts in the business sector. The project specifically focused on those key

competences which are seen relevant in both students' mobility and traineeships, and in continuous professional development (CPD) of employees. These key competences included: 1) social and civic competences; 2) sense of initiative and entrepreneurship; 3) learning to learn. However, no reference frameworks are available when it comes to validate such major key competences, even though they are essential for the development and progress of our societies. Based on this, this project had the overall objective to reduce this gap by using "learning in mobility" – which has been seen as one of the most effective ways of learning, and to define a validation scheme for the learning outcomes regarding those key competences.

Project Leader: *University of Vilnius (Lithuania).*

Research Team (SSSA): *Prof. Andrea de Guttry, Enrica Pautasso, Rossella Altamura, Daniela La Mattina.*

Partners and relevant stakeholders: *BUPNET GmbH (Germany), die Berater (Austria), Alden Biesen (Belgium), EUCEN (Belgium), Trendhuis (Belgium), UCL (Ukraine), Blinc (Germany), Aristotele University of Thessaloniki (Greece), Politecnico de Leira (Portugal), Q21 (Germany), Matera Hub (Italy), Landkreis Kassel (Germany), Vytautas Magnus University (Lithuania).*

Funding Institution: *European Commission- Education, Audiovisual and Culture Executive Agency.*

- **EVOCS - THE EVOLVING CONCEPT OF SECURITY: A CRITICAL EVALUATION ACROSS FOUR DIMENSIONS**

Timeframe of the research: *2014 – 2015.*

Research Description: This project mainly dealt with the evolving concept of security with a focus on the European Union and its close neighbours. This was made by providing a holistic view of the complex and somewhat diffuse concept of security, that was then evaluated across four dimensions: 1) its core values, 2) the perceptions and perspectives of the concept 3) areas of security and its perception across various regions of Europe; 4) time and evolution of the concept.

The substantial research was performed based on four case studies that studies covered 4 different clusters of countries, i.e., West-Mediterranean countries, Eastern EU Border countries, North-Western EU countries: South-Eastern European countries. These case studies were selected as being sufficiently different from each other, and yet representative for Europe as a whole.

The goal was to identify and analyse differences and similarities across space and time by bringing together all relevant stakeholders from different countries to discuss their core values, threats and applied defensive measures. Based on this, recommendations and guidelines for European policy makers influencing the evolving concept of security in Europe were formulated.

Project Leader: *Fraunhofer Gesellschaft Zur Foerderung der Angewandten Forschung E.V (Germany).*

Research Team (SSSA): *Prof. Andrea de Guttry, Dr. Matteo Bonfanti, Dr. Francesca Capone, Enrica Pautasso.*

Partners and relevant stakeholders: *Fundacion TecNALIA Research & Innovation (Spain), Istituto Affari Internazionali – IAI (Italy), Polski Instytut Spraw Miedzynarodowych (Poland), Den Haag Centrum Voor Strategische Studies B.V (the Netherlands), Loughborough University (UK), Universita' Cattolica Del Sacro Cuore (Italy), Procon Ltd. (Bulgaria).*

Funding Institution: CSA-CA - Coordination (or networking) actions, FP7 – Security Project.

- **INTERNATIONAL DISASTER LAW PROJECT**

Timeframe of the research: 2013 – 2015.

Research Description: Recent studies hint at an increased incidence of calamitous events due both to natural phenomena and dangerous human activities. States affected by disasters often seek help from the international community. Involved actors are often confronted with a fragmented and deficient international legal framework. Consequently, the effectiveness of assistance action had been frequently compromised. Moreover, at present international regulation of disaster prevention, mitigation and response activities appears to be unsatisfactory. Indeed, only few universal legal instruments exist (all of a sectoral nature), while a large majority of instruments have no binding effect.

The IDL Project aimed at uncovering these aspects, in the belief that a more thorough legal regulation might help reducing the destructive potential of disasters and their human and material costs. The project had numerous concrete outputs, including two databases on international disaster law resources and on human rights decisions relevant to disaster settings; a series of reports submitted to the UN International Law Commission who was at the time studying the topic “Protection of persons in the event of disasters”; and the edited volume “Routledge Handbook of Human Rights and Disasters” (Routledge, 2018). More at www.disasterlaw.sssup.it

Project Leader (SSSA): *Prof. Emanuele Sommario (SSSA)*

Research Team (SSSA): *Dr. Annalisa Creta,*

Partners and relevant stakeholders: *Uninettuno University (Lead)y, University of Bologna, University of Roma Tre*

Funding institution: *Italian Ministry for University and Research, under the FIRB (Futuro in ricerca) Scheme.*

- **STRENGTHENING CBRN-RESPONSE IN EUROPE BY ENHANCING ON-SITE COOPERATION BETWEEN SAFETY AND SECURITY ORGANISATIONS: AN ITALIAN PILOT (CBRN –ITALY)**

Timeframe of the research: 2013 – 2015.

Research Description: The project had a pivotal role in setting forth the objective of building and testing an integrated CBRN response capability mechanism of first responders and law enforcement agencies in Italy, with a view to transfer this same approach to other member States as part of a transnational project in 2013 including Estonia, France, Netherlands and Finland. At the same time, it also complemented and integrated the lessons learnt during the implementation of the EU CREMEX 2011 CBRN exercise organised by Estonia, with Italian practice in 2011. The outputs of the 2013 project included: 1) the mapping of differences in CBRN practices of law enforcement agencies and first responders; 2) the organisation of two table-top exercises to exchange practices and identify challenges and shortcomings; 3) a gap analysis; 4) the development of CBRN response guidelines to be integrated into existing HSN guidelines; 5) the delivery of an outline of training curricula on ‘CBRN security incidents’ for Italian law enforcement agencies and first responders.

Project Leader: *Prof. Andrea de Guttry (SSSA).*

Funding institution: *European Union.*

- **CHINA'S AND ITALY'S PARTICIPATION IN PEACEKEEPING OPERATIONS - EXISTING MODELS, EMERGING CHALLENGES.**

Timeframe of the research: *2013 – 2014.*

Research Description: The core assumption of the research was that participation in international peace operations has become a key component of the foreign policy strategy of many countries worldwide. Italy and China have been involved in various efforts to maintain and promote international peace and security, including Peacekeeping Operations (PKOs). This research offered a description and analysis of the two countries' engagement in this sector under different perspectives, i.e., law, sociology, history, and politics. The specific experiences of Italy and China provided the opportunity to compare how and why foreign powers intervene in the name of peace. It also focused on the crucial challenges and dilemmas of post-war peace that PKOs faced, and their attempts to respond to them.

As main output of the project, the volume *"China's and Italy's Participation in Peacekeeping Operations - Existing Models, Emerging Challenges"* was published by Lexington Books in April 2014. Contributors included a diverse pool of academics, diplomats, and practitioners involved in international peace operations.

Project Leader: *Prof. Andrea de Guttry (SSSA).*

Funding institution: *Scuola Superiore Sant'Anna.*

- **INTERNATIONAL DISASTER RESPONSE LAW**

Timeframe of the research: *2010 – 2012.*

Research Description: Assistance to victims of natural and man-made disasters progressively became an issue of international concern as it started to represent a matter on which States, International Organisations and other actors saw the need to cooperate on a permanent basis, as they all strive to offer immediate and effective relief to the affected populations. However, there exists a shared perception that – notwithstanding their growing importance – the international legal framework designed to facilitate the implementation of relief activities was still deficient in many respects. By acknowledging this situation, international and EU law scholars joined forces with experts belonging to the humanitarian field and undertook a comprehensive survey of the international emergency response system. The aim of the project was then to draw an accurate picture of the existing legal and institutional framework, and to identify existing shortcomings with a view to propose concrete, progressive actions to redress them.

All contributions were collected in an edited volume under the name *"International Disaster Response Law"*, which was published by Springer Verlag in 2012.

Project Leader: *Prof. Andrea de Guttry (SSSA).*

Research Team (SSSA): *Prof. Andrea de Guttry, Dr. Annalisa Creta, Dr. Francesca Capone, Dr. Emanuele Sommario.*

Partners and relevant stakeholders: *University of Milan and the University of Modena and Reggio Emilia.*

Funding institution: *Italian Ministry for University and Research.*

- **TRAINING CIVILIANS FOR PEACE SUPPORT OPERATION: MOVING TOWARDS AN HARMONIZED APPROACH**

Timeframe of the research: *2010 – 2011.*

Research Description: This research project mainly built upon the results previously achieved within the framework of the European Group on Training (EGT), especially in terms of developing training curricula. It also relied upon the dialogue going on at that time among UN, OSCE, Council of Europe, African Union (AU) and other international organisations on the definition of uniform and harmonised training standards. The activity was to be regarded in the context of all the efforts made to support the AU in enhancing the civilian component of the African Standby Force (ASF).

As main output of the project, 5 curricula of training courses were drafted *ex-novo*, harmonised and agreed upon by the partners of the project; a number of coordination meetings was organised and a calendar for piloting exercises was agreed.

Project Leader: *Prof. Andrea de Guttry (SSSA).*

Research Team (SSSA): *Prof. Andrea de Guttry, Dr. Annalisa Creta.*

Partners and relevant stakeholders: *African Peace Support Training Association (APSTA), African Union (AU) and the Regional Economic Communities (RECs) / Regional Energy Market (REM), UN DPKO, EU, UNITAR and OSCE, EGT members.*

Funding Institution: *Italian Ministry of Foreign Affairs.*

- **MULTI-STAKEHOLDER PARTNERSHIP IN POST-CONFLICT RECONSTRUCTION: THE ROLE OF THE EU (MULTIPART).**

Timeframe of the research: *Spring 2008 – Summer 2009.*

Research Description: This project aimed to investigate whether, how, and under what conditions multi-stakeholder partnerships can have a positive impact on human security, facilitate non-violence and long-term peace, and provide a productive framework for relations between local actors and external actors, including third party mediators and international organisations. The project moved from the need to adopt more comprehensive, integrative, and participatory approaches in post-conflict interventions, as widely acknowledged among both academics and policy makers. Despite a lack of systemic analysis and evaluation of their concrete impact and sustainability, this kind of partnerships are to be seen as preferred tools for enhancing participation, effectiveness and legitimacy in post-conflict interventions.

The project based its empirical investigation on three core case studies, i.e., Kosovo, the Democratic Republic of Congo (DRC), and Afghanistan. By employing a participatory methodology, the project ensured on-going feedback between researchers and different local and international actors and explored opportunities to directly produce an impact on new emerging partnerships at the time the research was conducted. All the

findings were translated into policy recommendations. Several papers and a book were published, and an international conference and a roundtable with EU policymakers were also organised.

Project Leader: *Prof. Andrea de Guttry (SSSA).*

Research Team (SSSA): *Barbara Nicoletti, Luisa Nardi, Claudia Croci, Kateryna Pishchikova.*

Partner Institutions: *Fondation Nationale des Sciences Politiques (France); Centre for International Cooperation and Security (UK), University of Bradford (UK); University of Amsterdam (Netherlands); Department of Political Science / Amsterdam Centre for Conflict Studies (ACS); Institute for Peace Research and Security Policy at the University of Hamburg (Germany); The Centre for the Study of Global Governance, London School of Economics (UK); European Training and Research Centre for Human Rights and Democracy (Austria); University of Ljubljana, Faculty of Social Sciences, Centre of International Relations (Slovenia); Egmont – Royal Institute for International Relations (Belgium), International Security Information Service – Europe (Belgium); Institute for Security and International Studies (Bulgaria); University of Florence (Italy)*

Funding Institution: *EC Commission - Multipart Consortium partners.*

- **THE CONFLICT BETWEEN ERITREA AND ETHIOPIA: IUS AD BELLUM, TERRITORIAL SETTLEMENT AND THE ROLE PLAYED BY THE INTERNATIONAL COMMUNITY**

Timeframe of the research: *January 2007-December 2008.*

Research Description: The research provided an analysis of fundamental historical, political and legal aspects related to the conflict between Eritrea and Ethiopia (1998- 2000), as well as to the establishment of the Eritrea-Ethiopia Boundary Commission (EEBC). The first part looked deeper into the factors that led to the dispute between the two countries and the following eruption of the hostilities, with attention to their colonial past. A second part focused on legal issues related to the resort to war by the two countries through a careful examination of the rules of international law dealing with *jus ad bellum* considering more recent international trends. As the EEBC is concerned, the Algiers comprehensive Peace Agreement and the following decision on the delimitation of the border, announced by the Commission on 13th April 2002, were extensively examined. The final section focused on the role of the international community during and after the conflict, including the interventions of the UN and various regional organisations to stop the war. Due attention was also given to the protection of human rights, including the activities of the Human Rights Office (HRO) established in May 2001.

As final output, the book *“The 1998-2000 War between Eritrea and Ethiopia: An International Legal Perspective”* was published in 2009 with T.M.C. Asser Press/Cambridge University Press/Springer Verlag. It includes 30 contributions from International Law, but also History and International Relations scholars.

Project Leaders: *Professor Andrea de Guttry (SSSA), Prof. Gabriella Venturini (University of Milan)*

Research Team (SSSA): *Prof. Andrea de Guttry and Dr. Emanuele Sommario.*

Funding Institution: *Italian Ministry for University and Research (through the “PRIN” funding scheme).*

- **BALADIYAHS GOVERNANCE MONITORING PROJECT – ALGERIA**

Timeframe of the research: *January 2007-December 2008.*

Research Description: The purpose of the project was to develop a scientifically sound, university-based reporting and analysis mechanism on the 2008 local elections of municipality and province councils in Algeria. The research was conducted through a survey on a sample of *baladiyas* (municipalities) in 3 different phases of the electoral process, i.e., before, during and after the elections. University lecturers and postgraduate students from the University of Algiers were involved throughout the process, from the collection, aggregation and elaboration of data, the interviewing of relevant actors, to the drafting of a final report that was later published in French and Arabic. The full title of the published work is “*A Study of the Local Algerian Elections of November 29, 2007*” (2008)” edited by Professor R. Tlemçani, Professor W. Laggoune and Professor A. Djabi.

Project Leader: *Prof. Andrea de Guttry.*

Research Team (in the field): *From the University of Algiers - Prof. Djabi Abdelnacer (Sociology), Prof. Laggoune Walid (Law), Prof. Rachid Tlemçani (Political Science); 3 Regional Coordinators e 12 research Assistants, 1 International Advisory Group composed by Jeff Fischer-USA as Coordinator (USA), Hannah Roberts (UK), Andrea de Guttry (Italy), Monia D’Amico, Horacio Boneo-(Argentina), Hussain Hindawi (Iraq).*

Partner Institutions: *Creative Associates Inc., Washington www.caii.com; University of Algiers Youssef Ben Khedda (www.univ-alger.dz).*

Funding Institution: *US Department of State/Creative Associates International.*

4. CONFERENCES, SEMINARS, WORKSHOPS and OTHER RELATED ACTIVITIES

4.1 CONFERENCES, SEMINARS AND WORKSHOPS

- **WORKSHOP ON “CLIMATE CHANGES”**

held on 13-14 September 2021, in Pisa (Italy)

- **PRIN RESEARCH WORKSHOP – CBRN EVENT**

held on 13-14 April 2021, online, Pisa (Italy)

- **ITALY’S OBLIGATIONS TO CRIMINALIZE STEMMING FROM INTERNATIONAL AND EU LAW**

held on 20 November 2020, online, Pisa (Italy)

- **“THE DUTY OF CARE OF INTERNATIONAL AND REGIONAL ORGANIZATIONS TOWARDS THEIR CIVILIAN PERSONNEL SENT ON MISSIONS” (INTERNATIONAL WORKSHOP).**

held on 16-17 November 2017, in Pisa (Italy)

- **CONFERENCE ON “LA RICERCA ACCADEMICA SUL CAMPO: RISCHI E RESPONSABILITÀ”**

held on 24 May 2016, in Pisa (Italy)

- **INTERNATIONAL CONFERENCE ON “CHINA’S AND ITALY’S PARTICIPATION IN PEACE-KEEPING OPERATIONS: BRINGING CONFUCIAN HARMONY TO A MACHIAVELLIAN WORLD?”**

held on 7-8 June 2012, in Pisa (Italy)

- **WORKSHOP ON “INTERNATIONAL LAW AND DISASTER”**

held on 7-8 November 2011 in Rome (Italy)

Partners: *Università degli Studi di Milano, Protezione Civile, and Università di Modena e Reggio Emilia.*

- **CONFERENCE ON “TRAINING OF THE CIVILIAN PERSONNEL OF PEACE OPERATIONS: TOWARD THE CREATION OF A NETWORK OF ITALIAN TRAINING CENTRES”**

held on 17 March 2010, Pisa (Italy)

- **CONFERENCE ON “PROFIT AND NON-PROFIT: A NEW PARTNERSHIP FOR THE DEVELOPMENT COOPERATION?”**

held on 29-30 October 2009, in Pisa (Italy)

- **INTERNATIONAL CONFERENCE ON “THE ARMED CONFLICT BETWEEN ERTREA AND ETHIOPIA IN INTERNATIONAL LEGAL PERSPECTIVE”**

held on 19-20 October 2007, in Pisa (Italy)

- **“NATO-AFGHAN STUDENTS FORUM: THE VIEW OF YOUNG GENERATION”**
held on 17-23 September 2007, in Pisa (Italy)
- **CONFERENCE ON “INTERNATIONAL SUPPORT TO DEMOCRATIC TRANSITION IN POST-CONFLICT SITUATIONS”**
held on 1-2 June 2006, in Brussels (Belgium)
- **CONFERENCE ON “THE EUROPEAN AND AFRICAN REGIONAL LEGISLATIVE ASSEMBLIES ON DECENTRALIZATION, THE NEW DIMENSION OF DEMOCRACY, PEACE AND DEVELOPMENT”**
Held in April 2004, in Pisa (Italy)
- **SEMINAR ON “DECENTRALIZED COOPERATION FOR POLITICAL REPRESENTATIVE OFFICERS OF THE BURKINA FASO LOCAL GOVERNMENT”**
held on 2-8 April 2004 in Pisa (Italy)
- **SEMINAR ON “WOMEN IN CONFLICTS: FROM ANGOLA TO AFGHANISTAN”**
held on 16 May 2003, in Pisa (Italy)
- **CONFERENCE ON “A FINAL OPPORTUNITY: GENESIS OF THE RESOLUTION 1441 ON THE DISARMAMENT OF IRAQ”**
held on 16 December 2002, in Pisa (Italy)
- **CONFERENCE ON “THE REGIONAL PEACEKEEPING OPERATIONS”**
held on 12 August 2002, in Pisa (Italy)
- **CONFERENCE ON “THE 50° ADNIVERSARY OF THE GENEVA CONVENTION ON THE INTERNATIONAL HUMANITARIAN LAW”**
held on 18 February 2000, in Livorno (Italy)
- **CONFERENCE ON “THE ROLE OF PARLIAMENTARISTS DURING THE ELECTORAL MONITORING MISSIONS”**
held on 13 September 1999, in Pisa (Italy)
- **BRAINSTORMING MEETING ON “THE TRAINING OF HUMAN RIGHTS FIELD OFFICERS”**
held in May 1997, in Pisa (Italy)
- **WORKSHOP ON “INTERNATIONAL ELECTORAL MONITORING MISSIONS: THE ITALIAN CONTRIBUTION”**
held on 4 April 1997, in Pisa (Italy)

- **MEETING OF THE INTERNATIONAL ASSOCIATION ON PEACEKEEPING TRAINING CENTRES ON “RECENT CHALLENGES IN PEACEKEEPING TRAINING”**

held on 1 - 3 April 1996, in Pisa (Italy)

- **WORKSHOP “IN SEARCH OF A EUROPEAN CONFLICT MANAGEMENT SYSTEM: THE CASE OF 1997 ALBANIAN CRISIS”**

held on 6-7 March 1998, in Pisa (Italy)

Partners: PIBOES Network

- **WORKSHOP ON “TOWARDS A FUTURE FOR PEACEKEEPING: PERSPECTIVES FOR A NEW ITALIAN-GERMAN COOPERATION”**

held on 17-18 November 1995, in Pisa (Italy)

Partners: PIBOES Network

4.2 OTHER RELATED ACTIVITIES

- **THE 3W DATABASE ON PEACE SUPPORT CAPACITY BUILDING INITIATIVES IN AFRICA: AN INTERACTIVE INFORMATION-SHARING TOOLKIT FOR THE AFRICA CLEARINGHOUSE**

Timeframe of the implementation: 2008 to 2012, in Pisa (Italy).

Description: The project foresaw the development of a Database (hereinafter “the ACH-DB”) which would serve as a permanent gateway for the transmission and diffusion of information on peace support capacity building efforts in Africa. To this extent, a website/database was then developed and implemented by the Scuola and made available at: www.g8++africaclearinghouse.org. This provided, *inter alia*, visibility of both donors’ and AU initiatives, access to relevant and up to date information on the projects and activities undertaken, coordination of projects/programmes on the African continent by fostering synergies between relevant stakeholders.

Funding: Italian Ministry of Foreign Affairs

- **A MAP OF DECENTRALISED COOPERATION ACTORS IN TUSCANY REGION**

Timeframe of the implementation: 2004, in Pisa (Italy).

Description: Scuola Sant’Anna was entrusted by Tuscany Region to carry out a research, and to draft a clear and comprehensive map of the actors involved in decentralised cooperation and their activities in the Tuscany region.

Funding: Regional Government and Provinces of Tuscany.

- **TUSCANY PEACE SYSTEM: MAPPING ALL REGIONAL INITIATIVES PROMOTING A CULTURE OF PEACE AND ALL REGIONAL ACTORS INVOLVED IN AWARENESS CAMPAIGNS, INFORMATION, RESEARCH AND DOCUMENTATION WITHIN THE PEACE PROMOTION SECTOR**

Timeframe of the implementation: *September 2004, in Pisa (Italy).*

Description: Scuola Sant'Anna was entrusted to map all regional initiatives promoting a culture of peace and all regional actors involved in awareness campaigns, information, research and documentation within sector of peace promotion. This initiative aimed at providing an accurate report and making it accessible to any other actors engaged in similar activities.

Funding: *Regional Government of Tuscany.*

5. NETWORKS

- **EAPTC - EUROPEAN ASSOCIATION OF PEACE OPERATIONS TRAINING CENTRES**

The association - founded in 2013, in Lübeck, Germany – is a loose association that brings together military, police, civilian training institutes, think-tanks and Universities who dedicate to topics relevant to peace operations and crisis management with a focus on building and strengthening regional through a "comprehensive approach". The EAPTC is associated with the International Association of Peacekeeping Training Centers (IAPTC) – *see below*.

- **ITPPGG - INTERNATIONAL TRAINING PROGRAMME ON PEACEBUILDING AND GOOD GOVERNANCE FOR AFRICAN CIVILIAN PERSONNEL**

This international training programme was established in 2002 by the Legon Centre for International Affairs of the University of Ghana (Ghana) and the International Training Programme for Conflict Management (ITPCM) of the Scuola Superiore Sant'Anna (Italy) in partnership with the UN Department of Economic and Social Affairs and with the financial contribution of Cooperazione Italiana, Italian Ministry of Foreign Affairs. This initiative was first designed and developed as a response to the increasing need for well-trained, professional and responsible African civilian personnel to be deployed in international field missions.

- **NIFOPE – ITALIAN TRAINING NETWORK FOR PEACEKEEPING AND EMERGENCIES**

This network aims at creating a horizontal coordination among centres and institutions involved in the training of personnel of civilian crisis missions, by promoting a fruitful exchange of good practices and information, and the implementation of joint activities among the partner institutions. The founding stone was positioned in Pisa during the conference held on 17 March 2010 at the Scuola Superiore Sant'Anna, when the creation of an Italian network of training centres for the training of civilian personnel in peace operations was first discussed.

- **IAPTC - INTERNATIONAL ASSOCIATION OF PEACEKEEPING TRAINING CENTRES**

IAPTC was founded in Canada on 2 July 1995 at the Pearson Peacekeeping Centre. In October 2005, the responsibility for the Secretariat was transferred to the Centre for UN Peacekeeping in New Delhi (India). The aim of the association is to facilitate communication and exchange of information between various peacekeeping training centres and/or among people responsible for, and interested in, peacekeeping trainings. This approach is meant to minimise duplication of efforts – through the promotion of well-tested practices, and to lead to further specialisation and sharing of responsibilities among different actors involved in relevant activities. IAPTC gives a solid contribution to those peacekeeping countries lacking their own training centres.